

Comprehensive Annual Financial Report



*For the fiscal year ended June 30, 2016
Jefferson County, Colorado*

***Our Mission:
To provide a quality education that prepares all children
for a successful future.***

Jefferson County School District No. R-1
Jefferson County, Colorado



Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2016

Presented to the Board of Education

Board Members

Ron Mitchell, President

Ali Lasell, First Vice President

Susan Harmon, Second Vice President

Amanda Stevens, Secretary

Brad Rupert, Treasurer

Superintendent

Dan McMinimee

Prepared by the Financial Services Division
Kathleen Askelson, Chief Financial Officer
Stephanie Corbo, Director of Finance

Jefferson County School District, No. R-1
Comprehensive Annual Financial Report

June 30, 2016

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November 16, 2016

To the Board of Education and citizens of Jefferson County Public Schools:

The Comprehensive Annual Financial Report for the Jefferson County School District (the District) as of and for the fiscal year ended June 30, 2016, is submitted herewith. State law requires that all local governments publish within five months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants.

The responsibility for both the accuracy of the data and the completeness of the presentation, including all disclosures, rests with the management of the District. This report was prepared by Financial Services, and to the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner to present fairly the financial position and results of operations of the various funds of the District. The District's comprehensive framework of internal controls provides assurance of the accuracy of the reports. District management is responsible for establishing and maintaining internal controls designed to ensure the assets of the District are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. As the cost of internal controls should not outweigh the benefits, the outcome is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Under provisions of Article 29-1-603, Colorado Revised Statutes, 1973, an independent public accounting firm must perform an annual audit of the District's accounts. CliftonLarsonAllen LLP, Certified Public Accountants, have issued unmodified ("clean") opinions on the District's financial statements for the year ended June 30, 2016. The independent auditor's report is located at the front of the financial section of this report. The independent audit of the District's financial statements also included the federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. The results of the District's Single Audit for the fiscal year ended June 30, 2016, provided no instances of material weaknesses in internal controls or material violations of applicable laws, regulations, contracts and grants. These reports are located in the Single Audit section of this report.

Readers of this report are encouraged to consider the information presented here in conjunction with additional information presented in Management's Discussion and Analysis found on pages 17-29 of this report. All disclosures necessary to enable the reader to gain an understanding of the financial activities for the fiscal year ended June 30, 2016, have been included.

The District's Profile

The District was formed in 1950 when 39 independent districts were consolidated into a countywide District encompassing the 774 square miles of Jefferson County and five square miles of the City and County of Broomfield, Colorado. The District is a legally separate, primary government entity that operates under an elected five member Board of Education. The Board of Education is the policy-making body of the District. The Board is responsible for educational planning and evaluation, staffing and appraisal, school facilities, financial resources and communication. Board members are elected to alternating four-year terms with elections held every two years. Board members represent a specific area of the county but are elected at large. The District provides a full range of educational programs and services authorized by Colorado state statute to approximately 87,000 enrolled students. District programs and services include basic K-12 education in elementary schools, middle schools, high schools, option schools, special education, vocational education, preschool and numerous other programs.

There are 16 charter schools within the District that are legally separate entities. The charter schools are funded based on the Colorado Department of Education stated per pupil revenue. This revenue is directly allocated to each charter school. The charter schools are disclosed as discretely presented component units of the District.

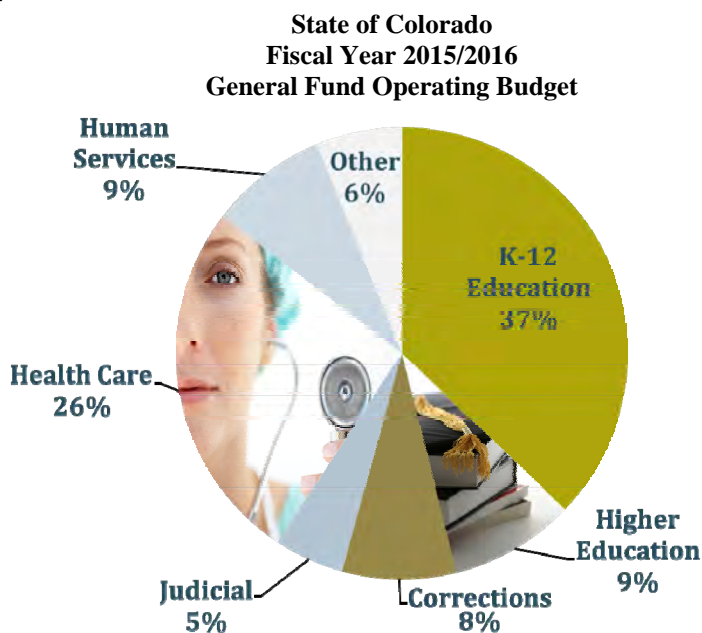
Colorado state statutes require that the District adopts the budget in June prior to the beginning of the subsequent fiscal year. Budget revisions may be adopted prior to January. The District maintains numerous budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget adopted by the Board of Education. Activities of all funds are included in this report. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by fund. The District also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at year end and are generally re-established in the following year as an obligation against that year's appropriated budget. As demonstrated by the statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

Assessment of the District's Economic Condition

Growth in the national economy, although still strong, has begun to moderate in 2016. The slower pace is expected to continue into 2017. Indicators still show increases above prerecession growth; however, due to slowed business activity and a strong dollar, indicators show economic growth at a much slower pace than seen in the previous two years. The national gross domestic product (GDP) grew 2.4 percent in 2015, trending similar to 2014. Growth was primarily due to consumer activity related to higher priced items that include cars, household appliances, and residential structures/remodeling. Due to the heightened market volatility from lagging global growth, consumer activity is expected to slow, showing a GDP of 1.8 percent in 2016 and a forecast of 2.0 percent in 2017.

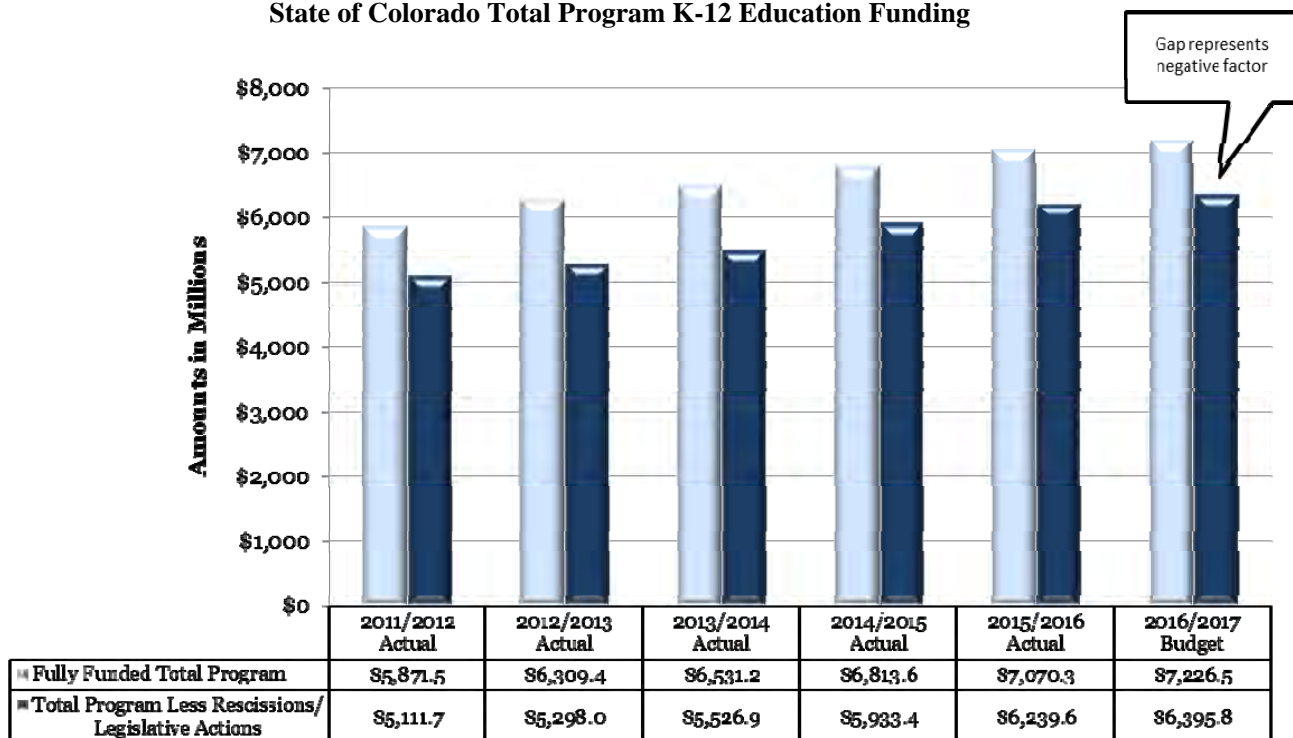
The Colorado economy continues to grow but at a dramatically slower rate due to the contraction in the oil and gas industry and a pullback in business investment. Expansion is expected to continue from strong household and consumer spending, yet high housing costs could dampen consumer spending. The Front Range and metro Denver have among the lowest unemployment rates in the county, and low wage workers are seeing more wage growth. However, the economy is showing some unpredictability due to the developments in global markets and the presidential election.

Colorado State revenue continues to grow; however budgetary structural dilemmas continue to plague the state. A few challenges the state currently faces include restoring the negative factor for K-12 education, the current structure of the Hospital Provider fee and its compounding issues with TABOR. Article X, Section 20 of the Colorado Constitution (TABOR) limits the amount of revenue the state may retain and either spend or save. The revenue is limited to the prior year's limit or revenue (whichever is lower) adjusted for inflation, population growth and voter changes. TABOR requires revenue collected beyond the Referendum C Cap to be refunded to taxpayers. Revenue is forecasted to fall short of the C Cap in 2015/2016; therefore, no anticipated TABOR refunds are expected in the 2016 tax year. Assuming no other changes occur in 2016, \$60 million will be set aside for TABOR refunds in 2016/2017.



Colorado school districts are funded based on a formula that is comprised of revenues from local property taxes and state funding. This formula contains several factors that address different demographic needs of districts. To accommodate prior year state revenue challenges, a negative factor was incorporated into the State School Finance formula to proportionately reduce funding to school districts. This factor is the mechanism used by the state to balance the budget while remaining within the legal limits of the funding formula. The total negative factor for fiscal 2016 was \$831 million; the District share is \$77 million. For fiscal year 2015/2016, the school finance act funded 1.2 percent for inflation, increasing base per pupil funding, and anticipated student growth. There continues to be concern at the state level of the ability to sustain the funding in ongoing years with other budgetary required pressures and TABOR refunds from the state. The below illustrates the gap in funding created by the negative factor.

State of Colorado Total Program K-12 Education Funding



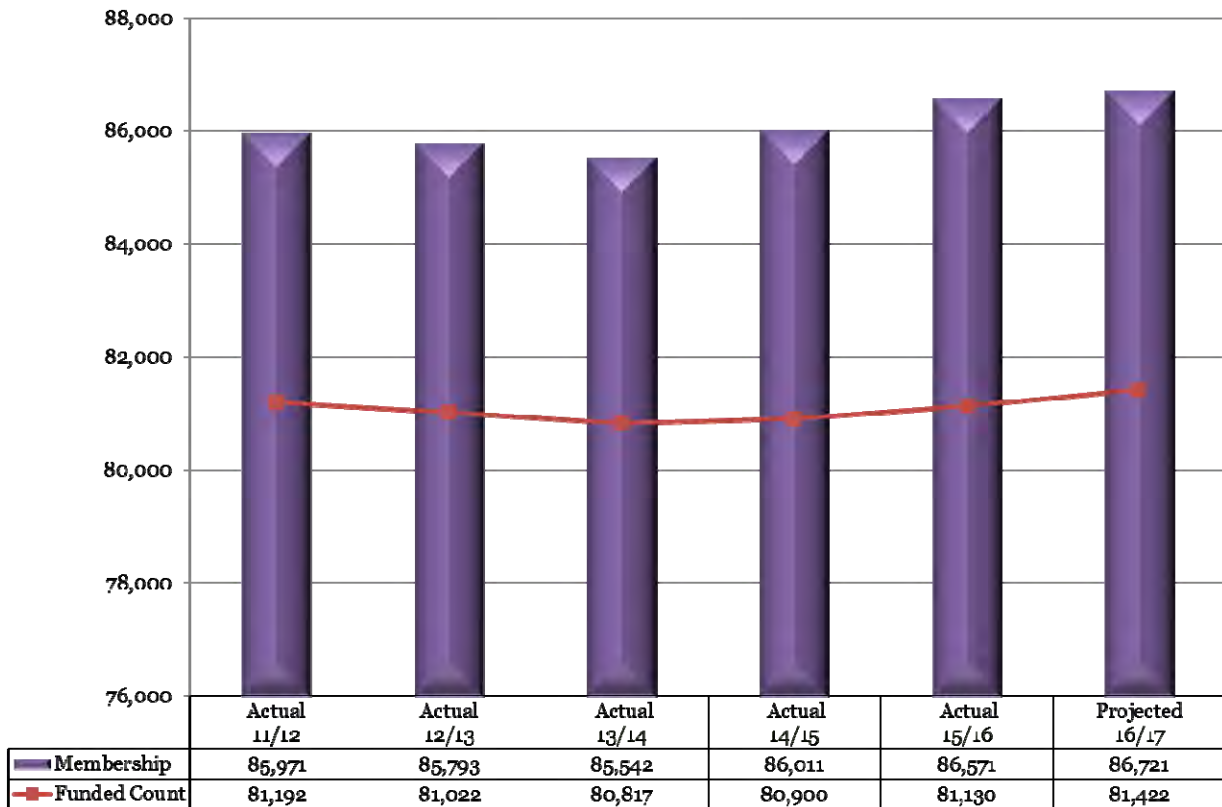
Jeffco's Total Per Pupil Funding



**2015/2016 - CDE has based Total Program and Per Pupil funding numbers on projected enrollment and adoption of the School Finance Act.
 **2016/2017 assumes the negative factor remains at the 2015/2016 level of \$831M, and enrollment decreases slightly from 2015/2016.

The shift in demographics of Jefferson County also contributes to the District's budget challenges. The population of the county is impacted by multiple factors. Economic influences, low birth rates, aging populations of neighborhoods, and affordable housing all effect the student growth in the District. As some areas of the District remain flat or have declining enrollment, other areas show significant growth. Significant shifts in enrollment can cause changes in facility needs and issues of building utilization.

Jeffco Student Membership and Funded Count



Funding for K-12 education in the State of Colorado continues to fall behind, when compared to other state spending, Colorado ranks 42 of 50. When comparing to neighboring districts, the District also ranks low for funding and capital investment, making it difficult to be competitive in retaining and recruiting staff as well as keeping up with building needs. In an effort to offset these issues, the Board of Education authorized two election requests for the voters. On November 8, 2016, Jefferson County voters did not pass the Districts 3A and 3B ballot measures. 3A called for a mill levy override to be used for staff compensation, mental health support for students, security, individual school needs, and support services. 3B asked for approval to issue bonds to finance new buildings, building additions and improvements. As a result of these measures not passing, future reductions, changes in services and programming as well as building closures may be necessary. The Board of Education will continue to review options available for the 2017/2018 budget process.

Major Initiatives

Jeffco 2020

In fiscal year 2015, District staff worked with students, staff and the community to build a new strategic plan. The Jeffco 2020 Vision Strategic Plan defines the characteristics of a successful graduate for 2020 and beyond:

In order for students to pursue their life goals by 2020 all Jeffco graduates will be able to successfully apply the following competencies: Content Mastery, Civic & Global Engagement, Communication, Critical Thinking & Creativity, Self-Direction & Personal Responsibility.

Three strategies make up the plan and include essential actions focused on specific Jeffco 2020 competencies; the 2015-2017 Strategic Plan for the Jeffco 2020 Vision is as follows:



Empower to Educate, Inspire to Learn

Including: Prioritize and develop resources for social, emotional, and physical wellness to promote the whole child development.

Establish feedback and mechanisms for families and other stakeholders for two-way communication about performance on student learning outcomes and whole child development.

Connect to College, Career and Life Aspirations

Including: Student Learning Expectations – prioritizing what students need to know and be able to do
High Quality Instruction – creating the conditions for engaged teaching, learning and ongoing progress

Balanced Assessment Practices – utilize assessment data, provide stakeholders with useful data and performance assessments and alternative measures to assess student learning

Multiple Pathways – ensuring access and opportunity for all Jeffco students

Leadership Development for all Stakeholders

Including: High Quality Professional Learning – professional growth and leadership development

Leadership Development and Collaboration – that supports educators, shared leadership, and school/District leadership.

Continuous Improvement – commitment to Jeffco 2020 competencies for all Jeffco students

Fiscal Management and Strategic Policies

The District has adopted a conservative approach for long-range planning to improve the financial condition of the District. The following are the key components of this plan:

- The budget cycle for each budget year will begin in the fall to ensure adequate time for input and any program adjustments due to projected revenue increases or decreases.
- The District's annual budget is projected for the next four years to enable long-range planning, identify and correct possible issues, and ensure fiscal responsibility.
- The District is continuing to support the internal audit department to provide site evaluations of accounting and internal control processes.
- An independent citizen Financial Oversight Committee meets to review District financial management practices, activities, make recommendations, and report to the Board of Education.
- The Audit Committee is designed to provide support for the boards fiduciary responsibilities. The committee is comprised of members of the Board of Education and community.
- Quarterly financial reports are a Board of Education agenda item. The Board reviews the quarterly reports with the Financial Oversight Committee and the external auditors. The reports are designed to meet the Colorado Revised Statute 22-45-102 requirements.
- All District financial policies are reviewed annually.

Budget Development Process

The budget development process is a long-term initiative that aligns available resources to positively impact student achievement. The District's approach encourages communication and leverage between organizational units within the entire District and focuses attention on District goals. Staff and community input during the process is a key component of its success. The District is committed to the continued process of long range planning with the strategic plan as a benchmark for decisions. Please refer to the 2016/2017 Adopted Budget for details on the budgeting process.

Student Based Budgeting

The budget development process for fiscal year 2016 included changing the budget model for schools from a staffing allocation model to a student based budget model. Schools are funded based on student counts with a calculation that begins with a standard base and incorporates up to three additional funding factors. Student based budgeting is designed to provide the opportunity for principals to make site-specific, student based decisions on the deployment of resources to obtain the greatest student achievement. It provides greater flexibility to support students' needs and goals, is a uniform and consistent funding model across all schools, and provides better transparency for school funding.

Budgeting For Outcomes

The goal of the Budget department for development of the 2016/2017 budget was to better align our processes with the district's strategic plan and long term financial plan. With the successful implementation of Student Based Budgeting (SBB) for schools, it was important to integrate a departmental process that worked in unison with SBB. After research and careful consideration, the District chose the Budgeting for Outcomes (BFO) model, a modified priority based budgeting approach, for departments. The key objective of BFO was to understand the District's community values and

budget to those values. BFO uses an explicit planning process to identify District-wide goals and then aims to fund programs that will directly contribute to the success of those identified goals. Recognizing that Jeffco's community requires change from year to year, BFO allows for budgeting based on current goals for the upcoming budget year and consideration for other departments' future needs.

Student Achievement

The District's focus on student achievement includes meeting the goals defined by Jeffco's Board of Education, the Colorado Department of Education and the federal government as indicated below:

1) Jeffco's Board of Education has defined specific academic targets in the following Board Policy Ends:

Ends 1: Every school and the District will have an engaging climate and culture.

Ends 2: Every school and the District will ensure that every student has the opportunity to work towards being connected to career, college and/or life aspirations through systems and practices.

Ends 3: Every school and the District will have effective learning systems and shared leadership.

2) The Education Accountability Act of 2009 (SB 09-163) holds the state, districts, and individual public schools accountable for performance on the same set of indicators and related measures statewide. The state accountability system is administered by the Colorado Department of Education (CDE). Colorado aims to prepare all students for postsecondary learning or to enter the workforce by the time they graduate from the K-12 system. CDE has defined four performance indicator areas key to achieving this outcome:

- Academic Achievement
- Academic Growth
- Postsecondary and Workforce Readiness (high school only)

CDE's District Performance Framework and School Performance Framework reports provide information about the levels of attainment in each of the four performance indicators. For districts, the overall evaluation leads to their accreditation. For schools, the overall evaluation leads to the type of plan schools will implement.

3) The Federal government passed the Every Student Succeeds Act (ESSA) in December 2015 with forthcoming regulations for educational accountability.

Licensed Employee Compensation Redesign

Having an effective teacher in every classroom in the District has long been the goal of Human Resources (HR). Several HR tools impact this including the selection process, the combination of compensation and benefits, professional development opportunities, and the leadership provided by our building administrators and District staff. Last year HR implemented a new applicant software, TeacherMatch, designed to improve the hiring experience for applicants and our building leaders. The vendor we are partnering with also developed the Professional Educator's Inventory to help discern which applicants have the skills and aptitude to be successful as a teacher. The HR team and building leaders continue to monitor and improve these tools to ensure our selection process supports our goal of hiring effective educators. Providing adequate compensation for our licensed personnel remains a challenge, and given the budget constraints of the last several years, we are unable to pay competitive salaries in the Denver metro area. Through the negotiations process in the spring of 2016, we were able to place all teachers on to a salary schedule and will be providing one-time payments in the fall of 2016.

21st Century Learning Environments – Capital Improvements

The condition of the physical infrastructure is integral to the core mission of the District. Starting in fiscal year 2009/2010, the state mandate requiring transfers for funding capital programs was lifted. The District has continued to transfer revenue to the capital reserve fund in order to expand, improve and maintain its existing property portfolio. This capital improvement process extends over multiple years to multiple decades and is measured in the context of long-term life-cycle management. Once constructed, a facility has a service life of at least 50 years.

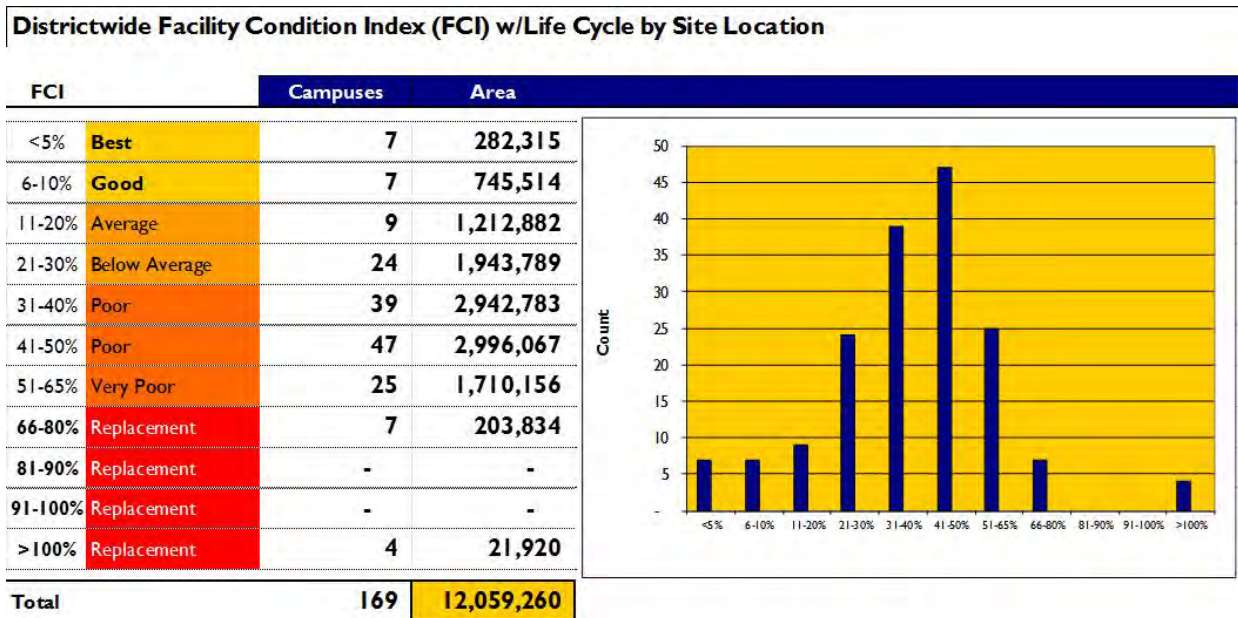
The District's policy for capital improvement funding has been that all large scale capital improvement projects are financed through the use of general obligation bonds. Those projects include construction of new facilities and capital renewal including, but not limited to, additions to existing facilities, major renovations, replacement of roofing, envelope improvements (doors, windows), and building systems such as heating/ventilating, electrical and plumbing.

All smaller scale capital improvements are financed from the capital reserve fund. The capital reserve fund will spend between \$17 million and \$19 million each year for capital improvements to facilities. The amount, while seemingly large, becomes small when put in the perspective of supporting 92 elementary schools, five preschool centers, 17 middle schools, 17 high schools, 10 option schools, four stadiums, and numerous other programs and support facilities with an area of approximately 12 million square feet and replacement value of \$2.7 billion. The District's facility master planning is critical in prioritizing the needs for schools. Projects in this category include improvement or replacement of finishes, fixtures and furnishings, security systems, fire alarm, parking lots, site work, and minor remodeling.

The Capital Asset Advisory Committee was formed to monitor the planning of capital needs and the implementation of capital projects, which may include future bond programs. The Capital Asset Advisory Committee is made up of independent citizens with experience in the construction industry.

District Wide Facilities Master Plan

In compliance with District policies, long-term facilities planning and the development of a District-wide Facilities Master Plan (FMP) is ongoing work, of which, current and accurate data is the foundation. In 2009, to ensure consistent and objective collection of data, the District authorized a comprehensive assessment of its facilities. The assessment consisted of a capacity analysis, an educational adequacy assessment, a building condition assessment and a review of all site and building systems with a life cycle renewal forecast. The first Facility Condition Assessment Summary of Findings was published in September 2010. Each year, staff completes the annual cycle of assessing one-third of the District's facilities, as well as updated cost estimates and life cycle forecasts. These up-to-date assessments are used for planning and prioritization of all capital spending. Part of the assessment process assigns a Facility Condition Index (FCI) to District facilities. The FCI provides a relative scale of the overall condition of the facility or group of facilities within a facility portfolio. The District will continue to be diligent in analysis, monitoring and management of facilities. The facilities master plan is considered as part of the overall financial plan. Below is a summary of FCI by Site Location from the 2015-2016 Summary of Findings.



Renewed Instructional and Business Technology Systems

The District Technology Plan guides the District's technology decisions, and because of the rapid changes in technology, the plan is updated every year. The plan objectives, expectations, and measurements are reviewed and modified in order to accommodate technology changes and/or funding challenges. The Plan articulates a common District vision and identifies strategies for the use of technology in promoting guaranteed and viable curriculum standards and for developing critical thinking skills that are essential for academic and workplace success. During the spring of 2015-2016 school year, a Technology Convocation team consisting of principals, teachers, digital librarians and staff from the Educational Research and Design and Information Technology departments met to revise the previous 2011-2015 technology plan.

This multi-year technology plan outlines the strategic goals of the District utilizing the Jeffco 2020 vision, Horizon's K12 2015 report, Obama's ConnectED, and the International Society for Technology in Education (ISTE). The Jeffco Schools Technology Plan is designed to meet three key objectives: 1) Security – to provide reliable systems and processes to adequately protect all potentially sensitive data while instilling digital citizenship. 2) Communication – to prioritize effective, thorough, and timely communications to, from, and between students, teachers, school leaders, parents, and District staff as it pertains to Educational and Information Technology in the District. 3) Equitably empower – to enable all Jeffco schools to realize their student achievement goals by empowering them with technological decision-making tools, infrastructure, and support.

In addition, the Technology and Data Privacy Advisory Committee (TDPAC) was created to advise the Board of Education on District technology strategies, systems and overall data governance. The committee reviews the District's technology plan considering alignment with instructional goals and opportunities for technology innovation as well as District privacy policies and practices. Data governance and the protection of student and staff information is also a critical focus at the District. Ensuring that data is protected with all technology processes is required to create a consistent and secure handling of the data across the District.

Jeffco has maintained its status as a national K-12 technology leader with the collaboration of technology and instructional staff to develop and implement robust data systems. As the District thinks strategically about emerging instructional trends, Education Research and Design (ERD), with support from Information Technology (IT), is leading efforts to plan and implement the build-out of our IT infrastructure – a three phase approach was developed to address these critical infrastructure needs: Classroom Wireless Access, Internet Access, and Wide Area Network (WAN) which connects schools (buildings) to the District offices (Ed Ctr/Quail) our "School Links". The IT department has completed two of the three phases: 1) Funding was approved for the Mobile Device Readiness (MDR) program in 2010 and is ongoing to support classroom learning. 2) Internet access was addressed in 2016 with the implementation of the Front Range GigaPop Fiber Ring allowing internet speeds capable of delivering the demand for our students and educators. 3) Phase III involves our school links and re-architecting the network they use to connect to the internet.

Awards and Acknowledgements

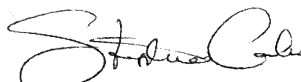
The Government Finance Officers' Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Jefferson County School District, No. R-1, for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2015. This was the thirty-third consecutive year the District has received this prestigious award. In order to be awarded a Certificate of Achievement, the District published an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

We would like to thank Superintendent Dan McMinimee and the Board of Education for their interest and support in planning and conducting the financial operations of the Jefferson County School District in a responsible and professional manner. We would also like to express our appreciation to the District's independent auditors, CliftonLarsonAllen LLP, for the expert manner in which they have accomplished the audit.

Respectfully submitted,



Kathleen Askelson
Chief Financial Officer



Stephanie Corbo
Director of Finance



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

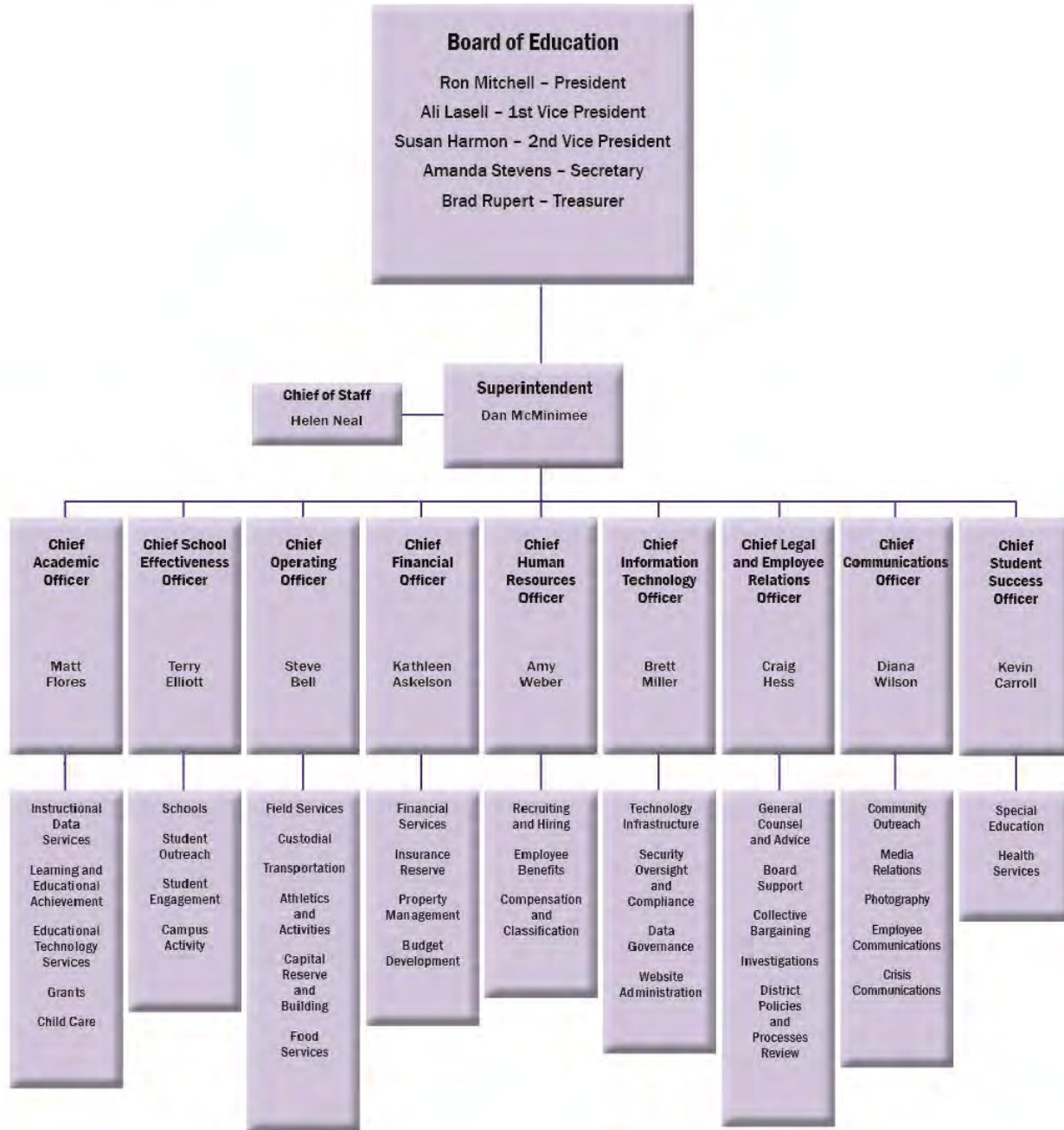
Presented to

**Jefferson County
School District No. R-1
Colorado**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2015

Executive Director/CEO



Note: Detail is presented at the division and fund level. For department detail, see the Jeffco Public Schools website.

Superintendent's Cabinet

Dan McMinimeeSuperintendent
Helen Neal Chief of Staff for Superintendent and BOE
Matt Flores Chief Academic Officer
Diana Wilson Chief Communications Officer
Kathleen AskelsonChief Financial Officer
Amy Weber Chief Human Resources Officer
Brett Miller Chief Information Technology Officer
Craig Hess Chief Legal and Employee Relations Officer
Steve BellChief Operating Officer
Terry Elliott..... Chief School Effectiveness Officer
Kevin CarrollChief Student Success Officer





INDEPENDENT AUDITORS' REPORT

Board of Education
Jefferson County School District, No. R-1
Jefferson County, Colorado

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Jefferson County School District, No. R-1 (the District), as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of Golden View Classical Academy, a component unit of the District, were not audited in accordance with *Government Auditing Standards*.

We did not audit the financial statements of Golden View Classical Academy, a component unit of the District, which represents 4 percent and 8 percent, respectively, of the assets and deferred outflows of resources and revenues of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose report thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for Golden View Classical Academy in the aggregate discretely presented component units, is based solely on the report of other auditors.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the District as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund and Grants Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 17-29, the schedule of the District's proportionate share of the net pension liability on page 77, and the schedule of contributions and related ratios on page 78 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements and schedules, and the Colorado Department of Education Auditor's Electronic Data Integrity Check Figures are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is also presented for purposes of additional analysis and is not a required part of the basic financial statements.

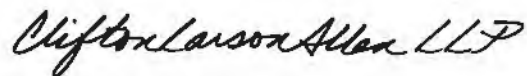
The combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements and schedules, and the Colorado Department of Education Auditor's Electronic Financial Data Integrity Check Figures and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors.

In our opinion, based on our audit, the procedures performed described above, and the report of other auditors, the combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements and schedules, and the Colorado Department of Education Auditor's Electronic Financial Data Integrity Check Figures and the schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 15, 2016, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the result of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.



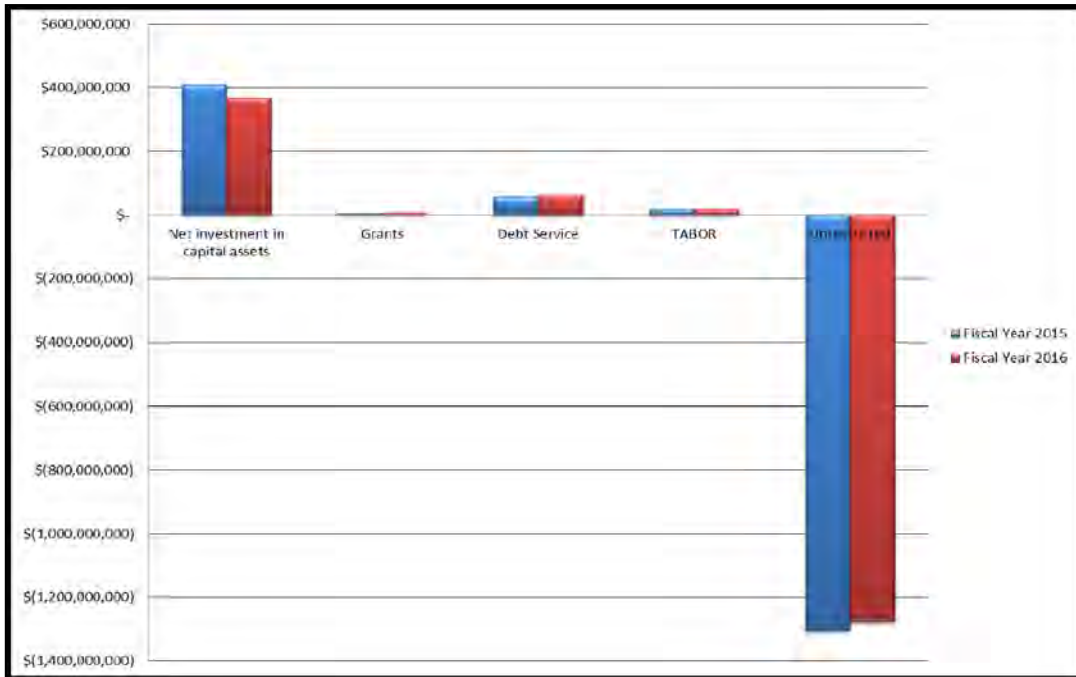
CliftonLarsonAllen LLP

Greenwood Village, Colorado
November 15, 2016



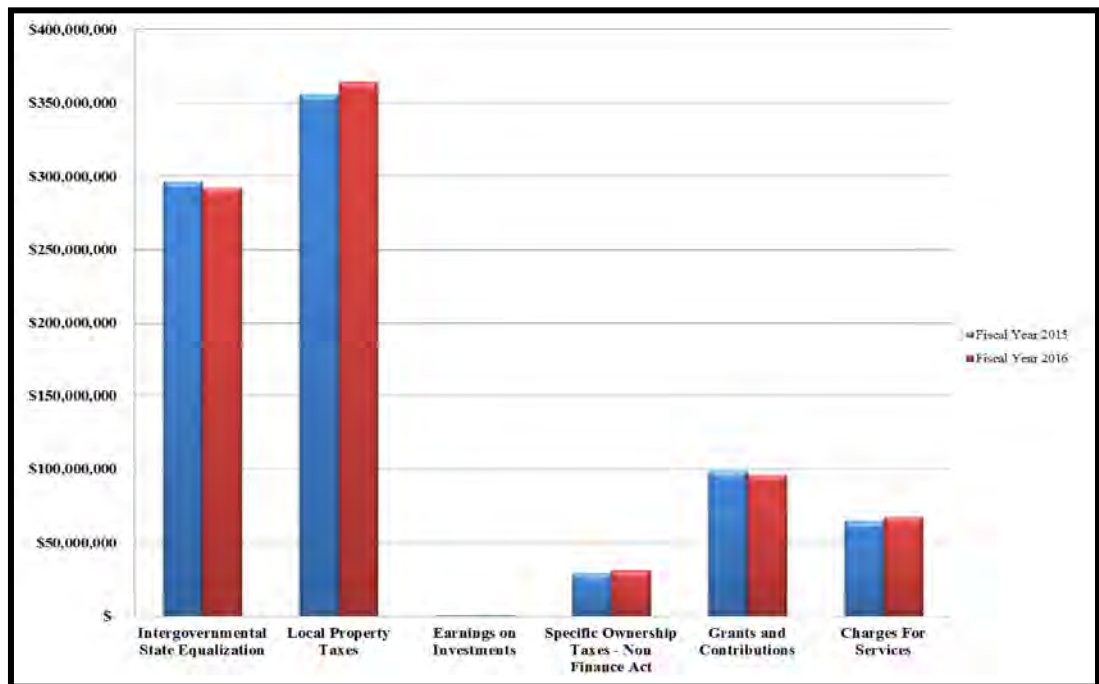
Management's Discussion and Analysis

**Jefferson County School District, No. R-1
Management's Discussion and Analysis
As of and for the fiscal year ended June 30, 2016**

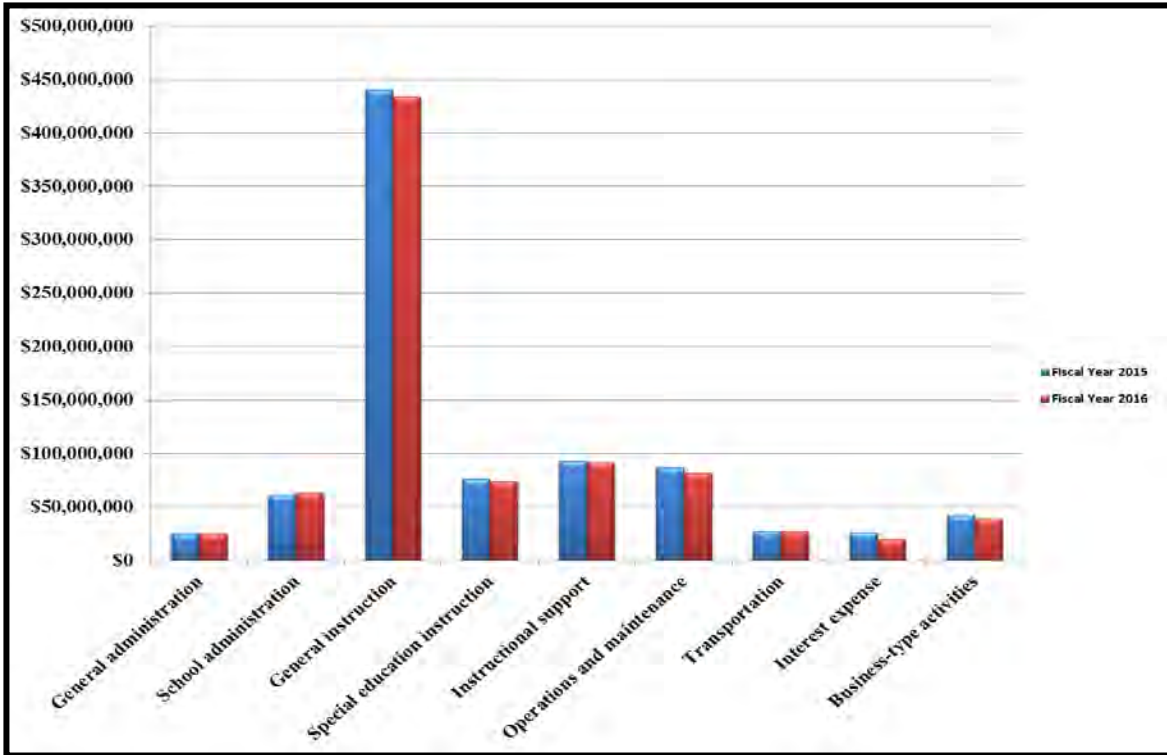


Primary Government Government-wide Net Position:
Decreased \$7 million from prior year

Primary Government Government-wide Revenues: Increased \$7 million from prior year.



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Primary Government Government-wide Expenses:
Decreased \$23 million from the prior year

The management of the Jefferson County School District, No. R-1, Jefferson County, Colorado (the District) offers readers of the District's Comprehensive Annual Financial Report this narrative and analysis of the financial activities of the primary government for the fiscal year ended June 30, 2016. The District encourages readers to consider the information presented here in conjunction with additional information that can be found in the letter of transmittal on pages 1-8.

FINANCIAL HIGHLIGHTS

- Total government-wide net position decreased \$7 million in fiscal year 2016. Net investment in capital assets decreased with depreciation outpacing additions in assets. This decrease was offset by the change in pension expense from the District's share of the Public Employees' Retirement Association of Colorado (PERA) net pension liability for the year ended June 30, 2016, totaling \$2 billion. This change in the liability impacted the unrestricted portion of net position.
- Government-wide total assets increased \$47 million. Cash balances increased from underspend savings in the general fund.
- Deferred outflows of resources also increased from the District's share of the PERA liability. The recognition of the difference between expected and actual experience, contributions after the plan measurement date, and change in the investment earnings added \$126 million.
- Government-wide total liabilities increased \$140 million from the prior year due to the District's share of additional pension liability from participation in PERA.
- Deferred inflows of resources also increased from participation in PERA. The change in proportionate share of the District's liability, changes in assumptions, and in experience added \$78 million.
- The combined governmental fund balance for fiscal year 2016 is \$285 million, an increase of \$68 million from the prior year. Of the fund balance, \$67 million is committed to construction of which \$48 million is from the issuance of certificates of participation for construction. Planned one-time expenditures of \$16 million are set aside for compensation and student and staff supports along with school carry forward balances of \$15 million. Of the general fund balance, \$76 million (13 percent of General Fund expenditures) is unassigned.

Jefferson County School District, No. R-1
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OVERVIEW OF THE FINANCIAL STATEMENTS

Management's Discussion and Analysis is intended to serve as an introduction to the District's basic financial statements. Comparison to the prior year's activity is provided in this document. The basic financial statements presented on pages 32-73 are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains required and other supplemental information in addition to the basic financial statements themselves on pages 77-113.

Government-wide financial statements

The government-wide financial statements are designed to provide the reader of the District's Comprehensive Annual Financial Report a broad overview of the financial activities in a manner similar to a private sector business. The government-wide financial statements include the statement of net position and the statement of activities. The statement of net position presents information about all of the District's assets, deferred outflows of resources, deferred inflows of resources and liabilities. The difference between assets plus deferred outflows of resources and deferred inflows of resources plus liabilities is reported as net position. Over time, changes in net position may serve as a useful indicator whether the financial position of the District is improving or deteriorating.

The statement of activities presents information showing how the net position of the District changed during the current fiscal year. Changes in net position are recorded in the statement of activities when the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement even though the resulting cash flow may be recorded in a future period.

The government-wide financial statements consolidate governmental and internal service activities that are supported from taxes and intergovernmental revenues and business-type activities that are intended to recover all or most of their costs from user fees and charges. Governmental activities consolidate governmental funds including the general fund, debt service fund, capital reserve capital projects fund, building fund capital projects fund, grants fund and special revenue funds with internal services funds including the employee benefits fund, the central services fund, the insurance reserve fund and the technology fund. Business-type activities consolidate funds that include the food service fund, the child care fund and property management fund.

The government-wide financial statements also include information on component units that are legally separate from the District (known as the primary government). At the close of the current fiscal year, the District has included information for two component units, the Jefferson County School Finance Corporation and Charter Schools.

The only activity of the District's Finance Corporation is to act as a conduit for the transfer of funds relating to the issuance and refunding of COPs. The Corporation has no assets or liabilities at June 30, 2016; and, therefore, has no financial impact on the District. Financial information for Charter Schools is presented separately from the primary government because the Charter Schools are considered discrete component units of the District. The financial statements for the Charter School component units can be found on pages 102-109.

The government-wide financial statements can be found on pages 32-33.

Fund financial statements

Fund financial statements are designed to demonstrate compliance with finance-related legal requirements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific objectives. Fund financial statements for the District include two of the three possible fund types. The fund types presented here are governmental funds and proprietary funds. The District currently does not use fiduciary fund types.

Governmental funds account for essentially the same information reported in the governmental activities of the government-wide financial statements. However, unlike the government-wide statements, the governmental fund financial statements focus on near-term financial resources and fund balances. Such information may be useful in evaluating the financing requirements in the near term.

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Since the governmental funds and the governmental activities report information using the same functions, it is useful to compare the information presented. Because the focus of each report differs, reconciliation is provided on the fund financial statements to assist the reader in comparing the near-term requirements with the long-term needs.

The District maintains seven different governmental funds. The major funds are the general fund, the capital reserve capital projects fund, the building fund capital projects fund, the bond redemption debt service fund and grants fund. They are presented separately in the fund financial statements with the remaining governmental funds combined into a single aggregated presentation labeled other governmental funds. Individual fund information for the non-major funds is presented as supplementary information in this document.

The District adopts an annual appropriated budget for each of the governmental funds. Budgetary comparison statements for the general fund and grants fund are included in the fund financial statements to demonstrate compliance with the adopted budget. The remaining governmental funds budgetary comparisons are reported as supplementary information.

The basic governmental fund financial statements can be found on pages 34-43.

The District maintains two types of proprietary funds, enterprise funds and internal service funds. Enterprise funds are used to present the same functions as the business-type activities presented in the government-wide financial statements. The fund financial statements of the enterprise funds provide the same information as the government-wide financial statements only in more detail. Internal service funds are used to accumulate and allocate costs internally among the governmental functions.

The enterprise funds (food service fund, child care fund, and property management fund) are listed individually and are considered to be major funds. Individual internal service fund information is presented as other supplementary information in this document. The District's internal service funds are the central services fund, the employee benefits fund, the insurance reserve fund and the technology fund.

The basic proprietary fund financial statements are presented on pages 44-49.

Notes to the basic financial statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements. The notes can be found on pages 52-73 of this report.

Other information

In addition to the basic financial statements and accompanying notes, this report also contains supplementary information concerning the District's governmental funds, internal service funds and component units. Combining and individual fund statements and schedules can be found on pages 84-99 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Government-wide net position

As noted earlier, net position over time may serve as a useful indicator of a government's financial position. The District's net position decreased \$7 million from the prior year primarily due to the change in the net pension liability. Net investment in capital assets decreased from net additions being less than depreciation.

Cash and investments account for 33 percent of the total assets. These assets are available to provide resources for near-term operations of the District. Receivables are due in large part as a result of the property tax collection process and federal grants reimbursements. The District receives over 65 percent of the annual property tax assessment between March and June. Capital assets are used in the operations of the District. These assets are land, construction in progress, buildings, equipment and vehicles. Capital assets are discussed in greater detail in the section titled, *Capital Assets and Debt Administration*, elsewhere in this analysis.

The deferred outflows, loss on refunding represent the difference between the reacquisition and the net carrying amount of current and advance debt refunding. The contributions after measurement date, change in investment earnings, and change in experience are deferrals from PERA pension liability calculations.

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Total liabilities include \$1.6 billion in pension liability. This represents the District's share in the School Division of PERA. Long term liabilities are discussed in greater detail in the section titled, *Capital Assets and Debt Administration*, elsewhere in this analysis. The total assets and deferred outflows of resources of the primary government activities are exceeded by liabilities and deferred inflows of resources by \$837 million with a negative unrestricted net position balance of \$1 billion.

**Comparative Summary of Net Position
As of June 30**

	Fiscal Year 2015			Fiscal Year 2016		
	Governmental Activities	Business-type Activities	Government-Wide	Governmental Activities	Business-type Activities	Government-Wide
Assets:						
Current and other assets	\$ 390,478,249	\$ 18,254,510	\$ 408,732,759	\$ 439,611,746	\$ 19,083,684	\$ 458,695,430
Capital assets, net of depreciation	<u>850,999,958</u>	<u>3,297,928</u>	<u>854,297,886</u>	<u>848,214,637</u>	<u>3,422,469</u>	<u>851,637,106</u>
Total assets	<u>1,241,478,207</u>	<u>21,552,438</u>	<u>1,263,030,645</u>	<u>1,287,826,383</u>	<u>22,506,153</u>	<u>1,310,332,536</u>
Total deferred outflows of resources	<u>89,969,940</u>	<u>-</u>	<u>89,969,940</u>	<u>213,082,684</u>	<u>-</u>	<u>213,082,684</u>
Liabilities:						
Other liabilities	1,598,123,005	2,500,878	1,600,623,883	1,726,125,292	3,043,816	1,729,169,110
Long-term liabilities outstanding	<u>522,037,215</u>	<u>-</u>	<u>522,037,215</u>	<u>532,699,925</u>	<u>-</u>	<u>532,699,925</u>
Total liabilities	<u>2,120,160,220</u>	<u>2,500,878</u>	<u>2,122,661,098</u>	<u>2,258,825,217</u>	<u>3,043,818</u>	<u>2,261,869,035</u>
Total deferred inflows of resources	<u>40,479,963</u>	<u>-</u>	<u>40,479,963</u>	<u>77,982,232</u>	<u>-</u>	<u>77,982,232</u>
Net position:						
Net investment in capital assets	407,426,359	3,297,928	410,724,287	364,870,945	3,422,469	368,293,414
Restricted for:						
Grants	7,460,403	-	7,460,403	9,083,798	-	9,083,798
Debt service	59,372,593	-	59,372,593	63,415,396	-	63,415,396
Food service	-	4,714,950	4,714,950	-	5,911,761	5,911,761
TABOR	17,769,611	907,329	18,676,940	18,519,692	775,822	19,295,514
Unrestricted	<u>(1,321,221,002)</u>	<u>10,131,353</u>	<u>(1,311,089,649)</u>	<u>(1,291,788,213)</u>	<u>9,352,283</u>	<u>(1,282,435,930)</u>
Total net position	<u>\$ (829,192,036)</u>	<u>\$ 19,051,560</u>	<u>\$ (810,140,476)</u>	<u>\$ (835,898,382)</u>	<u>\$ 19,462,335</u>	<u>\$ (816,436,047)</u>

Net investments in capital assets for the District's governmental and business-type activities are computed as follows:

**Comparative Schedule of Net Investment in Capital Assets
As of June 30**

	Fiscal Year 2015		Fiscal Year 2016	
	Governmental Activities	Business-type Activities	Governmental Activities	Business-type Activities
Capital assets, net of accumulated depreciation	\$ 850,999,958	\$ 3,297,928	\$ 848,214,637	\$ 3,422,469
Deferred outflows on refunding	17,308,057	-	14,708,674	-
Unspent proceeds from bond issuance	31,975,559	-	7,702,559	-
Less: General obligation bonds	492,857,215	-	457,333,066	-
Less: Certificate of promise and premium	<u>-</u>	<u>-</u>	<u>48,421,859</u>	<u>-</u>
Net investment in capital assets	<u>\$ 407,426,359</u>	<u>\$ 3,297,928</u>	<u>\$ 364,870,945</u>	<u>\$ 3,422,469</u>

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Government-wide activities

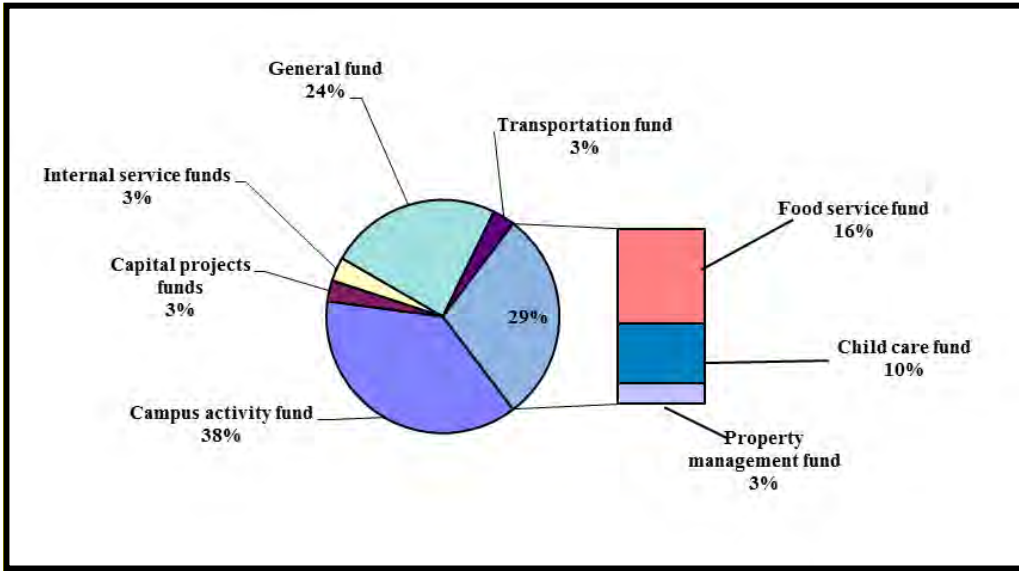
Government-wide activities decreased the net position of the District by \$7 million during the year ended June 30, 2016. The following schedules, charts and analysis focus on this increase.

**Comparative Schedule of Changes in Net Position
Fiscal Year Ended June 30**

	Fiscal Year 2015			Fiscal Year 2016		
	Governmental Activities	Business-type Activities	Government Wide	Governmental Activities	Business-type Activities	Government Wide
Revenues						
Program revenues:						
Charges for services	\$ 40,352,428	\$ 24,306,997	\$ 64,659,425	\$ 47,386,112	\$ 19,702,495	\$ 67,088,607
Operating grants and contributions	78,664,931	19,609,657	98,274,588	70,557,543	19,773,757	90,331,300
Capital grants and contributions	-	234,780	234,780	5,500,000	-	5,500,000
General revenues:						
Taxes:						
Local property taxes	355,606,853	-	355,606,853	364,385,070	-	364,385,070
Automotive ownership taxes	28,916,207	-	28,916,207	30,799,478	-	30,799,478
Intergovernmental state equalization	296,285,316	-	296,285,316	292,098,015	-	292,098,015
Earnings on investments	<u>504,048</u>	<u>14,684</u>	<u>518,732</u>	<u>809,442</u>	<u>40,367</u>	<u>849,809</u>
Total revenues	<u>800,329,783</u>	<u>44,166,118</u>	<u>844,495,901</u>	<u>811,535,660</u>	<u>39,516,619</u>	<u>851,052,279</u>
Expenses						
Governmental activities:						
General administration	25,647,057	-	25,647,057	25,347,367	-	25,347,367
School administration	61,622,289	-	61,622,289	63,315,375	-	63,315,375
General instruction	440,423,884	-	440,423,884	433,932,814	-	433,932,814
Special education instruction	76,419,427	-	76,419,427	74,429,360	-	74,429,360
Instructional support	93,132,858	-	93,132,858	91,727,374	-	91,727,374
Operations and maintenance	87,346,892	-	87,346,892	82,019,992	-	82,019,992
Transportation	27,654,266	-	27,654,266	27,781,099	-	27,781,099
Interest expense, unallocated	26,445,984	-	26,445,984	19,888,625	-	19,888,625
Food services	-	24,335,013	24,335,013	-	23,708,332	23,708,332
Child care	-	16,365,381	16,365,381	-	13,553,606	13,553,606
Property management	<u>-</u>	<u>1,881,209</u>	<u>1,881,209</u>	<u>-</u>	<u>1,643,904</u>	<u>1,643,904</u>
Total expenses	<u>838,692,657</u>	<u>42,581,603</u>	<u>881,274,260</u>	<u>818,442,006</u>	<u>38,905,842</u>	<u>857,347,848</u>
Increase (decrease) in net position before transfers	<u>(38,362,874)</u>	<u>1,584,515</u>	<u>(36,778,359)</u>	<u>(6,906,346)</u>	<u>610,777</u>	<u>(6,295,569)</u>
Transfers	<u>200,000</u>	<u>(200,000)</u>	<u>-</u>	<u>200,000</u>	<u>(200,000)</u>	<u>-</u>
Increase (decrease) in net position	<u>(38,162,874)</u>	<u>1,384,515</u>	<u>(36,778,359)</u>	<u>(6,706,346)</u>	<u>410,777</u>	<u>(6,295,569)</u>
Net position, July 1,	<u>(791,029,162)</u>	<u>17,667,045</u>	<u>(773,362,117)</u>	<u>(829,192,036)</u>	<u>19,051,560</u>	<u>(810,140,476)</u>
Net position, June 30	<u><u>\$(829,192,036)</u></u>	<u><u>\$ 19,051,560</u></u>	<u><u>\$(810,140,476)</u></u>	<u><u>\$(835,898,382)</u></u>	<u><u>\$ 19,462,337</u></u>	<u><u>\$(816,436,045)</u></u>

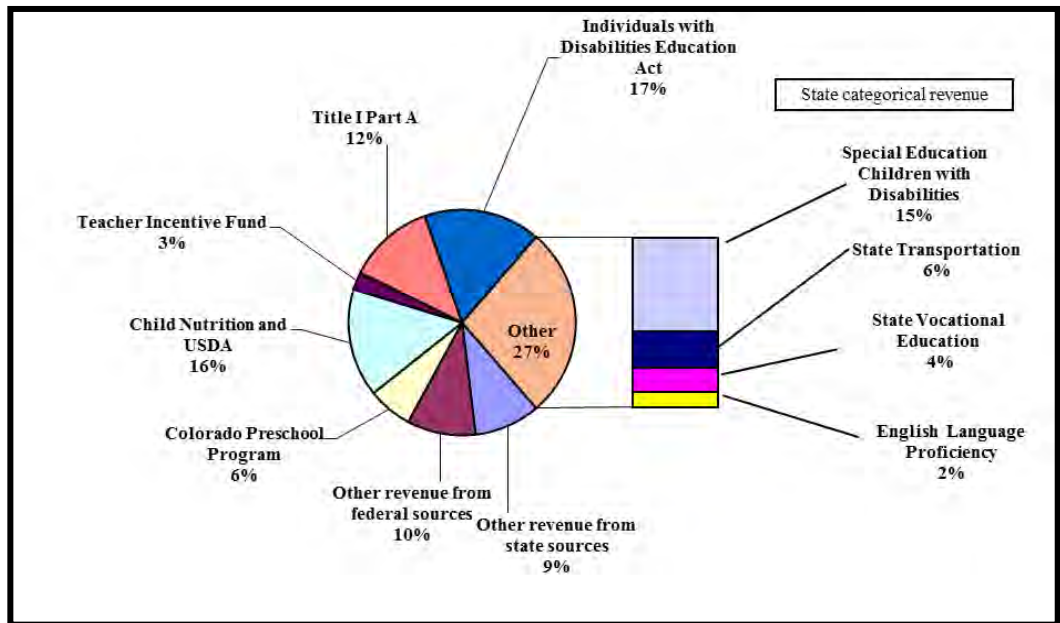
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Analysis of Revenues

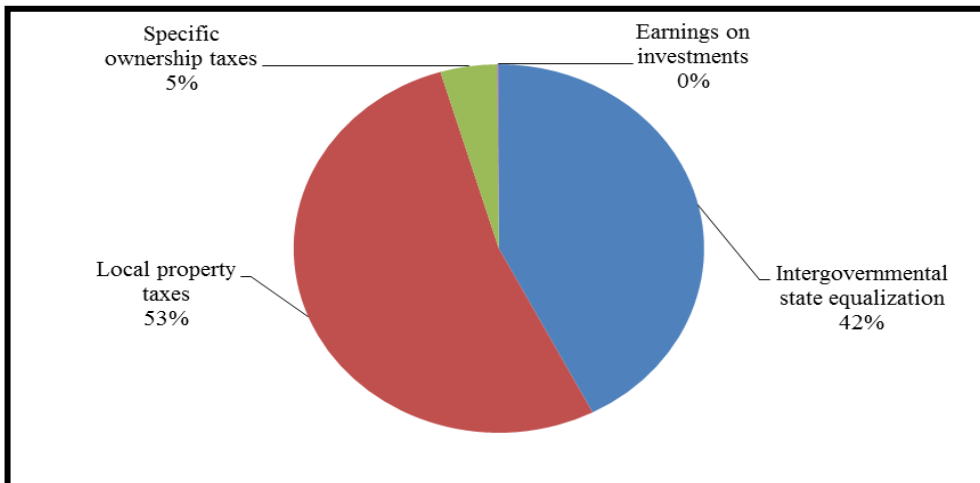


Government-wide Charges for Services totals \$67 million

Government-wide Operating Grants and Contributions (includes Capital grants and contributions) totals \$90 million

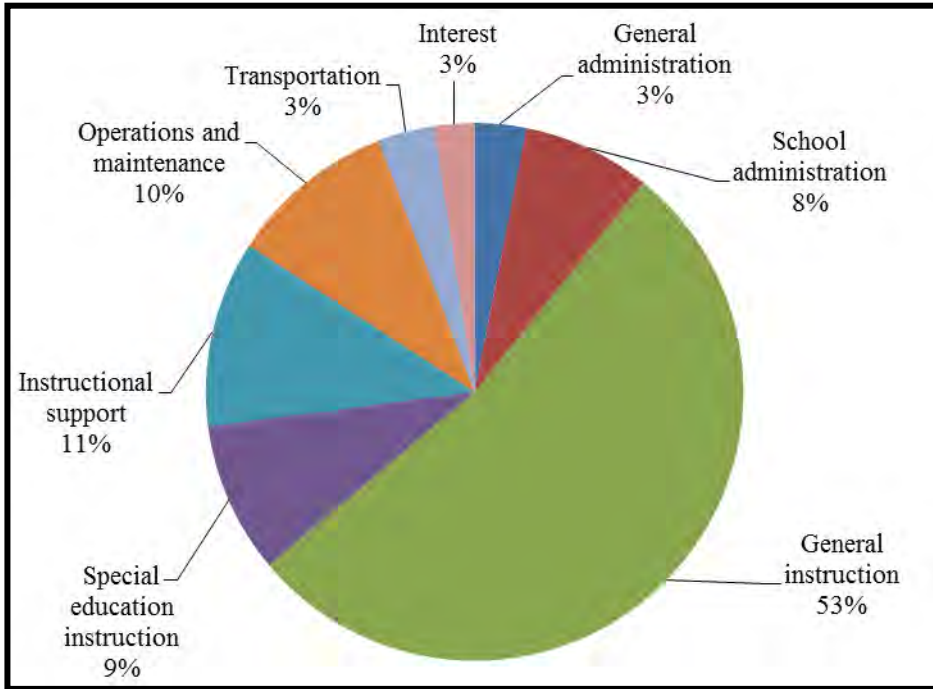


Total general revenues of \$688 million

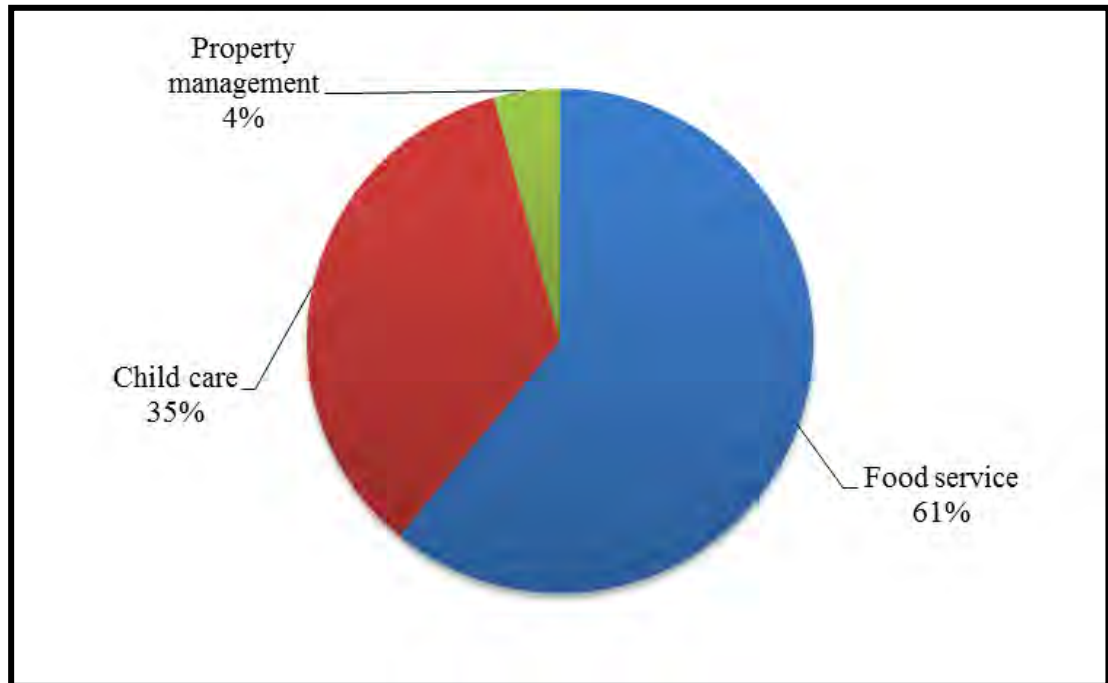


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Analysis of Expenses



Governmental activities
Expenses total
\$819 million



Business-type activities
Expenses total
\$39 million

**Jefferson County School District, No. R-1
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Government-wide revenues

Government-wide revenues increased \$7 million from the prior year. Local property taxes increased \$9 million from increased assessed values and \$2 million for specific ownership tax (a vehicle use tax) from the prior year. State equalization funding (state share) decreased by \$4 million as an offset to higher local tax revenue received. Additionally, Operating grants and contributions decreased \$8 million over the prior year due to the ending of the BEST grants.

Government-wide expenses

Government-wide expenses decreased \$24 million from the prior year. Last year expenses included the write off of the net pension asset of \$43 million. This year the District had retirement and turnover and unfilled vacancy savings, lower expenditures than anticipated at schools and other one-time favorability in utility rates for natural gas and water and fuel prices.

Proprietary funds

Governmental activities—internal service funds for the District provide greater detail of the same information presented in the government-wide financial statements. Combining fund financial statements of the internal service funds can be found on pages 94-99 of this report. Following are highlights of activity in the District's internal service funds for fiscal year 2016.

- Central services provide copier and printing services for the District. The fund had increased revenue and expenses due to large, District-wide orders for Math Expressions workbooks.
- The employee benefits fund accounts for dental and vision self-insurance for the District. Revenues are higher from the previous year due to a refund from a former provider. However, claim expenses were higher than the prior year due to enhanced services provided by both plans; each with adequate reserves to cover this annual loss.
- The insurance reserve fund accounts for self insured property, liability, worker's compensation and other insurance as needed for the District. Expenses were favorable due to the lower estimate for incurred but not reported (IBNR), an actuarial estimate provided from outstanding claims based on actual trends in losses.
- The technology fund supports the District's technology initiatives and systems. Expenses were less than plan due to staff vacancies, a potential project write off that did not occur, and timing of projects.

The District's business-type activities increased net position by \$411 thousand. The basic proprietary fund financial statements are presented on pages 44-49. Key elements that highlight the activities in fiscal year 2016 are as follows:

- Student participation in the food service program decreased in fiscal year 2016. Total expenses were down due to salaries and the downturn in sales, despite the decline in meals, food costs were controlled resulting in a net position increase of \$968 thousand.
- The child care fund accounts for fees from preschool and before and after school care programs. Tuition-based full-day kindergarten moved to the general fund in fiscal year 2016. Revenues and expenses decreased over the prior year with the move of full-day kindergarten to the general fund. Net position decreased \$983 thousand as schools spent down reserves built in prior years for kindergarten.
- The property management fund accounts for revenues and expenses related to the public use of District property. Revenues are comparable to previous year as expenses are down primarily in administrative services. The fund increased net position \$426 thousand.

FINANCIAL ANALYSIS OF THE DISTRICT'S GOVERNMENTAL FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with generally accepted accounting principles (GAAP), the School Finance Act and other related legal requirements.

The governmental funds of the District provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the District's financing requirements. Unassigned fund balance, in particular, measures the District's net resources available for spending at the end of the fiscal year.

Unassigned fund balance for the District at the end of the fiscal year is comprised of the general fund balance of \$76 million, an increase of \$33 million from the prior year.

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The general fund is the primary operating fund of the District with the majority of funding based on School Finance Act per pupil revenue and property tax. School Finance Act funding increased for fiscal year 2016 for inflation and a buy down of the negative factor but was offset by a reduction of 524 students. The student funded enrollment for the whole District, including component unit charter schools, increased by 292 students. The student increases were in the component unit charter schools, the primary government experienced a decline in enrollment.

Actual expenditures for the general fund were significantly lower than budgeted. Savings resulted from lower actuals costs than expected primarily from salaries; retirement turnover and unfilled vacancies, lower expenditures than anticipated by schools and other one-time favorability in utility rates for natural gas and water, and fuel prices. A prior year transfer of underspending to the Capital Reserve fund was sent back to the General Fund in fiscal year 2016, increasing the General Fund unassigned fund balance. The school carry forward amount increased by \$7.4 million as well as an assigned \$15.8 million for planned one-time costs in fiscal year 2017 for compensation and trainings around hard to fill positions. In addition, the savings increased the general fund unassigned reserve.

The bond redemption debt service fund has a fund balance of \$64 million. This fund accounts for the voter-approved property taxes collected to repay general obligation debt. The current fund balance will be used to make the December 2016 principal and interest payments. The levy to accumulate resources for the June 2017 principal and interest payments will be certified in December 2016. In compliance with Senate Bill 237, the District has contracted with a third party custodian to administer bond principal and interest payments.

The capital reserve capital projects fund is funded with annual transfer funding from the general fund. The projects are focused on infrastructure with the greatest deficiencies from the facility assessment database. The building fund capital projects fund is established to account for the voter approved \$99 million of bond proceeds for capital purposes. The projects to be completed with these funds are also of the greatest deficiencies; projects dedicated to keep students warm, safe and dry, no additional square footage will be added. The capital reserve capital projects fund had a decrease in in the annual transfer of \$15 million from the general fund as noted above. COP's for \$48 million were issued for a new elementary school in Arvada and renovation to Sierra elementary.

The grants fund revenues and expenditures were lower than the prior year with the ending of the BEST grants.

Revenues increased in the campus activity fund for the current year due to the increase in Math Expressions fees. The timing of school trips and activities can cause variances for the fund from year to year.

Per state statute, districts that charge a fee for transportation must account for those activities in a separate special revenue fund. The District is required to make a transfer from the general fund, if needed, to balance the fund. The District collected over \$3.6 million in fees to help offset the cost of transportation. The transfer from the general fund was \$15.5 million.

GENERAL FUND BUDGETARY HIGHLIGHTS

The 2015/2016 Adopted Budget incorporated the additional School Finance Act funding and other savings to increase compensation to employees and fund critical initiatives to invest in student achievement. Expenditures were increased for compensation, benefits, new curriculum, technology and healthcare reform. Two supplemental appropriations adjusted the budget as follows:

- \$15 million decreased transfer to the capital reserve capital projects fund.
- \$250 thousand decrease in the general fund transfer to transportation to support security needs.

General fund expenditures were 94.5 percent of the final budget. Actual expenditures were lower than planned due to continued savings from salaries, retirements and position turnover, vacancies and conservative spending. In addition one-time favorability occurred in utilities for natural gas and water and lower fuel prices. The unassigned fund balance for the general fund at the end of the fiscal year is \$76 million, an increase from the prior year of \$33 million.

As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Actual expenditures of the general fund including other financing uses—transfers out, amounted to \$630 million. Unassigned fund balance represents 12 percent of expenditures while total fund balance represents 13 percent of expenditures. This is a 5 percent increase for unassigned from the prior year and 1 percent increase for total fund balance.

**Jefferson County School District, No. R-1
Management's Discussion and Analysis
As of and for the fiscal year ended June 30, 2016**

CAPITAL ASSETS AND DEBT ADMINISTRATION

The District's investment in capital assets for its governmental and business-type activities as of June 30, 2016, decreased slightly to \$852 million (net of accumulated depreciation). The majority of the decrease is from additional accumulated depreciation on assets put in place in the prior year. Capital assets include land, buildings, construction-in-progress, vehicles, and equipment.

Major capital events during the year include the following:

- Additions to construction in progress of \$46 million which include: District-wide exterior lighting replacement and interior finishes, Sierra elementary school phase 2 and the construction on the new school site in the Candelas neighborhood.
- Depreciation of \$62 million for governmental activities and \$472 thousand for business-type activities.

	<u>Fiscal Year 2015</u>		<u>Fiscal Year 2016</u>	
	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>
Non-depreciable assets:				
Land	\$ 57,229,806	-	\$ 62,729,806	-
Construction in progress	<u>43,492,309</u>	<u>-</u>	<u>15,130,062</u>	<u>-</u>
Total non-depreciable assets	100,722,115	-	77,859,868	-
Depreciable assets (net of accumulated depreciation):				
Buildings and site improvements	714,502,460	-	735,796,325	-
Equipment and vehicles	<u>35,775,383</u>	<u>\$ 3,297,928</u>	<u>34,558,444</u>	<u>\$ 3,422,469</u>
Total depreciable assets	<u>750,277,843</u>	<u>3,297,928</u>	<u>770,354,769</u>	<u>3,422,469</u>
Total capital assets:	<u>\$ 850,999,958</u>	<u>\$ 3,297,928</u>	<u>\$ 848,214,637</u>	<u>\$ 3,422,469</u>

Additional information on the District's capital assets can be found in note 5 on pages 61-63 of this report.

At June 30, 2016, the District had total bonded debt outstanding of \$417 million backed by the full faith and credit of the District. Additionally, the District has long-term debt obligations certificates of participation in the amount of \$72 million for governmental activities still outstanding at the end of the current fiscal year.

General Obligation Bonds and Certificates of Participation

	<u>Fiscal Year 2015</u>			<u>Fiscal Year 2016</u>		
	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Totals</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Totals</u>
General obligation bonds	\$ 447,370,000	-	\$ 447,370,000	\$ 417,340,000	-	\$ 417,340,000
Certificates of participation	<u>29,180,000</u>	<u>-</u>	<u>29,180,000</u>	<u>72,395,000</u>	<u>-</u>	<u>72,395,000</u>
Total outstanding long-term debt	<u>\$ 476,550,000</u>	<u>-</u>	<u>\$ 476,550,000</u>	<u>\$ 489,735,000</u>	<u>-</u>	<u>\$ 489,735,000</u>

The 2016 certificates of participation were issued to fund two buildings for construction and renovation. The District maintains an Aa2 credit rating from Moody's and an AA- from Standard & Poor's for general obligation debt. State statutes limit the amount of general obligation debt that the District may issue. At the end of the current fiscal year, the legal debt limit was \$1,625,735,787 and the legal debt margin was \$1,272,250,462.

Additional information on the District's long-term obligations can be found in notes 9 and 10 on pages 64-67.

**Jefferson County School District, No. R-1
Management's Discussion and Analysis
As of and for the fiscal year ended June 30, 2016**

GENERAL BUDGETARY HIGHLIGHTS AND ECONOMIC FACTORS

For the 2016/2017 budget, the Board of Education established objectives to be met by the budget process. They determined that the budget would:

- Effectively allocate monetary resources to enhance student achievement.
- Clearly communicate the financial state of the District to the public.
- Comply with all state, federal, and local statutes and regulations as well as internal organizational controls.
- Identify all budgetary changes from year to year.
- Set appropriations to ensure positive reserve balances in all funds.

The budget process will continue to:

- Meet specified deadlines while producing a comprehensive and accurate budget.
- Provide opportunities for community and staff input.
- Identify budget assumptions used for the development process.
- Use forecasting to anticipate future needs and resources.
- Review all programs and department budgets.

The District's Adopted Budget takes into consideration a variety of factors when making budget assumptions: Colorado School Finance Act increases or decreases, changes in student funded counts, compensation increases, benefit cost increases, retirement savings and capital infrastructure needs. For the 2016/2017 Adopted Budget, \$4 million in additional state funding was estimated in addition to \$16 million in ongoing funds from retirement and turnover savings that could be used for ongoing expenditures. There was also a one time savings of \$29 million that was identified that could be used for one-time expenditures. The Board increased ongoing expenditures for compensation and student support by \$22 million and also approved \$16 million in one-time expenditures for compensation and staff and student supports. The remaining one-time funds were not budgeted but designated for unassigned reserves for fiscal stability.

The budget cycle begins in July and ends in June with the Board adopting the budget. The cycle includes review of all program and department budgets to help establish the budget assumptions. Economic conditions are factored in with the demographic changes for the District. Community forums, surveys and public comment provide significant and valuable input to the process. The budget development process is detailed in the 2016/2017 Adopted Budget:
<http://www.jeffcopublicschools.org/finance/index.html>.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

Stephanie Corbo, Director of Finance
Jefferson County School District, No. R-1
1829 Denver West Drive, Building 27
Golden, Colorado 80401



Basic Financial Statements

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Net Position
June 30, 2016

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	Charter Schools
Assets				
Cash	\$ 634,486	\$ 5,332	\$ 639,818	\$ 537,197
Restricted cash	37,000	-	37,000	11,804,091
Restricted cash TABOR	-	-	-	1,981,213
Cash held by county treasurer	4,047,858	-	4,047,858	-
Equity in pooled cash and investments	288,918,734	15,503,877	304,422,611	22,571,579
Investments	121,035,781	-	121,035,781	-
Property taxes receivable	4,393,914	-	4,393,914	-
Accounts receivable	1,951,822	220,872	2,172,694	536,910
Intergovernmental receivable	11,133,285	1,254,237	12,387,522	-
Inventories	2,044,355	2,057,724	4,102,079	3,379
Prepaid expenses	5,414,511	41,642	5,456,153	-
Capital assets				
Land and construction in progress	77,859,868	-	77,859,868	14,085,625
Depreciable assets	1,731,275,908	9,505,285	1,740,781,193	84,210,451
Accumulated depreciation	(960,921,139)	(6,082,816)	(967,003,955)	(17,799,722)
Total capital assets	848,214,637	3,422,469	851,637,106	80,496,354
Total assets	1,287,826,383	22,506,153	1,310,332,536	117,930,723
Deferred outflows of resources				
Loss on refunding	\$ 14,708,674	\$ -	\$ 14,708,674	\$ 2,219,020
Contributions after measurement date	41,400,050	-	41,400,050	2,849,446
Changes in investment earnings	135,968,491	-	135,968,491	9,099,575
Changes in proportionate share	-	-	-	11,294,807
Changes in experience	21,005,469	-	21,005,469	1,445,747
Total deferred outflows of resources	213,082,684	-	213,082,684	26,908,595
Liabilities				
Accounts payable	\$ 17,107,031	\$ 545,191	\$ 17,652,222	\$ 2,405,155
Accrued salaries and benefits	81,582,122	1,498,784	83,080,906	2,589,102
Payroll withholding	24,454,512	-	24,454,512	-
Unearned revenue	452,114	828,508	1,280,622	538,724
Liability claims/premiums	4,533,058	-	4,533,058	-
Interest payable	881,417	-	881,417	677,056
Early retirement	2,120,000	-	2,120,000	-
Compensated absences (long-term)	4,287,977	171,335	4,459,312	-
Long term liabilities				
Due within 1 year	33,425,000	-	33,425,000	1,911,158
Due in more than 1 year	499,274,925	-	499,274,925	76,618,953
Net pension liability	1,590,707,061	-	1,590,707,061	109,483,672
Total liabilities	2,258,825,217	3,043,818	2,261,869,035	194,223,820
Deferred inflows of resources				
Changes in proportionate share	\$ 55,434,503	\$ -	\$ 55,434,503	\$ 495,190
Changes in experience	68,217	-	68,217	3,993
Changes in assumptions	22,479,512	-	22,479,512	1,547,197
Total deferred inflows of resources	77,982,232	-	77,982,232	2,046,380
Net position				
Net investment in capital assets	364,870,945	3,422,469	368,293,414	11,178,023
Restricted for:				
Capital projects	-	-	-	1,022,676
Grants	9,083,798	-	9,083,798	-
Debt service	63,415,396	-	63,415,396	8,536,904
Food services	-	5,911,761	5,911,761	-
TABOR	18,519,692	775,822	19,295,514	1,981,213
Unrestricted	(1,291,788,213)	9,352,283	(1,282,435,930)	(74,149,698)
Total net position	\$ (835,898,382)	\$ 19,462,335	\$ (816,436,047)	\$ (51,430,882)

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Statement of Activities

Fiscal year ended June 30, 2016

Functions/Programs	Net (Expenses) Revenue and Changes in Net Position							
	Program Revenues			Capital Grants and Contributions		Primary Government		Component Units
	Charges For Services	Operating Grants and Contributions		Governmental Activities	Business-type Activities	TOTAL	Charter Schools	
Primary government:								
Governmental activities:								
General administration	\$ 25,347,367	\$ 931,133	\$ 3,447,090	\$ -	\$ (20,969,144)	\$ -	\$ (20,969,144)	\$ -
School administration	63,315,375	-	17,761	-	(63,297,614)	-	(63,297,614)	-
General instruction	433,932,814	33,178,144	15,976,711	-	(384,777,959)	-	(384,777,959)	-
Special education instruction	74,429,360	6,048,054	28,050,732	-	(40,330,574)	-	(40,330,574)	-
Instructional support	91,727,374	-	16,368,008	-	(75,359,366)	-	(75,359,366)	-
Operations and maintenance	82,019,992	5,162,139	1,044,100	5,500,000	(70,313,753)	-	(70,313,753)	-
Transportation	27,781,099	2,066,642	5,653,141	-	(20,061,316)	-	(20,061,316)	-
Interest expense, unallocated	19,888,625	-	-	-	(19,888,625)	-	(19,888,625)	-
Total governmental activities	818,442,006	47,386,112	70,557,543	5,500,000	(694,998,351)	-	(694,998,351)	-
Business-type Activities:								
Food services	\$ 23,708,332	\$ 10,641,334	\$ 14,024,955	\$ -	\$ -	\$ 957,957	\$ 957,957	\$ -
Child care	13,553,606	6,804,445	5,748,802	-	-	(1,000,359)	(1,000,359)	-
Property management	1,643,904	2,256,716	-	-	-	612,812	612,812	-
Total business-type activities	38,905,842	19,702,495	19,773,757	-	-	570,410	570,410	-
Total primary government	\$ 857,347,848	\$ 67,088,607	\$ 90,331,300	\$ 5,500,000	\$ (694,998,351)	\$ 570,410	\$ (694,427,941)	\$ -
Component units-Charter schools	\$ 78,929,726	\$ 10,457,842	\$ -	\$ -	\$ -	\$ -	\$ (68,471,884)	\$ -
General revenues								
Taxes:								
Local property taxes					364,385,070		364,385,070	-
Automotive ownership taxes					30,799,478		30,799,478	-
Unrestricted intergovernmental state equalization					292,098,015		292,098,015	67,321,770
Unrestricted investment income					809,442	40,367	849,809	-
Transfers					200,000	(200,000)	-	-
Total general revenues and transfers					688,292,005	(159,633)	688,132,372	67,321,770
Change in net position					(6,706,346)	410,777	(6,295,569)	(1,150,114)
Net position July 1, 2015, as restated					(829,192,036)	19,051,560	(810,140,476)	(50,280,768)
Net position June 30, 2016					(835,898,382)	19,462,337	(816,436,045)	(51,430,882)

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Balance Sheet
Governmental Funds
June 30, 2016

	General	Bond Redemption Debt Service	Capital Reserve Capital Projects
Assets			
Cash	\$ 2,250	\$ -	\$ 65,867
Cash held by county treasurer	3,830,985	216,873	-
Equity in pooled cash and investments	189,130,207	-	26,296,445
Investments	-	63,129,196	46,333,237
Property taxes receivable, net of allowance for doubtful collections of \$1,930,033	3,443,169	950,745	-
Accounts, notes, contracts, and interest receivable	1,234,351	-	31,440
Intergovernmental receivables	-	-	-
Due from other funds	-	-	169,065
Due from component units	-	-	-
Inventories	964,265	-	-
Prepaid items	-	-	-
Total assets	<u>\$ 198,605,227</u>	<u>\$ 64,296,814</u>	<u>\$ 72,896,054</u>
Liabilities			
Accounts and retainages payable	\$ 2,848,739	\$ -	\$ 5,800,204
Accrued salaries, benefits, and compensated absences	69,558,646	-	139,157
Due to other funds	-	-	-
Other unearned revenues	134,027	-	-
Total liabilities	<u>72,541,412</u>	<u>-</u>	<u>5,939,361</u>
Deferred Inflows of Resources			
Unavailable property tax revenues	<u>381,617</u>	<u>442,138</u>	<u>-</u>
Fund balances:			
Nonspendable:			
Inventory	964,265	-	-
Prepaid items	-	-	-
Restricted for:			
TABOR	17,756,207	-	63,686
Grants	-	-	-
Debt service	-	63,854,676	-
Construction	-	-	-
Committed to:			
Construction	-	-	66,893,007
Multi-year contract	220,000	-	-
Assigned to:			
School carry forward	14,500,000	-	-
Special revenue funds - campus activity	-	-	-
Subsequent year expenditures	15,822,072	-	-
Unassigned	76,419,654	-	-
Total fund balances	<u>125,682,198</u>	<u>63,854,676</u>	<u>66,956,693</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 198,605,227</u>	<u>\$ 64,296,814</u>	<u>\$ 72,896,054</u>

The notes to the financial statements are an integral part of this statement.

Building Fund Capital Projects	Grants Fund	Other Governmental Funds	Total Governmental Funds
\$ 459,384	\$ -	\$ 106,685	\$ 634,186
-	-	-	4,047,858
-	4,678,556	15,428,431	235,533,639
11,573,348	-	-	121,035,781
-	-	-	4,393,914
-	63,429	436,832	1,766,052
-	11,133,285	-	11,133,285
-	-	-	169,065
-	-	-	-
-	-	919,030	1,883,295
-	-	34,073	34,073
<u>\$ 12,032,732</u>	<u>\$ 15,875,270</u>	<u>\$ 16,925,051</u>	<u>\$ 380,631,148</u>
\$ 4,161,108	\$ 485,932	\$ 2,940,903	\$ 16,236,886
-	6,305,540	1,991,489	77,994,832
169,065	-	-	169,065
-	-	6,325	140,352
<u>4,330,173</u>	<u>6,791,472</u>	<u>4,938,717</u>	<u>94,541,135</u>
-	-	-	823,755
-	-	919,030	1,883,295
-	-	34,073	34,073
-	-	633,129	18,453,022
-	9,083,798	-	9,083,798
-	-	-	63,854,676
7,702,559	-	-	7,702,559
-	-	-	66,893,007
-	-	-	220,000
-	-	-	14,500,000
-	-	10,400,102	10,400,102
-	-	-	15,822,072
-	-	-	76,419,654
<u>7,702,559</u>	<u>9,083,798</u>	<u>11,986,334</u>	<u>285,266,258</u>
<u>\$ 12,032,732</u>	<u>\$ 15,875,270</u>	<u>\$ 16,925,051</u>	<u>\$ 380,631,148</u>



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Reconciliation of governmental funds balance sheet to statement of net position
 June 30, 2016

Governmental funds total fund balances	\$	285,266,258
Add:		
Unearned property tax revenue: Revenues that do not provide current financial resources are unearned on the governmental fund financial statements but recognized on the government-wide financial statements.		823,755
Capital assets used in governmental funds are not considered current financial resources and therefore, not reported in the governmental funds.		1,773,073,659
Deferred outflows from refunding debt are not considered current financial resources and not reported in the governmental funds.		14,708,674
Deferred outflows of resources used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds. Contributions subsequent to measurement date \$41,400,050, the difference between expected and actual investment earnings \$135,968,491, and the difference between expected and actual experience \$21,005,469.		198,374,010
Internal service funds are used by management to charge costs of various activities to the general and other funds. The net position of the internal service funds are included in the governmental activities statement of net position.		38,712,845
Less:		
Accumulated depreciation is not recognized in the governmental funds because capital assets are expensed at the time of acquisition. Internal service funds include depreciation.		939,020,596
Long-term liabilities for general obligation debt, net of discounts and premiums (\$457,333,066), certificates of participation net of discounts and premiums (\$75,366,858), early retirement estimate (\$2,120,000), and compensated absences (\$3,446,353) are not due and payable in the current period and, therefore, not reported in the funds.		538,266,277
Interest payable on certificates of participation and general obligation debt is not recorded on the fund statements because it is not a current use of cash. Interest is accrued on the government-wide statements since the liability is to be paid in the near term.		881,417
Deferred inflows of resources used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds: Difference between expected and actual experience \$68,217, change in proportionate share \$55,434,503, and change in assumptions \$22,479,512.		77,982,232
The long-term liability for pension is not due and payable in the current period and, therefore, not reported in the funds.		1,590,707,061
Governmental activities net position	<u>\$</u>	<u>(835,898,382)</u>

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenditures and Changes
in Fund Balances - Governmental Funds
Fiscal Year Ended June 30, 2016

	General	Bond Redemption Debt Service
Revenues:		
Taxes	\$ 350,294,032	\$ 54,266,692
Intergovernmental	311,866,801	-
Investment income	515,984	3,518
Other	21,839,347	-
Total revenues	684,516,164	54,270,210
Expenditures:		
Current:		
General administration	22,155,517	-
School administration	50,343,035	-
General instruction	324,853,579	-
Special education instruction	55,067,177	-
Instructional support	69,106,656	-
Operations and maintenance	67,835,998	-
Transportation	-	-
Capital outlay	-	-
Debt service:		
Principal retirements	2,235,000	30,030,000
Interest and fiscal charges	769,399	19,081,784
Total expenditures	592,366,361	49,111,784
Excess (deficiency) of revenues over (under) expenditures	92,149,803	5,158,426
Other Financing Sources (Uses):		
Certificate of Participation issuance	-	-
Premium from COP issuance	-	-
Transfers out	(38,228,726)	-
Transfers in	-	-
Total other financing sources (uses)	(38,228,726)	-
Net change in fund balances	53,921,077	5,158,426
Fund balances - July 1, 2015	71,761,121	\$ 58,696,250
Fund balances - June 30, 2016	\$ 125,682,198	\$ 63,854,676

The notes to the financial statements are an integral part of this statement.

Capital Reserve Capital Projects	Building Fund Capital Projects	Grants Fund	Other Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ -	\$ -	\$ 404,560,724
-	-	43,863,826	5,299,345	361,029,972
152,682	60,933	-	-	733,117
1,970,192	-	1,625,586	28,779,504	54,214,629
<u>2,122,874</u>	<u>60,933</u>	<u>45,489,412</u>	<u>34,078,849</u>	<u>820,538,442</u>
-	-	3,324,072	-	25,479,589
-	-	17,127	-	50,360,162
-	-	9,494,075	24,985,254	359,332,908
-	-	13,898,856	-	68,966,033
-	-	15,783,878	-	84,890,534
-	-	1,006,839	-	68,842,837
-	-	341,170	24,573,700	24,914,870
27,176,057	24,333,933	-	-	51,509,990
-	-	-	-	32,265,000
-	-	-	-	19,851,183
<u>27,176,057</u>	<u>24,333,933</u>	<u>43,866,017</u>	<u>49,558,954</u>	<u>786,413,106</u>
(25,053,183)	(24,273,000)	1,623,395	(15,480,105)	34,125,336
45,450,000	-	-	-	45,450,000
2,971,858	-	-	-	2,971,858
-	-	-	-	(38,228,726)
7,049,112	-	-	16,391,646	23,440,758
<u>55,470,970</u>	<u>-</u>	<u>-</u>	<u>16,391,646</u>	<u>33,633,890</u>
30,417,787	(24,273,000)	1,623,395	911,541	67,759,226
\$ 36,538,906	\$ 31,975,559	\$ 7,460,403	\$ 11,074,793	\$ 217,507,032
<u>\$ 66,956,693</u>	<u>\$ 7,702,559</u>	<u>\$ 9,083,798</u>	<u>\$ 11,986,334</u>	<u>\$ 285,266,258</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Reconciliation of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the
 Statement of Activities
 Fiscal year ended June 30, 2016

Governmental funds changes in fund balances	\$	67,759,226
Add:		
Unavailable property tax revenue of the current year: Revenues that do not provide current financial resources are unavailable on the governmental fund financial statements but recognized on the government-wide financial statements.		823,755
Principal retirements (net of amortization of premiums and discounts): Retirements of principal outstanding on the District's debt result in a reduction of accumulated resources on the fund financial statements. The government-wide statements show these reductions against the long-term liabilities.		37,759,148
Reverse the prior year interest payable accrued to offset current year expenditures.		844,576
Internal service funds are used by management to charge costs of various activities to the general and other funds. The net income of the internal service funds are included in the statement of activities.		112,594
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay (governmental additions \$57,447,733) exceeded depreciation (disposal of capital assets \$57,424,058) in the current period.		23,675
Other pension related items are reported as expenditures in the governmental funds. However, in the statement of activities the contributions made during the fiscal year either reduced the net pension liability or are shown as contributions after the measurement date of December 31,2015 and not reflected as expenses on the statement of activities. Employer contribution expense \$78,549,655, contributions subsequent to measurement date \$2,106,962.		80,656,617
Amount of early retirement accrued for the current year.		30,000
Less:		
Loss on disposals: The net effect of transactions involving these capital assets is to reduce net position.		388,327
Unavailable property taxes of the prior year: Property taxes unavailable in the prior year and received in the current year are recognized in the prior year net position on the statement of activities.		10,199,930
Interest payable on certificates of participation and general obligation debt is not recorded on the fund statements because it is not a current use of cash. Interest is accrued on the government-wide statements since the liability is to be paid in the near term.		881,417
Amortization of deferred outflows on refunding.		2,599,383
New issues for certificates of participation debt are recognized in the fund statement but restated as liabilities and offsets for the government-wide.		48,421,858
Amount of long term compensated absences accrued for the current year.		94,367
Net pension liability related items are reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. These activities consist of: Pension expense \$132,130,655.		132,130,655
	<u>\$</u>	<u>(6,706,346)</u>

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual
General Fund
Fiscal Year Ended June 30, 2016

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues:				
Taxes:				
Property taxes	\$ 309,437,246	\$ 319,437,246	\$ 319,494,554	\$ 57,308
Automotive ownership taxes	27,920,801	27,920,801	30,799,478	2,878,677
State of Colorado	322,229,589	312,229,589	311,866,801	(362,788)
Investment earnings	250,000	250,000	515,984	265,984
Other	20,700,000	20,700,000	21,839,347	1,139,347
Total revenues	<u>680,537,636</u>	<u>680,537,636</u>	<u>684,516,164</u>	<u>3,978,528</u>
Expenditures:				
Current:				
General administration	27,184,946	27,278,678	25,159,916	2,118,762
School administration	50,524,921	50,524,921	50,343,035	181,886
General instruction	360,047,647	349,895,931	324,853,579	25,042,352
Special education instruction	59,195,851	56,207,976	55,067,177	1,140,799
Instructional support	60,171,113	73,126,122	69,106,656	4,019,466
Operations and maintenance	69,264,010	69,604,861	67,835,998	1,768,863
Total expenditures	<u>626,388,488</u>	<u>626,638,489</u>	<u>592,366,361</u>	<u>34,272,128</u>
Excess of revenues over expenditures	54,149,148	53,899,147	92,149,803	38,250,656
Other financing sources (uses) -				
Transfers out	(55,912,443)	(40,662,443)	(38,228,726)	2,433,717
Total other financing uses	<u>(55,912,443)</u>	<u>(40,662,443)</u>	<u>(38,228,726)</u>	<u>2,433,717</u>
Excess of revenues over expenditures and other financing sources (uses)	<u>\$ (1,763,295)</u>	<u>\$ 13,236,704</u>	53,921,077	<u>\$ 40,684,373</u>
Fund balance - July 1, 2015			71,761,121	
Fund balance - June 30, 2016			<u>\$ 125,682,198</u>	

The notes to the financial statements are an integral part of this statement.



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Grants Special Revenue Fund
Fiscal Year Ended June 30, 2016

	Grants Fund		
	Original and Final Budget Amounts	Actual	Variance with Final Budget - Positive (Negative)
Revenues:			
Intergovernmental:			
Federal government	\$ 45,041,532	\$ 37,301,913	\$ (7,739,619)
State of Colorado	2,463,896	6,561,913	4,098,017
Other:			
Gifts and grants	4,704,666	1,625,586	(3,079,080)
Total revenues	52,210,094	45,489,412	(6,720,682)
Expenditures:			
Current:			
General administration	5,483,107	3,324,072	2,159,035
School administration	203,814	17,127	186,687
General instruction	12,865,543	9,494,075	3,371,468
Special education instruction	13,100,467	13,898,856	(798,389)
Instructional support	15,524,541	15,783,878	(259,337)
Operations and maintenance	4,912,926	1,006,839	3,906,087
Transportation	119,696	341,170	(221,474)
Total expenditures	52,210,094	43,866,017	8,344,077
Excess of revenues over expenditures	\$ -	1,623,395	\$ 1,623,395
Fund balance - July 1, 2015		7,460,403	
Fund balance - June 30, 2016		\$ 9,083,798	

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Net Position
Proprietary Funds
June 30, 2016

Assets	Business-Type Activities	
	Enterprise Funds	
	Food Services Fund	Child Care Fund
Current assets:		
Cash	\$ 1,605	\$ 727
Restricted cash	-	-
Equity in pooled cash and investments	4,909,739	5,798,863
Accounts and other receivable	24,200	10,362
Intergovernmental receivables	1,254,237	-
Inventories	2,057,724	-
Prepaid items	41,642	-
Total current assets	<u>8,289,147</u>	<u>5,809,952</u>
Noncurrent assets:		
Capital assets:		
Vehicles and equipment	6,897,011	550,505
Less accumulated depreciation	<u>(4,851,284)</u>	<u>(303,217)</u>
Total capital assets, net of accumulated depreciation	2,045,727	247,288
Total assets	<u>\$ 10,334,874</u>	<u>\$ 6,057,240</u>
Liabilities and Net Position		
Current liabilities:		
Accounts payable	\$ 301,005	\$ 53,289
Accrued salaries, benefits, and compensated absences	823,360	663,881
Payroll withholding	-	-
Other unearned revenues	800,326	28,182
Estimated liability for premiums and claims	-	-
Total current liabilities	<u>1,924,691</u>	<u>745,352</u>
Non-current liabilities:		
Compensated absences	121,883	43,931
Total noncurrent liabilities	<u>121,883</u>	<u>43,931</u>
Total liabilities	<u>2,046,574</u>	<u>789,283</u>
Net position:		
Investment in capital assets	2,045,727	247,288
Restricted for:		
TABOR	330,812	376,926
Food services	5,911,761	-
Unrestricted	-	4,643,743
Total net position	<u>8,288,300</u>	<u>5,267,957</u>
Total liabilities and net position	<u>\$ 10,334,874</u>	<u>\$ 6,057,240</u>

The notes to the financial statements are an integral part of this statement.

Business-Type Activities Enterprise Funds		Governmental Activities - Internal Service Funds
Property Management Fund	Totals	Funds
\$ 3,000	\$ 5,332	\$ 300
-	-	37,000
4,795,275	15,503,877	53,385,095
186,310	220,872	185,770
-	1,254,237	-
-	2,057,724	161,061
-	41,642	5,380,438
<u>4,984,585</u>	<u>19,083,684</u>	<u>59,149,664</u>
2,057,769	9,505,285	36,062,117
(928,315)	(6,082,816)	(21,900,543)
1,129,454	3,422,469	14,161,574
<u>\$ 6,114,039</u>	<u>\$ 22,506,153</u>	<u>\$ 73,311,238</u>
\$ 190,897	\$ 545,191	\$ 870,145
11,543	1,498,784	3,587,290
-	-	24,454,514
-	828,508	311,762
-	-	4,533,058
<u>202,440</u>	<u>2,872,483</u>	<u>33,756,769</u>
5,521	171,335	841,624
<u>5,521</u>	<u>171,335</u>	<u>841,624</u>
207,961	3,043,818	34,598,393
1,129,454	3,422,469	14,161,574
68,084	775,822	66,669
-	5,911,761	-
4,708,540	9,352,283	24,484,602
5,906,078	19,462,335	38,712,845
<u>\$ 6,114,039</u>	<u>\$ 22,506,153</u>	<u>\$ 73,311,238</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenses, and Changes in Fund Net Position
Proprietary Funds
Fiscal Year Ended June 30, 2016

	Business-Type Activities	
	Enterprise Funds	
	Food Services Fund	Child Care Fund
Operating Revenues:		
Food sales	\$ 10,471,442	\$ -
Insurance premiums	-	-
Service contracts	169,892	1,045,646
Tuition	-	5,758,798
Total operating revenues	10,641,334	6,804,444
Operating Expenses:		
Purchased food	9,311,003	-
USDA commodities	1,527,640	-
Salaries and employee benefits	10,494,330	9,380,643
Administration services	769,803	2,010,374
Utilities	354,099	20,354
Supplies	858,845	1,361,792
Repairs and maintenance	53,625	19,995
Rent	-	730,665
Depreciation	338,484	22,101
Other	504	1,382
Claim losses	-	-
Premiums paid	-	-
Total operating expenses	23,708,333	13,547,306
Income (loss) from operations	(13,066,999)	(6,742,862)
Non-operating revenues (expenses):		
USDA commodities	1,490,074	-
Reimbursement from government sponsored programs	12,534,881	5,748,802
Investment income	10,380	17,252
Interest expense	-	-
Loss on sale of capital assets	-	(6,300)
Total non-operating revenues (expenses)	14,035,335	5,759,754
Income (loss) before transfers and capital contributions	968,336	(983,108)
Capital contributions		
Transfers out to other funds	-	-
Transfers in from other funds	-	-
Change in net position	968,336	(983,108)
Total net position - July 1, 2015	7,319,964	6,251,065
Total net position - June 30, 2016	\$ 8,288,300	\$ 5,267,957

The notes to the financial statements are an integral part of this statement.

Business-Type Activities Enterprise Funds		Governmental Activities -
Property Management Fund	Totals	Internal Service Funds
\$ -	\$ 10,471,442	\$ -
-	-	6,815,031
2,256,716	3,472,254	19,551,440
-	5,758,798	-
<u>2,256,716</u>	<u>19,702,494</u>	<u>26,366,471</u>
-	9,311,003	-
-	1,527,640	-
1,037,348	20,912,321	14,205,403
127,546	2,907,723	3,813,015
209,534	583,987	37,901
141,132	2,361,769	2,916,334
-	73,620	5,766,383
-	730,665	-
111,402	471,987	4,645,073
16,942	18,828	3,395
-	-	7,801,010
-	-	1,923,160
<u>1,643,904</u>	<u>38,899,543</u>	<u>41,111,674</u>
<u>612,812</u>	<u>(19,197,049)</u>	<u>(14,745,203)</u>
-	1,490,074	-
-	18,283,683	-
12,735	40,367	72,585
-	-	(602)
-	(6,300)	(202,154)
<u>12,735</u>	<u>19,807,824</u>	<u>(130,171)</u>
625,547	610,775	(14,875,374)
(200,000)	(200,000)	-
-	-	14,987,968
<u>425,547</u>	<u>410,775</u>	<u>112,594</u>
5,480,531	19,051,560	38,600,251
<u>\$ 5,906,078</u>	<u>\$ 19,462,335</u>	<u>\$ 38,712,845</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Cash Flows
Proprietary Funds
Fiscal Year Ended June 30, 2016

	Business-Type Activities	
	Enterprise Funds	
	Food Services Fund	Child Care Fund
Cash flows from operating activities:		
Receipts from customers	\$ 10,723,084	\$ 6,823,164
Payments to employees	(10,510,683)	(9,293,009)
Payments to vendors	(12,952,308)	(4,143,238)
Net cash provided by (used for) operating activities	(12,739,907)	(6,613,083)
Cash flows from noncapital financing activities:		
Transfers received	-	-
Transfers out	-	-
Federal and state reimbursements	13,949,009	5,748,802
Net cash provided by noncapital financing activities	13,949,009	5,748,802
Cash flows from capital and related financing activities:		
Purchase of capital assets	(109,576)	-
Proceeds on sale of capital assets	-	11,779
Interest payments	-	-
Net cash (used for) capital and related financing activities	(109,576)	11,779
Cash flows from investing activities:		
Interest received	10,380	17,252
Net cash provided by investing activities	10,380	17,252
Net increase (decrease) in cash and cash equivalents	1,109,906	(835,250)
Cash and cash equivalents - July 1, 2015	3,801,438	6,634,840
Cash and cash equivalents - June 30, 2016	\$ 4,911,344	\$ 5,799,590
Reconciliation of cash flows from operating activities:		
Operating Income (Loss)	\$ (13,066,999)	\$ (6,742,862)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation	338,484	22,101
(Increase) decrease intergovernmental and other receivables	13,204	28,511
Increase in prepaid items	-	-
Decrease in inventories	37,566	-
Decrease in purchased food and supplies inventories	(344,808)	-
Increase (decrease) in accounts payable	230,452	1,325
Increase (decrease) in accrued salaries, benefits, and compensated absences	(16,353)	87,634
Increase in payroll withholding	-	-
Increase (decrease) in unearned revenues	68,547	(9,792)
Increase in estimated liability for premiums and claims	-	-
Net cash provided by (used for) operating activities	\$ (12,739,907)	\$ (6,613,083)
Noncash investing, capital, and financing activities:		
Donated commodities acquired and used from USDA	\$ 1,490,074	-
Disposal and write off of capital assets	-	6,300

The notes to the financial statements are an integral part of this statement.

Business-Type Activities Enterprise Funds		Governmental Activities - Internal Service Funds
Property Management Fund	Totals	Funds
\$ 2,276,049	\$ 19,822,297	\$ 26,330,877
(1,038,646)	(20,842,338)	(14,075,650)
(289,219)	(17,384,765)	(24,415,254)
<u>948,184</u>	<u>(18,404,806)</u>	<u>(12,160,027)</u>
-	-	14,987,968
(200,000)	(200,000)	-
-	19,697,811	-
<u>(200,000)</u>	<u>19,497,811</u>	<u>14,987,968</u>
(505,031)	(614,607)	(2,426,558)
-	11,779	-
-	-	(602)
<u>(505,031)</u>	<u>(602,828)</u>	<u>(2,427,160)</u>
12,735	40,367	72,585
<u>12,735</u>	<u>40,367</u>	<u>72,585</u>
255,888	530,544	473,366
4,542,387	14,978,665	52,949,029
<u>\$ 4,798,275</u>	<u>\$ 15,509,209</u>	<u>\$ 53,422,395</u>
\$ 612,812	\$ (19,197,049)	\$ (14,745,203)
111,402	471,987	4,645,073
19,332	61,047	7,431
23,510	23,510	(1,396,521)
-	37,566	(22,418)
-	(344,808)	-
182,426	414,203	(249,016)
(1,298)	69,983	129,750
-	-	942,109
-	58,755	(43,026)
-	-	(1,428,206)
<u>\$ 948,184</u>	<u>\$ (18,404,806)</u>	<u>\$ (12,160,027)</u>
\$ -	\$ 1,490,074	\$ -
-	6,300	202,154



Notes to Basic Financial Statements

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Notes to Basic Financial Statements

June 30, 2016

1. Summary of significant accounting policies

Jefferson County School District, No. R-1 (the District), was formed in 1950 when 39 independent districts were consolidated into a countywide district encompassing the 779 square miles of Jefferson County, Colorado. The District operates under an elected Board of Education with five members and provides educational services to approximately 87,000 students.

The District is the lowest level of government, which is considered to be financially accountable over all activities related to public school education in Jefferson County, Colorado. The District receives funding from local, state, and federal government sources and must comply with the requirements of these funding source entities. The Board of Education members are elected by the public and have decision-making authority, the power to designate management, the ability to significantly influence operations, and primary accountability for fiscal matters.

A) Reporting entity

Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity* (GASB No. 14), as amended by GASB Statements 39 and 61, describes the financial reporting entity as it relates to governmental accounting. According to this Statement, the financial reporting entity consists of a) the primary government, b) organizations for which the primary government is financially accountable and c) other organizations whose exclusion from the reporting entity's financial statements would cause those statements to be misleading or incomplete. Any organizations that can be described by these last two items are included with the primary government in the financial statements as component units.

The District is not included in any other governmental reporting entity as defined in GASB No. 14 and amended by GASB No. 39 and 61. As required by accounting principles generally accepted in the USA, these basic financial statements present the District (the primary government) and its component units. The component units discussed below are included in the District's reporting entity as required by the Colorado Department of Education. None of the component units are considered to be a major fund.

Discretely presented component units - charter schools

The State of Colorado Legislature in 1993 enacted the "Charter School Act - Colorado Revised Statutes (CRS) Section 22-30.5-101." This Act permits the District to contract with individuals and organizations for the operation of schools within the District. The statutes define these contracted schools as "Charter Schools." Charter schools are financed from state school finance act revenues, property taxes and from revenues generated by the charter school, within the limits established by the Charter School Act and per GASB statement No. 14, paragraph 21b. Charter Schools have separate governing boards; however, the Jefferson County School District's Board of Education must approve all Charter School applications and budgets. The Charter Schools are required to be presented as component units by the Colorado Department of Education. All charter schools are required to have individual independent audits.

Blended component unit - Jefferson County School District Finance Corporation

The purpose of the Jefferson County School Finance Corporation (the Corporation) is to provide a mechanism to issue certificates of participation. Because the Board of Directors is appointed by the Board of Education and must obtain the Board of Education's approval for renovation and expansion decisions, issuance of debt, disbursements of funds, and any amendments to the articles of incorporation, the Corporation is considered to be a part of the District.

B) Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the District and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units.

The statement of activities demonstrates the degree to which the direct expenses of a given function or programs are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Notes to Basic Financial Statements

given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported as general revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds (General fund, Bond Redemption Debt Service fund, Capital Reserve Capital Projects funds, Building fund – Capital Projects and Grants fund) and individual enterprise funds (Food Services fund, Child Care fund and Property Management fund) are reported as separate columns in the fund financial statements.

C) Measurement focus, basis of accounting, and financial statement presentation

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The government-wide financial statements are presented using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the District's governmental and business-type activities and component units. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. With this measurement focus, operating statements present increases and decreases in net current assets and fund balance as a measure of available spendable resources. This means that only current liabilities are generally included on their balance sheets.

All governmental fund types use the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Measurable means the amount of the transaction can be determined and available means collectible within the current period, or soon enough thereafter, to pay liabilities of the current period. Property tax revenues are considered to be available if collected within 60 days after year-end. All other revenues are considered to be available if collected within 120 days after year end. Property and automotive ownership taxes are reported as receivables and deferred inflows of resources when levied and as revenues when due for collection in the following year and determined to be available.

Expenditures are recorded when the related fund liability is incurred with the exception of general obligation and capital lease debt service which is recognized when due and certain accrued sick and personal pay which are accounted for as expenditures when expected to be liquidated with expendable available financial resources.

The proprietary fund types are accounted for on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred. The measurement focus in these funds is on the flow of economic resources and emphasizes the determination of net income. All assets and all liabilities associated with their activity are included on their statements of net position. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing goods and services in connection with a proprietary fund's ongoing operations. The principal operating revenues of the District's proprietary funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources, as they are needed.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Notes to Basic Financial Statements

D) Fund accounting

The accounts of the District are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred inflows of resources, liabilities, deferred outflows of resources, fund equity, revenues and expenditures, or expenses, as appropriate. Resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The major funds presented in the accompanying basic financial statements are as follows:

• **Major governmental funds**

1. General fund – the general operating fund of the District; used to account for all resources that are not required legally or by sound financial management to be accounted for in another fund.
2. Bond redemption debt service fund - used to account for the accumulation of resources for, and the payment of, long-term general obligation debt principal, interest, and related costs.
3. Capital reserve capital projects fund - used to account for resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).
4. Building fund – Capital projects – used to account for resources to be used from the 2012 voter approved bond for a 3 year capital improvement plan.
5. Grants fund – used to account for federal, state and private sector grant programs.

• **Major proprietary funds-business-type activities**

Enterprise funds - used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent is that the costs (including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Enterprise funds are considered major funds because of community interests in the activities and sources of funding supporting these operations.

1. Food services fund - this fund accounts for all financial activities associated with the District's school breakfast and lunch programs.
2. Child care fund - this fund accounts for all financial activities associated with the District's school-age child care and preschool program.
3. Property management fund - this fund accounts for all financial activities associated with the District's facilities.

• **Internal service funds**

Internal service funds account for central services, employee benefits, insurance reserve and technology operations. These services are provided to other funds of the District on a cost reimbursement basis.

E) Cash and investments

The pooled cash concept is used whereby cash balances of each of the District's funds are pooled and invested in certain investments. The District is allowed to invest in the following types of investments: short-term certificates of deposit, repurchase agreements, money market deposit accounts, mutual funds, government pools, U.S. instruments and U.S. Treasury Obligations. The District records nonparticipating interest-earning investment contracts at cost. All other securities are recorded at fair value. It is the intention of the investment pool to maximize interest income, and securities are selected according to their risk, marketability, and diversification. Income earned or losses arising from the investment of pooled cash balances are allocated to the various funds based on their respective average periodic equity in pooled cash. The pooled cash and investments are used essentially as demand deposit accounts and are considered to be cash equivalents for cash flow purposes. Component units are included with the District's pooled cash.

F) Fair value measurement and application

The District adopted GASB 72 this fiscal year which addresses accounting and financial reporting issues related to fair value measurements. The fair value is the price that would be received by the District to sell an asset or paid by the District to transfer a liability in an orderly transaction between market participants and the measurement date. The fair value measurement for financial reporting at fiscal year end June 30 and the application used is determined by a hierarchy of one

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Notes to Basic Financial Statements

of three levels. Level one is the most reliable and is quoted prices in active markets for identical assets or liabilities, level two is reliable and consists of quoted prices for similar assets or liabilities, other observable inputs, interest rates, credit spreads, condition of the asset, activity level of markets for observable input, and level three is least reliable which is based on unobservable inputs. All donated assets are measured at the acquisition value.

G) Restricted cash

Certain assets of the General fund, Employee Benefits fund and Component Units are classified as restricted because their use is restricted to liabilities relating to deposits and capital leases.

H) Receivables

Property taxes levied in 2015 but not yet collected as of June 30, 2016 are identified as property taxes receivable and deferred inflows of resources if not received within sixty days of year end, and are presented net of an allowance for uncollectable taxes. Intergovernmental receivables of \$12,387,522 include amounts due from grantors for specific program grants. Program grants are recorded as receivables and revenues at the time reimbursable project costs are incurred. As of June 30, 2016, the District had \$12,267,679 and \$119,843 due from the Federal and State government, respectively, reflected as intergovernmental receivables in the accompanying basic financial statements.

I) Inventories and prepaid items

Materials and supplies inventories are stated at average cost. Inventories recorded in the Food Services fund consist of purchased and donated commodities. Purchased inventories are stated at average cost. Donated inventories, received at no cost under a program supported by the Federal Government, are recorded at their estimated fair value at the date of receipt. The cost of all inventories is recorded as an asset when the individual inventory items are purchased, and as an expenditure or expense when consumed. Fund balance is considered nonspendable for the inventory balances as follows: General fund - \$964,265 and Other Governmental funds - \$919,030.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both government-wide and fund financial statements. Fund balance is nonspendable for the prepaid balances as follows: Other Governmental funds - \$34,073.

J) Capital assets

Capital assets, which include property, vehicles and equipment, are utilized for general District operations and are capitalized at actual or estimated cost. Donations of such assets are recorded at estimated fair value at the time of donation. Capital assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements.

Maintenance, repairs, and minor renovations are recorded as expenditures when incurred. Major additions and improvements are capitalized. When assets used in the operation of the governmental fund types are sold, the proceeds of the sale are recorded as revenues in the appropriate fund. The District does not capitalize interest on the construction of capital assets.

The monetary threshold for capitalization of assets is \$5,000. The District's capital assets are depreciated using the straight-line method over the estimated useful lives of the capital assets. Depreciation of all capital assets used by proprietary funds is charged as an expense against their operations. No depreciation is recorded in the year of acquisition with the remaining depreciation being recorded in the year of disposition. Estimated useful lives are:

Motor vehicles	5 to 15 years
Equipment, movable	3 to 20 years
Buildings and improvements	15 to 30 years

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Notes to Basic Financial Statements

K) Deferred outflows of resources

For current refundings and advance refundings, resulting in defeasance of debt reported by governmental activities and component units, the difference between the reacquisition and the net carrying amount of the old debt is reported as a deferred outflow of resources or a deferred inflow of resources. The District refundings have resulted in deferred outflows of resources of \$14,708,674 and \$2,219,020 for component units. Deferred outflows of resources for pension activity is included and referenced below (note 14).

L) Liabilities

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. The District records long-term debt of governmental funds at the face value.

The District's general obligation bonds are serviced from property taxes of the Bond Redemption Debt Service fund. Certificates of participation are serviced from school finance act, property taxes and other revenues of the General fund. Capital leases are funded from school finance act and other revenue of the component units. The long-term accumulated unpaid vacation, accrued sick and personal leave, and estimated liability for insurance claims (note 12) are serviced from property taxes and other revenues by the respective fund type from future appropriations.

M) Pension

The District participates in the School Division Trust Fund (SCHDTF), a cost sharing multiple-employer defined benefit pension fund administered by the Public Employees' Retirement Association of Colorado (PERA). The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the SCHDTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

N) Constitutional amendment

In November 1992, Colorado voters approved Article X of the Colorado Constitution by adding Section 20, commonly known as the Taxpayer's Bill of Rights (TABOR). TABOR contains revenue, spending, tax and debt limitations, which apply to the State of Colorado and local governments. It requires, with certain exceptions, advance voter approval for any new tax, tax rate increase, mill levy above that for the prior year, extension of an expiring tax, or tax policy change directly causing a net tax revenue gain to any entity.

On November 2, 1999, the District conducted a TABOR revenue and expenditure override election and the Jefferson County voters approved the measure exempting the District from the TABOR revenue and expenditure limits. Management believes it is in compliance with the provisions of TABOR. However, the provisions are complex and subject to interpretation. Many of the provisions may require judicial interpretation.

Except for refinancing bonded debt at a lower interest rate or adding new employees to existing pension plans, TABOR requires advance voter approval for the creation of any multiple-fiscal year debt or other financial obligation unless adequate present cash reserves are pledged irrevocably and held for payments in all future years. TABOR requires local governments to restrict emergency reserves to be used for declared emergencies only. Emergencies, as defined by TABOR, exclude economic conditions, revenue shortfalls, or salary or fringe benefit increases. These restricted fund balances are required to be three percent or more of fiscal year spending (excluding bonded debt service). As of June 30, 2016, for budgetary purposes the District restricted \$17,756,207 in the General fund, \$63,686 in the Capital Reserve Capital Projects fund, \$633,129 in Other Governmental funds, \$330,812 in the Food Service fund, \$376,926 in the Child Care fund, \$68,084 in the Property Management fund, \$66,669 in Internal Service funds and \$1,981,213 was restricted in the Component Units Charter Schools for this purpose.

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Notes to Basic Financial Statements

O) Property taxes

Under Colorado law, all property taxes are due and payable in the year following the year levied. The property tax calendar for Jefferson County was as follows:

Levy date	December 22
Lien date	January 1
Tax bills mailed	January 1
First installment due	February 28/29
Second installment due	June 15
If paid in full, due	April 30

P) Accumulated sick and personal leave and vacation

District policy allows unlimited accumulation of sick and personal leave, and accumulation of vacation to a maximum of 40 days. Accrued vacation is paid to employees upon termination of employment. Payment for unused sick and personal leave days is made upon meeting eligibility requirements at the rate of .0015 times annual rate of pay times accumulated days up to a maximum of 660 hours. Each fund liquidates the accrued vacation, personal and sick leave for its respective liabilities.

As of June 30, 2016, a summary of changes in accumulated vacation is as follows:

Fund	Accumulated Vacation				
	Balance July 1, 2015	Additions	Deletions	Balance June 30, 2016	Due within one year
General	\$ 4,297,624	\$ 860,478	\$ (740,924)	\$ 4,417,178	\$ 1,472,245
Grants fund	203,888	77,075	(69,744)	211,219	70,399
Special Revenue	358,002	57,845	(46,241)	369,606	123,190
Capital projects	168,214	43,209	(40,154)	171,269	57,084
Enterprise	240,776	52,751	(36,530)	256,997	85,662
Internal service	<u>1,138,338</u>	<u>261,181</u>	<u>(137,146)</u>	<u>1,262,373</u>	<u>420,749</u>
	<u>\$ 6,406,842</u>	<u>\$ 1,352,539</u>	<u>\$ (1,070,739)</u>	<u>\$ 6,688,642</u>	<u>\$ 2,229,330</u>

Accumulated vacation pay is recorded as accrued salaries, benefits and compensated absences with the current portion reported as current liabilities in the government-wide financial statements. The short-term portion is included in the District's accrued salaries and benefits and the long-term portion is included in compensated absences in the government-wide financial statements.

Q) Fund balance

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The District itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

Fund balances are classified in one of five categories: 1) nonspendable, 2) restricted, 3) committed, 4) assigned and 5) unassigned. Nonspendable fund balance represents assets that will never be converted to cash. Restricted fund balances reflect resources that are subject to externally enforceable legal restrictions. Committed fund balance includes amounts that can be used only for the specific purposes that are limited by actions of the Board of Education, the highest level of decision-making authority at the District. The committed reserves are established during the budget appropriation process and cannot be used for other purposes without a formal board resolution. Assigned fund balance displays the District's intended use of these resources. The Board of Education executive limitations 5 directs the Superintendent to submit the financial plan that includes any assignments for fund balance. The Superintendent or the Chief Financial Officer, as designee, is allowed by board policy to make any necessary adjustments to this assignment. Unassigned fund balance for the general fund represents

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Notes to Basic Financial Statements

the net resources in excess of the prior classifications. The District does have a formal fund balance reserve policy for all funds to establish a level of reserves above the statutorily required TABOR amount to insure a continued strong financial position. This reserve does not meet the GASB Statement No. 54 requirements for a stabilization agreement and is included in unassigned. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds, as needed, unless the Board of Education has provided otherwise in its commitment or assignment actions. Fund balance is adopted annually by the Board of Education during the budget process.

R) New and Future Accounting Pronouncements

The GASB issued Statement No. 75 *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions* (Statement No. 75), which revises and establishes new financial reporting requirements for state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). This statement requires the liability of employers for defined benefit OPEB (net of OPEB liability to be measured as the portion of the present value of projected benefit payments to be provided to current active and inactive employees for those employees' past periods of service. Statement No. 75 is effective for fiscal year 2018, however, early application is encouraged. At this time, management is currently evaluating the effects that Statement No. 75 will have on their financial statements.

2. Reconciliation of government-wide and fund financial statements

The governmental funds balance sheet includes a reconciliation between *fund balances – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. Additionally, the governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net change in fund balances – total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities.

These reconciliations detail items that require adjustment to convert from the current resources measurement and modified accrual basis for governmental fund statements to the economic resources measurement and full accrual basis used for government-wide statements. However, certain items having no effect on measurement and basis were eliminated from the government fund statements during the consolidation of governmental activities.

Due to the capital reserve capital projects fund from building fund – fund statements	\$ 169,065
Elimination of governmental activity	<u>(169,065)</u>
Due to the primary government – governmental activities	<u>\$ -</u>

3. Budgetary information

The District follows these procedures in establishing the budgetary data reflected in the basic financial statements:

1. Within the fourth quarter of the fiscal year, the Superintendent submits to the Board of Education a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
2. Public hearings and citizen reviews are conducted at special meetings and at regular Board of Education meetings to obtain taxpayer comments.
3. Prior to June 30, the budget is legally adopted by the Board of Education.
4. Formal budgetary integration is employed as a management control device during the year for all funds.
5. The District issues a separate budget document after it is approved by the Board of Education.

Colorado Budget Law requires that all funds have legally adopted budgets and appropriations. The total expenditures for each fund may not exceed the amount appropriated. Appropriations for a fund may be increased if unanticipated revenues offset them. Where applicable, the Board of Education includes available fund balance in the amount appropriated in the annual Appropriations Resolution. GAAP serves as the basis for budgeting.

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All appropriations lapse at the end of each fiscal year. Authorization to transfer budgeted amounts between programs and/or departments within any fund and the reallocation of budget line items within any program and/or department rests with the superintendent and may be delegated to an appropriate level of management. Revisions and/or supplemental appropriations that alter the total expenditures of any fund must be approved by the Board of Education.

Budgetary amounts reported in the accompanying basic financial statements are as originally adopted and amended by the Superintendent and/or the Board of Education throughout the year.

Supplemental appropriations are approved by the Board of Education. The budget for the Grants fund includes the adopted budget and additional expenditures and grants approved by the Board of Education. The budget and actuals for the Proprietary funds and Internal Service funds at June 30, 2016 are as follows:

	<u>Budget</u>	<u>Actuals</u>	<u>Variance</u>
Food services fund	\$ 25,546,865	\$ 23,708,332	\$ 1,838,533
Child care fund	14,197,286	13,553,606	643,680
Property management fund	2,241,250	1,843,904	397,346
Central services fund	3,423,003	3,196,427	226,576
Employee benefits fund	6,983,696	6,484,908	498,788
Insurance reserve fund	7,739,490	4,889,115	2,850,375
Technology fund	29,907,337	26,743,980	3,163,357

4. Deposits and investments

Deposits:	<u>Government-wide Statement of Net Position</u>		
	<u>Primary Government</u>	<u>Component Units</u>	<u>Total</u>
Cash	\$ 639,818	\$ 537,197	\$ 1,177,015
Restricted cash and cash held by third parties	4,084,858	13,785,304	17,870,162
Equity in pooled cash and investments	304,422,611	22,571,579	326,994,190
Investments	<u>121,035,781</u>	<u>-</u>	<u>121,035,782</u>
Total cash and investments	<u>\$ 430,183,068</u>	<u>\$ 36,894,080</u>	<u>\$ 467,077,148</u>

The carrying value of the District's cash, restricted cash held by third parties and cash held in trust is \$76,792,952.

The District investment policies are approved by the Board of Education and governed by Colorado statute. The discretely presented component units' investment policies are approved by their respective Boards and governed by Colorado statute. The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories; state regulators determine eligibility. Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the financial institution to create a single collateral pool for all public funds. The pool is to be maintained by another financial institution or held in trust for all uninsured public deposits as a group. The market value of the collateral must be at least equal to the aggregate uninsured deposits.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned to it. As of June 30, 2016, \$63,503,671 of the District and the discretely presented component unit's bank balance were exposed to custodial credit risk. Deposits exposed to credit risk of \$63,155,518 are collateralized with

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Notes to Basic Financial Statements

securities held by the pledging financial institution through PDPA. Deposits of \$348,153 are insured under FDIC. The District's investment policy calls for minimizing this risk by pre-qualifying financial institutions.

Cash held in trust:

As of June 30, 2016 the District had \$4,047,858 held in trust. Jefferson County collects the property taxes for the District and holds the funds in trust until sent to the District monthly.

Investments:

As of June 30, 2016, the District (including the primary government and component units) had the following investments:

Investment Type	Fair Market Value	Weighted Average Maturities (yrs)	Ratings	
			S&P	Moody's
Money Market Mutual Funds	\$ 41,465	Overnight	AAA	Aaa
CSafe	286,084,096	Under 60 days	AAAm	N/A
FFCB	6,414,008	1.28	AA+	Aaa
FNMA	4,090,668	1.51	AA+	Aaa
FHLMC	2,877,164	1.99	AA+	Aaa
FHLB	6,630,442	1.26	AA+	Aaa
US Treasury T-Notes	11,954,247	1.40	AA+	Aaa
Corporate Bonds	8,570,496	Average 1.22 years	17% AA+ 64% AA- 19% AA	18% Aa3 46% Aa2 17% Aa1 19% A1
Forward delivery agreement (U.S. Instrumentality)	<u>63,129,196</u> <u>\$ 389,791,782</u>	Less than 1 year	N/A	N/A

Local Governmental Pool – The Colorado Surplus Asset Fund (CSafe) is an investment vehicle established under state statute for local governments to pool surplus assets. The State Securities Commissioner administers and enforces all state statutes governing CSafe. CSafe is similar to a money market fund, with each share valued at \$1.00.

Forward delivery agreements – The agreement with JP Morgan has a maturity date of December 15, 2017, but the District has the option of canceling the agreement prior to that date. The District has received interest in advance on the investment which is recorded as unearned revenue in the General Fund. If the District cancelled the agreement prior to the December 15, 2017 date, an amount calculated at that date would be returned to JP Morgan.

Interest rate risk – In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting the weighted average maturity of its overall investment portfolio to less than two years. The Colorado revised statutes generally limit investment maturities to five years. Revenue bonds of U.S. local governments, corporate and bank securities and guaranteed investment contracts not purchased with bond proceeds are limited to maturities of three years or less.

Credit risk - State law allows school districts to invest U.S. treasury securities and other securities guaranteed by the full credit of the U.S. Treasury without any credit quality limitations. Securities issued by the Government National Mortgage Association and by Federal Government Sponsored Enterprises require the highest rating by at least two nationally recognized rating agencies. Money market instruments including bankers acceptances and commercial paper must be rated A-1, P-1, or F-1, or the equivalent by at least two nationally recognized rating agencies. State law allows other securities, including money market funds that are registered under the Federal Investment Company Act of 1940, if they have assets in excess of \$1 billion or have the highest credit rating from one or more of a nationally recognized rating agency.

Concentration of Credit Risk – The District does diversify its investments so that the impact of potential losses from any one type of security or from any one Individual issuer will be minimized. The District will minimize credit risk by limiting

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investments to the types of securities listed in District policy and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisers with which the District will do business in accordance with policy.

Type of Security	Maximum Percentage of the Total Portfolio
U. S. Treasury Obligations	100%
Federal Instrumentality Securities	100%
Repurchase Agreements	100%
Local Government Investment Pools	100%
Money Market Mutual Funds	100%
Time Certificates of Deposit	15%
Commercial Paper and Corporate Debt	50%
Municipal Bonds	30%

Foreign Investment Risk – The District does not allow foreign investments in accordance with state statute restrictions.

Fair Value – The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities’ relationship to benchmark quoted process; Level 3 inputs are significant unobservable inputs.

The District has the following fair value measurements as of June 30, 2016.

<u>Investment by fair value level:</u>	<u>6/30/2016</u>	<u>Fair Value Measurements Using</u>		
		<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Corporate Bonds	\$ 8,570,496	\$ -	\$ 8,570,496	\$ -
Government Agencies	20,012,282	-	20,012,282	-
Government Bonds	<u>11,954,247</u>	<u>11,954,247</u>	<u>-</u>	<u>-</u>
Total Investments by fair value level	<u>40,537,025</u>	<u>\$ 11,954,247</u>	<u>\$ 28,582,778</u>	<u>\$ -</u>
Money Market Funds – Wells Fargo	41,465			
Money Market Funds – CSafe	286,084,096			
Forward delivery agreement (U.S. Instrumentality)	<u>63,129,196</u>			
	<u>\$ 389,791,782</u>			

5. Capital assets

A summary of changes in capital assets is as follows:

Governmental Activities

	Balance				Balance
	<u>July 1, 2015</u>	<u>Additions</u>	<u>Deletions</u>	<u>Transfers</u>	<u>June 30, 2016</u>
Non-depreciable assets:					
Land	\$ 57,229,806	\$ 5,500,000	\$ -	\$ -	\$ 62,729,806
Construction in progress	<u>43,492,309</u>	<u>46,030,505</u>	<u>(231,133)</u>	<u>(74,161,619)</u>	<u>15,130,062</u>
Total non-depreciable assets	<u>\$ 100,722,115</u>	<u>\$ 51,530,505</u>	<u>\$ (231,133)</u>	<u>\$ (74,161,619)</u>	<u>\$ 77,859,868</u>

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Depreciable assets:

Buildings and site improvements	\$1,553,388,585	\$ 1,822,252	\$ (37,930)	\$ 73,611,619	\$1,628,784,526
Equipment and vehicles – Internal service funds	34,899,853	2,426,558	(1,264,294)	-	36,062,117
Equipment and vehicles	<u>64,770,444</u>	<u>4,094,976</u>	<u>(2,986,155)</u>	<u>550,000</u>	<u>66,429,265</u>
Total depreciable assets	<u>\$1,653,058,882</u>	<u>\$ 8,343,786</u>	<u>\$ (4,288,379)</u>	<u>\$ 74,161,619</u>	<u>\$1,731,275,908</u>

Less accumulated depreciation for:	Balance July 1, 2015	Additions	Deletions	Transfers	Balance June 30, 2016
Building and site improvements	\$ (838,886,125)	\$ (54,138,140)	\$ 36,064	\$ -	\$ (892,988,201)
Equipment and vehicles – Internal service funds	(18,317,610)	(4,645,073)	1,062,140	-	(21,900,543)
Equipment and vehicles	<u>(45,577,304)</u>	<u>(3,285,918)</u>	<u>2,830,827</u>	<u>-</u>	<u>(46,032,395)</u>
Total accumulated depreciation	<u>\$ (902,781,039)</u>	<u>\$ (62,069,131)</u>	<u>\$ 3,929,031</u>	<u>\$ -</u>	<u>\$ (960,921,139)</u>
Total capital assets, net	<u>\$ 850,999,958</u>	<u>\$ (2,194,840)</u>	<u>\$ (590,481)</u>	<u>\$ -</u>	<u>\$ 848,214,637</u>

Note: In the reconciliation of governmental funds balance sheet to statement of net position on page 37, internal service funds will be a reconciling item with the capital assets added.

Business-type activities

A summary of changes in Food services fund capital assets is as follows:

	Balance July 1, 2015	Additions	Deletions	Transfers	Balance June 30, 2016
Equipment	\$ 6,789,240	\$ 109,576	\$ (1,805)	\$ -	\$ 6,897,011
Accumulated depreciation	<u>(4,514,604)</u>	<u>(338,485)</u>	<u>1,805</u>	<u>-</u>	<u>(4,851,284)</u>
Total	<u>\$ 2,274,636</u>	<u>\$ (228,909)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,045,727</u>

A summary of changes in Child care fund capital assets is as follows:

	Balance July 1, 2015	Additions	Deletions	Transfers	Balance June 30, 2016
Equipment	\$ 610,000	\$ -	\$ (59,495)	\$ -	\$ 550,505
Accumulated depreciation	<u>(322,533)</u>	<u>(22,100)</u>	<u>41,416</u>	<u>-</u>	<u>(303,217)</u>
Total	<u>\$ 287,467</u>	<u>\$ (22,100)</u>	<u>\$ (18,079)</u>	<u>\$ -</u>	<u>\$ 247,288</u>

A summary of changes in Property management fund capital assets is as follows:

	Balance July 1, 2015	Additions	Deletions	Transfers	Balance June 30, 2016
Equipment	\$ 1,552,738	\$ 505,031	\$ -	\$ -	\$ 2,057,769
Accumulated depreciation	<u>(816,913)</u>	<u>(111,402)</u>	<u>-</u>	<u>-</u>	<u>(928,315)</u>
Total	<u>\$ 735,825</u>	<u>\$ 393,629</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,129,454</u>

Total capital assets being depreciated, business-type activities	\$ 9,505,285
Accumulated depreciation	<u>(6,082,816)</u>
Business-type activities capital assets, net	<u>\$ 3,422,469</u>

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Notes to Basic Financial Statements

Discretely presented component units

A summary of changes in component unit charter schools capital assets is as follows:

	Balance July 1, 2015	Additions	Deletions	Transfers	Balance June 30, 2016
Non-depreciable assets:					
Land	\$ 9,510,312	\$ 258,000	\$ -	\$ -	\$ 9,768,312
Construction in progress	2,814,749	5,742,362	-	(4,239,798)	4,317,313
Total Non-depreciable assets:	<u>\$ 12,325,061</u>	<u>\$ 6,000,362</u>	<u>\$ -</u>	<u>\$ (4,239,798)</u>	<u>\$ 14,085,625</u>
Depreciable assets:					
Buildings and equipment	\$ 74,409,774	\$ 5,569,799	\$ (8,920)	\$ 4,239,798	\$ 84,210,451
Accumulated depreciation	(14,924,724)	(2,883,918)	8,920	-	(17,799,722)
Total	<u>\$ 71,810,111</u>	<u>\$ 8,686,243</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 80,496,354</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General Administration	\$ 513,166
School Administration	7,864,495
General Instruction	44,565,475
Special Ed Instruction	39,943
Instructional Support	19,535
Operations & Maintenance	1,841,302
Transportation	2,580,142
Capital assets held by the District's internal service funds	4,645,073
Total depreciation expense – governmental activities	<u>\$ 62,069,131</u>

Business-type activities:

Food services	\$ 338,485
Child care	22,100
Property management	111,402
Total depreciation expense – business-type activities	<u>\$ 471,987</u>

Construction commitments

The District has active construction projects as of June 30, 2016. The projects include renovations and site improvements. At year end, commitments with contractors on all projects are too numerous to list. All accumulated resources for capital projects are reserved for construction commitments. A list of significant commitments as of June 30, 2016, are as follows:

	Spent-to-Date	Remaining Commitment
New Candelas School	\$ 2,672,327	\$26,322,029
District Wide Paving & Concrete	688,929	1,717,930
Utilization for grades 7-12 Schools	5,841,777	1,329,781
Central District Fire Alarms	1,682,004	1,075,755
Sierra ES Phase II Upgrades	1,024,607	1,018,515
Stein ES Improvements	824,833	969,177
District Wide Exterior Lighting	127,584	579,766

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Notes to Basic Financial Statements

6. Interfund receivables and payables

The following identifies amounts due to and from individual funds at June 30, 2016:

Fund	Due To	Due From
Governmental fund:		
Capital Reserve Capital Projects	\$ 169,065	\$ -
Building Fund Capital Projects	<u>-</u>	<u>169,065</u>
	<u>\$ 169,065</u>	<u>\$ 169,065</u>

Internal services internal balances with the general government are not included in the total for the statement of net position (see note 2).

7. Transfers

The District transfers amounts from the General Fund to other funds to meet their operational needs and legal requirements. At June 30, 2016, the detail for these transfers is as follows:

Campus activity fund	\$ 645,465
Transportation fund	15,546,181
Capital reserve capital projects fund	<u>7,049,112</u>
Net transfers within the governmental funds	<u>23,240,758</u>
Internal service funds	<u>14,987,968</u>
Net transfers into the proprietary funds	<u>14,987,968</u>
Total transfers out from the General fund	<u>\$ 38,228,726</u>

8. Short-term debt

The District opened a line of credit through US Bank in December 2015 for \$15,000,000. This was done because the majority of the District's property tax revenues are received in the fourth quarter of the year, potentially creating a cash shortfall in the third quarter. The District did not need to make any draws on these funds and closed the line of credit in March 2016.

9. Capital leases and certificates of participation (COP's)

Certificates of participation terms are twenty years with interest ranging from 0.75 percent to 5 percent. Certificates of participation and capital lease obligations for the fiscal year ended June 30, 2016, are comprised of the following:

	Balance July 1, 2015	Additions	Retirements	Outstanding June 30, 2016	Current Portion
Governmental activities					
Supplemental Ret COP's 2015 Refunding	\$ 29,180,000	\$ -	\$ (2,235,000)	\$ 26,945,000	\$ 2,310,000
2016 Construction COP's	-	45,450,000	-	45,450,000	-
Less deferred amounts:					
Premiums	<u>-</u>	<u>2,971,858</u>	<u>-</u>	<u>2,971,858</u>	<u>-</u>
Governmental activity long-term liabilities	<u>\$ 29,180,000</u>	<u>\$ 48,421,858</u>	<u>\$ (2,235,000)</u>	<u>\$ 75,366,858</u>	<u>\$ 2,310,000</u>

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Notes to Basic Financial Statements

The 2015 COP's refunded the 2006 COP's that were issued and applied towards the Supplemental Retirement Plan unfunded actuarial accrued liability. The security for the 2015 COP's consists of four schools, the net book value as of June 30, 2016 was \$10,847,694. The 2016 COP's were issued for construction of one new elementary school and renovation of Sierra. The security consists of land and building of one high school with a net book value as of June 30, 2016 \$5,304,172.

<u>Component unit activities:</u>	Balance	<u>Additions</u>	<u>Retirements</u>	Outstanding	<u>Current Portion</u>
	<u>July 1, 2015</u>			<u>June 30, 2016</u>	
Component units – Buildings/Capital leases	\$ 75,365,000	\$ 4,620,000	\$ (1,675,000)	\$ 78,310,000	\$ 1,900,000
Less deferred amounts:					
For discounts and premiums	<u>183,042</u>	<u>-</u>	<u>(15,445)</u>	<u>167,597</u>	<u>-</u>
Total Component unit capital lease	<u>\$ 75,548,042</u>	<u>\$ 4,620,000</u>	<u>\$ (1,690,445)</u>	<u>\$ 78,477,597</u>	<u>\$ 1,900,000</u>
Component Units - Promissory notes	<u>\$ 93,981</u>	<u>\$ -</u>	<u>\$ (41,467)</u>	<u>\$ 52,514</u>	<u>\$ 11,158</u>

For financial reporting purposes, the District follows the requirements of GAAP; for capital leases, the present value of future minimum lease payments is shown as a liability and related assets are capitalized in the basic financial statements. It is the expectation that the leases will be renewed annually until title to the related property is acquired pursuant to the leases.

Capital leases and COP's have the following minimum annual lease payments:

Capital Leases

Fiscal Year Ending <u>June 30</u>	Governmental Activities COP's		Component Units Charter Schools	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
	2017	\$ 2,310,000	\$ 2,769,080	\$ 1,900,000
2018	2,350,000	2,378,823	2,030,000	3,913,433
2019	3,895,000	2,316,378	2,130,000	3,810,787
2020	3,995,000	2,225,368	2,180,000	3,703,258
2021	4,085,000	2,123,770	2,300,000	3,593,640
2022-2026	22,625,000	8,442,284	13,370,000	16,077,516
2027-2031	13,060,000	4,447,376	28,650,000	11,616,227
2032-2036	13,870,000	2,153,622	13,465,000	5,888,900
2037-2041	6,205,000	209,284	8,625,000	2,632,045
2042-2046	-	-	3,660,000	524,963
Total	<u>\$72,395,000</u>	<u>\$27,065,985</u>	<u>\$78,310,000</u>	<u>\$55,767,793</u>

Promissory note

Fiscal Year Ending <u>June 30</u>	Component Units Charter Schools	
	<u>Principal</u>	<u>Interest</u>
2017	\$ 11,158	\$ 2,885
2018	11,856	2,187
2019	12,598	1,445
2020	13,385	659
2021	<u>3,517</u>	<u>35</u>
Total	<u>\$ 52,514</u>	<u>\$ 7,211</u>

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Notes to Basic Financial Statements

The District has appropriated amounts from 2017 revenues in the General Fund to meet the lease payments for the COP principal and interest which is due in 2017.

10. General obligation bonds payable

The District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds payable and payments on the bonds for the fiscal year ended June 30, 2016 are comprised of the following:

\$63,440,000 2004 Series A Refunding Bonds were paid off on December 15, 2015.	\$ -
\$233,400,000 2010 Series Refunding Bonds due in semi-annual installments with annual payments of \$844,400 to \$35,335,375 through December 15, 2024. Interest rate: 2.00% to 5.25%.	224,660,000
\$69,540,000 2012 Series Refunding Bonds due in semi-annual installments with annual payments of \$854,250 to \$35,024,250 through December 15, 2026. Interest rate: 3.50% to 5.00%.	69,540,000
\$99,000,000 2012 Series Bonds due in semi-annual installments with annual payments of \$271,625 to \$11,136,625 through December 15, 2032. Interest rate: 2.00% to 5.00%.	83,675,000
\$40,345,000 2015 Series Refunding Bonds due in semi-annual installments with annual payments of \$113,936 to \$19,928,936 through December 15, 2017. Interest rate: 0.55% to 1.15%	<u>39,465,000</u>
Total	<u>\$417,340,000</u>

	Balance <u>June 30, 2015</u>	New and Refunding Issues	Payments & Amortization of Discount	Balance <u>June 30, 2016</u>	Current Portion
<u>General obligation bonds:</u>					
Refunding - 2004	\$ 18,255,000	\$ -	(18,255,000)	\$ -	\$ -
Refunding - 2010	229,745,000	-	(5,085,000)	224,660,000	5,320,000
Refunding - 2012	69,540,000	-	-	69,540,000	-
Construction - 2012	89,485,000	-	(5,810,000)	83,675,000	6,145,000
Refunding - 2015	40,345,000	-	(880,000)	39,465,000	19,650,000
Less deferred amounts:					
Discounts & Premiums	<u>45,487,215</u>	<u>-</u>	<u>(5,494,148)</u>	<u>39,993,067</u>	
	<u>\$ 492,857,215</u>	<u>\$ -</u>	<u>\$(35,524,148)</u>	<u>\$457,333,067</u>	<u>\$ 31,115,000</u>

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Notes to Basic Financial Statements

Future year's general obligation bonds repayment schedule:

<u>Fiscal Year Ending June 30</u>	<u>Principal</u>	<u>Interest</u>
2017	\$ 31,115,000	\$ 18,064,435
2018	26,085,000	17,527,761
2019	27,480,000	16,630,275
2020	28,820,000	15,248,363
2021	30,245,000	13,785,425
2022-2026	175,085,000	44,654,400
2027-2031	77,295,000	11,294,675
2032-2033	21,215,000	1,073,625
Total	<u>\$417,340,000</u>	<u>\$138,278,959</u>

The bonds are secured by the District's covenant to certify a rate of levy sufficient to meet the principal and interest payments with respect to the bonds. Payment of principal and interest for general obligation bonds is made from the Bond Redemption Debt Service Fund. The legal debt limit and debt margin as of June 30, 2016, are \$1,625,735,787 and \$1,272,250,462, respectively. Management of the District believes it is in compliance with the legal debt limit.

11. Defeased debt

The District has issued bonds for the purpose of refunding portions of the 2004 bonds and the 2006 bonds. The proceeds of these bonds were placed in an irrevocable trust to provide the future debt service payments on the old bonds. The trust account assets and the liabilities for the defeased bonds are not included in the District's basic financial statements. At June 30, 2016, the defeased debt and respective assets and liabilities are as follows:

<u>Refunding Series</u>	<u>Amount Financed</u>	<u>Escrow Disbursement Completion</u>	<u>Assets in Trust</u>	<u>Principal Outstanding</u>
2012	\$ 69,000,000	December, 2016	\$ 67,020,911	\$ 66,800,000

12. Risk management

The Employee Benefits Fund and Insurance Reserve Fund are provided to maintain and to account for insurance reserves on a self-insurance basis and other benefits provided to employees. The Insurance Reserve Fund was established in 1981 by the Colorado Legislature to provide insurance reserves to fund certain liability, property and workers' compensation claims, including estimates for incurred but not reported claims, premiums and applicable administrative costs. The Insurance Reserve Fund allows the District to manage its exposure to risk, i.e., loss of assets by fire, weather, etc., loss through third party litigation, and work place injury obligations based on statutory requirements imposed by the Workers' Compensation Act. This is accomplished by self-insuring at the various risk retention levels and the purchase of appropriate excess insurance coverage above the risk retention levels.

The District retains the first \$100,000 of any property loss, the first \$500,000 of any liability loss, or errors and omissions loss. The District also retains the first \$500,000 of any in state automobile liability loss and the first \$150,000 of any out of state automobile liability loss. For workers' compensation losses the District retains the first \$450,000. In order to minimize expenditures for self-insured losses and for excess premiums, the District adjusts its own workers' compensation claims and manages the handling of all other claims.

The District manages a loss control program and maintains a security department and system, which provides for around-the-clock computerized monitoring of District facilities for intrusion and fire.

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Notes to Basic Financial Statements

The cost of Insurance Reserve Fund claims and premiums are recorded when incurred. Estimates for unsettled and incurred but not reported claims in the amount of \$3,987,591 are included as an estimated liability in the Insurance Reserve Fund as of June 30, 2016. Claim liabilities are calculated considering the effects of inflation and claim settlement trends that include such factors as pay-out amounts and economic and social indicators. The incurred but not reported amount was calculated by Aon Global Risk Consulting/Arm Tech at the request of the District. It is contained in the Unpaid Loss and Allocated Loss Adjustment Expense Reserve Review as of June 30, 2016 for the District. The claim liability is classified as current as the bulk of the claims are expected to be settled within the year.

The change in the Insurance Reserve Fund estimates for unsettled and incurred but not reported claims are:

Balance July 1, 2015	\$ 5,332,511
Increase (Decrease) in estimated claims:	
Estimated property claims	(668,939)
Automobile claims	(465,048)
General liability claims	(341,860)
Workers' compensation claims	<u>130,927</u>
Balance June 30, 2016	<u>\$ 3,987,591</u>

The following is a reconciliation of changes in the aggregate liabilities for claims for the current fiscal year and the prior fiscal year:

	<u>2015</u>	<u>2016</u>
Amount of claims liabilities at July 1	\$ 5,237,082	\$ 5,332,511
Incurred claims and change in reserve	2,737,159	1,995,492
Payments on claims	<u>(2,641,730)</u>	<u>(3,340,412)</u>
Amount of claims liabilities at June 30	<u>\$ 5,332,511</u>	<u>\$ 3,987,591</u>

The Employee Benefits Fund was established in 1984 to account for the District's previous self-insured medical plan and retired paid-up life insurance programs for eligible employees, retirees, dependents, and other approved individuals. The Employee Benefits Fund is reimbursed by the other funds based on predetermined rates or allowances. Included in the current liability total in the Employee Benefits Fund is \$264,965 and \$40,729 to cover the estimated cost of claims incurred but not paid or reported as of June 30, 2016, related to the District's self-insured dental and vision plans respectively and \$239,773 for medical insurance and other benefit premiums. The claim liability is classified as current as the bulk of the claims are expected to be settled within the year.

	<u>2015</u>	<u>2016</u>
Amount of claims liabilities at July 1	\$ 258,398	\$ 252,358
Incurred claims and change in reserve	5,446,628	5,805,518
Payments on claims	<u>(5,452,668)</u>	<u>(5,752,182)</u>
Amount of claims liabilities at June 30	<u>\$ 252,358</u>	<u>\$ 305,694</u>

13. Commitments and contingencies

A number of claims are presently pending against the District, but management believes final settlement of these matters will not result in any material adverse effect on the financial operations of the District. The District receives revenues from various federal and state grant programs subject to final review and approval as to allowability of expenditures by the respective grantor agencies. District management believes that disallowances, if any, will be immaterial to the basic financial statements. From time to time, the District enters into long-term construction contracts for which future commitments may exist.

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Notes to Basic Financial Statements

14. Pension plan

Plan description - Eligible employees of the District are provided with pensions through the School Division Trust Fund (SCHDTF)—a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado (PERA). Plan benefits are specified in Title 24, Article 51 of the Colorado Revised Statutes (C.R.S.), administrative rules set forth at 8 C.C.R. 1502-1, and applicable provisions of the federal Internal Revenue Code. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available comprehensive annual financial report that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits - PERA provides retirement, disability, and survivor benefits. Retirement benefits are determined by the amount of service credit earned and/or purchased, highest average salary, the benefit structure(s) under which the member retires, the benefit option selected at retirement, and age at retirement. Retirement eligibility is specified in tables set forth at C.R.S. § 24-51-602, 604, 1713, and 1714.

The lifetime retirement benefit for all eligible retiring employees under the PERA Benefit Structure is the greater of the:

- Highest average salary multiplied by 2.5 percent and then multiplied by years of service credit
- The value of the retiring employee's member contribution account plus a 100 percent match on eligible amounts as of the retirement date. This amount is then annuitized into a monthly benefit based on life expectancy and other actuarial factors.

In all cases the service retirement benefit is limited to 100 percent of highest average salary and also cannot exceed the maximum benefit allowed by federal Internal Revenue Code.

Members may elect to withdraw their member contribution accounts upon termination of employment with all PERA employers; waiving rights to any lifetime retirement benefits earned. If eligible, the member may receive a match of either 50 percent or 100 percent on eligible amounts depending on when contributions were remitted to PERA, the date employment was terminated, whether 5 years of service credit has been obtained and the benefit structure under which contributions were made.

Benefit recipients who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments, referred to as annual increases in the C.R.S. Benefit recipients under the PERA benefit structure who began eligible employment before January 1, 2007 receive an annual increase of 2 percent, unless PERA has a negative investment year, in which case the annual increase for the next three years is the lesser of 2 percent or the average of the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W) for the prior calendar year. Benefit recipients under the PERA benefit structure who began eligible employment after January 1, 2007 receive an annual increase of the lesser of 2 percent or the average CPI-W for the prior calendar year, not to exceed 10 percent of PERA's Annual Increase Reserve (AIR) for the SCHDTF.

Disability benefits are available for eligible employees once they reach five years of earned service credit and are determined to meet the definition of disability. The disability benefit amount is based on the retirement benefit formula shown above considering a minimum 20 years of service credit, if deemed disabled.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure(s) under which service credit was obtained, and the qualified survivor(s) who will receive the benefits.

Contributions - Eligible employees and the District are required to contribute to the SCHDTF at a rate set by Colorado statute. The contribution requirements are established under C.R.S. § 24-51-401, *et seq.* Eligible employees are required to contribute 8 percent of their PERA-includable salary.

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Notes to Basic Financial Statements

The employer contribution requirements are summarized in the table below:

	For the Year Ended December 31, 2015	For the Year Ended December 31, 2016
Employer Contribution Rate ¹	10.15%	10.15%
Amount of Employer Contribution apportioned to the Health Care Trust Fund as specified in C.R.S. § 24-51-208(1)(f) ¹	(1.02)%	(1.02)%
Amount Apportioned to the SCHDTF ¹	9.13%	9.13%
Amortization Equalization Disbursement (AED) as specified in C.R.S. § 24-51-411 ¹	4.20%	4.50%
Supplemental Amortization Equalization Disbursement (SAED) as specified in C.R.S. § 24-51-411 ¹	4.00%	4.50%
Total Employer Contribution Rate to the SCHDTF ¹	17.33%	18.13%

¹Rates are expressed as a percentage of salary as defined in C.R.S. § 24-51-101(42).

Employer contributions are recognized by the SCHDTF in the period in which the compensation becomes payable to the member and the District is statutorily committed to pay the contributions to the SCHDTF. Employer contributions recognized by the SCHDTF from the District were \$80,830,914 for the year ended June 30, 2016.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the District reported a liability of \$1,590,707,061 for its proportionate share of the net pension liability. The net pension liability was measured as of December 31, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2014. Standard update procedures were used to roll forward the total pension liability to December 31, 2015. The District proportion of the net pension liability was based on contributions to the SCHDTF for the calendar year 2015 relative to the total contributions of participating employers to the SCHDTF.

At December 31, 2015, the District's proportion was 11.12 percent, which was a decrease of .21 percent from its proportion measured as of December 31, 2014. The District's share of the total proportion share was 93.56 percent with the balance being the component units.

For the year ended June 30, 2016, the District recognized pension expense of \$132,130,655. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$ 21,005,469	\$ 68,217
Changes of assumptions or other inputs	-	\$ 22,479,512
Net difference between projected and actual earnings on pension plan investments	\$135,968,491	-
Changes in proportion and differences between contributions recognized and proportionate share of contributions	-	\$ 55,434,503
Contributions subsequent to the measurement date	\$ 41,400,050	-
Total	\$198,374,010	\$ 77,982,232

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Notes to Basic Financial Statements

\$41,400,050 reported as deferred outflows of resources related to pensions, resulting from contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2017	\$ 9,157,298
2018	13,655,072
2019	28,443,884
2020	27,735,474

Actuarial assumptions - The total pension liability in the December 31, 2014 actuarial valuation was determined using the following actuarial assumptions and other inputs:

<u>Actuarial cost method</u>	<u>Entry age</u>
Price inflation	2.80 percent
Real wage growth	1.10 percent
Wage inflation	3.90 percent
Salary increases, including wage inflation	3.90 – 10.10 percent
Long-term investment rate of return, net of pension plan investment expenses, including price inflation	7.50 percent
Future post-retirement benefit increases:	
PERA Benefit Structure hired prior to 1/1/07; and DPS Benefit Structure (automatic)	2.00 percent
PERA Benefit Structure hired after 12/31/06 (ad hoc, substantively automatic)	Financed by the Annual Increase Reserve

Mortality rates were based on the RP-2000 Combined Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on a projection of Scale AA to 2020 with Males set back 1 year, and Females set back 2 years.

The actuarial assumptions used in the December 31, 2014 valuation were based on the results of an actuarial experience study for the period January 1, 2008 through December 31, 2011, adopted by PERA’s Board on November 13, 2012, and an economic assumption study, adopted by PERA’s Board on November 15, 2013 and January 17, 2014.

Change to assumptions or other inputs since the December 31, 2013 actuarial valuation are as follows:

- The following programming changes were made:
 - Valuation of the full survivor benefit without any reduction for possible remarriage.
 - Reflection of the employer match on separation benefits for all eligible years.
 - Reflection of one year of service eligibility for survivor annuity benefit.
 - Refinement of the 18 month annual increase timing.
 - Refinements to directly value certain and life, modified cash refund and pop-up benefit forms.

Pension Plan Disclosure Statements for PERA-Affiliated Employers in the School Division Trust Fund

- The following methodology changes were made:
 - Recognition of merit salary increases in the first projection year.
 - Elimination of the assumption that 35% of future disabled members elect to receive a refund.
 - Removal of the negative value adjustment for liabilities associated with refunds of future terminating members.
 - Adjustments to the timing of the normal cost and unfunded actuarial accrued liability payment calculations to reflect contributions throughout the year.

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Notes to Basic Financial Statements

The SCHDTF's long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

As of the November 15, 2013 adoption of the long-term expected rate of return by the PERA Board, the target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	10 Year Expected Geometric Real Rate of Return
U.S. Equity – Large Cap	26.76%	5.00%
U.S. Equity – Small Cap	4.40%	5.19%
Non U.S. Equity – Developed	22.06%	5.29%
Non U.S. Equity – Emerging	6.24%	6.76%
Core Fixed Income	24.05%	0.98%
High Yield	1.53%	2.64%
Long Duration Gov't/Credit	0.53%	1.57%
Emerging Market Bonds	0.43%	3.04%
Real Estate	7.00%	5.09%
Private Equity	7.00%	7.15%
Total	100.00%	

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.50%.

Discount rate - The discount rate used to measure the total pension liability was 7.50 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.9%.
- Employee contributions were assumed to be made at the current member contribution rate. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law, including current and future AED and SAED, until the Actuarial Value Funding Ratio reaches 103 percent, at which point, the AED and SAED will each drop 0.50 percent every year until they are zero. Additionally, estimated employer contributions included reductions for the funding of the AIR and retiree health care benefits. For future plan members, employer contributions were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- Employer contributions and the amount of total service costs for future plan members were based upon a process used by the plan to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- The AIR balance was excluded from the initial fiduciary net position, as, per statute, AIR amounts cannot be used to pay benefits until transferred to either the retirement benefits reserve or the survivor benefits reserve, as appropriate. As the ad hoc post-retirement benefit increases financed by the AIR are defined to have a present value at the long-term expected rate of return on the plan investments equal to the amount transferred for their future payment, AIR transfers to the fiduciary net position and the subsequent AIR benefit payments have no impact on the Single

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Notes to Basic Financial Statements

- Equivalent Interest Rate (SEIR) determination process when the timing of AIR cash flows is not a factor (i.e., the plan's fiduciary net position is not projected to be depleted). When AIR cash flow timing is a factor in the SEIR determination process (i.e., the plan's fiduciary net position is projected to be depleted), AIR transfers to the fiduciary net position and the subsequent AIR benefit payments were estimated and included in the projections.
- Benefit payments and contributions were assumed to be made at the end of the month.

Based on the above actuarial cost method and assumptions, the SCHDTF's fiduciary net position was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount rate determination does not use the Municipal Bond Index Rate. There was no change in the discount rate from the prior measurement date.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate - The following presents the proportionate share of the net pension liability calculated using the discount rate of 7.50 percent, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.50 percent) or 1-percentage-point higher (8.50 percent) than the current rate:

	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
Proportionate share of the net pension liability	\$2,062,021,243	\$1,590,707,061	\$1,198,661,563

Pension plan fiduciary net position - Detailed information about the SCHDTF's fiduciary net position is available in PERA's comprehensive annual financial report which can be obtained at www.copera.org/investments/pera-financial-reports

15. Other post-employment benefits

Plan Description – The District contributes to the Health Care Trust Fund ("HCTF"), a cost-sharing multiple-employer healthcare trust administered by PERA. The HCTF benefit provides a health care premium subsidy and health care programs (known as PERACare) to PERA participating benefit recipients and their eligible beneficiaries. Title 24, Article 51, Part 12 of the C.R.S., as amended, establishes the HCTF and sets forth a framework that grants authority to the PERA Board to contract, self-insure and authorize disbursements necessary in order to carry out the purposes of the PERACare program, including the administration of health care subsidies. PERA issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for the HCTF. That report can be obtained at www.copera.org/investments/pera-financial-reports.

Funding Policy – The District is required to contribute at a rate of 1.02 percent of PERA-includable salary for all PERA members as set by statute. No member contributions are required. The contribution requirements for the District are established under Title 24, Article 51, Part 4 of the C.R.S., as amended. The apportionment of the contributions to the HCTF is established under Title 24, Article 51, Section 208(1) (f) of the C.R.S., as amended. For the years ending June 30, 2014, 2015 and 2016, the contributions to the HCTF were \$4,743,503, \$4,834,960 and \$4,926,607, respectively, equal to their required contributions for each year.

16. Component unit inclusion in statement of net position

The statement of net position includes the discretely presented component units for Golden View Classical Academy in the amount of \$1,138,333. Golden View Classical Academy began operations on July 1, 2015. The Golden View Foundation, a blended component unit of Golden View Classical Academy, is required to be included in the new component unit's statement of net position but is excluded from the basic financial statements.



Required Supplementary Information



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Schedule of the District's Proportionate Share of the Net Pension Liability
 Last 3 Measurement Periods

	<u>2015</u>	<u>2014</u>	<u>2013</u>
District's proportion (percentage) of the collective net pension liability	10.4006569806%	10.7060040809%	11.1397491568%
District's proportionate share of the collective pension liability	\$ 1,590,707,061	\$ 1,451,023,165	\$ 1,420,871,997
Covered-employee payroll	\$ 444,493,990	\$ 448,446,768	\$ 449,164,037
District's proportionate share of the net pension liability as a percentage of its covered-employee payroll	357.87%	323.57%	316.34%
Plan fiduciary net pension as a percentage of the total pension liability	59.20%	62.80%	64.06%

The amounts presented for each fiscal year were determined as of December 31.
 Primary government only, does not include component units.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Schedule of Contributions and Related Ratios
 Last 10 Fiscal Years

As of June 30,	<u>2016</u>	<u>2015</u>	<u>2014</u>
Statorily required contributions	\$ 80,716,775	\$ 76,073,368	\$ 71,324,403
Contributions in relation to the statorily required contribution	<u>80,716,775</u>	<u>76,073,368</u>	<u>71,324,403</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered-employee payroll	455,031,063	450,960,315	445,953,649
Contribution as a percentage of covered-employee payroll	17.74%	16.87%	15.99%

The amounts presented for each fiscal year were determined as of June 30.
 Primary government only, does not include component units.

<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>
\$ 67,961,016	\$ 64,279,955	\$ 63,755,788	\$ 60,831,453	\$ 55,276,166	\$ 48,382,559	\$ 48,667,926
<u>67,961,016</u>	<u>64,279,955</u>	<u>63,755,788</u>	<u>60,831,453</u>	<u>55,276,166</u>	<u>48,382,559</u>	<u>48,667,926</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
450,325,361	452,971,847	478,394,132	489,243,753	479,339,659	465,259,023	446,675,410
15.09%	14.19%	13.33%	12.43%	11.53%	10.40%	10.90%



Supplementary Information

The Combining Financial Statements represent the second level of financial reporting for the District. These financial statements present more detailed information for the individual funds in a format that segregates information by fund type.



Nonmajor Governmental Funds

Special Revenue Funds

Special revenue funds account for revenues that are legally restricted to expenditures for specified purposes.

Campus Activity Fund – This fund is used to account for revenues collected on behalf of the participants who will benefit from the expenditures.

Transportation Fund – This fund is used to account for student transportation services.

Major Governmental Funds

Bond Redemption Debt Service

Bond Redemption Debt Service Fund – This fund is used to account for the accumulation of resources for, and the payment of, long-term general obligation debt principal, interest, and related costs.

Capital Projects

Capital Reserve Capital Projects Fund – This fund is authorized by Colorado School Law and is used to fund ongoing capital needs such as site acquisition, building additions and equipment purchases.

Building Fund – Capital Projects – This fund is used to account for resources from the 2012 voter approved bond for a three year capital improvement program.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Balance Sheet
Nonmajor Governmental Funds - Special Revenue Funds
June 30, 2016

	<u>Special Revenue Funds</u>		<u>Total Nonmajor Governmental Funds</u>
	<u>Campus Activity Fund</u>	<u>Transportation Fund</u>	
Assets			
Cash	\$ 106,185	\$ 500	\$ 106,685
Equity in pooled cash and investments	11,215,317	4,213,114	15,428,431
Accounts and interest receivable	338,988	97,844	436,832
Inventories	395,091	523,939	919,030
Prepaid items	-	34,073	34,073
Total assets	<u>\$ 12,055,581</u>	<u>\$ 4,869,470</u>	<u>\$ 16,925,051</u>
Liabilities			
Accounts payable	\$ 578,053	\$ 2,362,850	\$ 2,940,903
Accrued salaries and benefits	42,881	1,948,608	1,991,489
Unearned revenues	6,325	-	6,325
Total liabilities	<u>627,259</u>	<u>4,311,458</u>	<u>4,938,717</u>
Fund Balances:			
Nonspendable:			
Inventory	395,091	523,939	919,030
Prepaid items	-	34,073	34,073
Restricted for:			
TABOR	633,129	-	633,129
Assigned to:			
Campus activities	10,400,102	-	10,400,102
Total fund balance	<u>11,428,322</u>	<u>558,012</u>	<u>11,986,334</u>
Total liabilities and fund balances	<u>\$ 12,055,581</u>	<u>\$ 4,869,470</u>	<u>\$ 16,925,051</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Revenues, Expenditures
and Changes in Fund Balances
Nonmajor Governmental Funds - Special Revenue Funds
Fiscal Year Ended June 30, 2016

	Special Revenue Funds		Total Nonmajor Governmental Funds
	Campus Activity Fund	Transportation Fund	
Revenues:			
Intergovernmental:			
State of Colorado	\$ -	\$ 5,299,345	\$ 5,299,345
Other:			
Interest	3,739	-	3,739
Student activities	6,652,579	-	6,652,579
Fundraising	3,557,499	-	3,557,499
Fees and dues	7,153,579	-	7,153,579
Donations	4,083,569	-	4,083,569
Miscellaneous	3,646,764	-	3,646,764
Service contracts	-	3,681,775	3,681,775
Total revenues	<u>25,097,729</u>	<u>8,981,120</u>	<u>34,078,849</u>
Expenditures:			
Current:			
General instruction	24,985,254	-	24,985,254
Transportation	-	24,573,700	24,573,700
Total expenditures	<u>24,985,254</u>	<u>24,573,700</u>	<u>49,558,954</u>
Excess of revenues over (under) expenditures	112,475	(15,592,580)	(15,480,105)
Other financing sources (uses):			
Transfers in	845,465	15,546,181	16,391,646
Total other financing sources (uses)	<u>845,465</u>	<u>15,546,181</u>	<u>16,391,646</u>
Excess of revenues and other financing sources over (under) expenditures	957,940	(46,399)	911,541
Fund balances - July 1, 2015	10,470,382	604,411	11,074,793
Fund balances - June 30, 2016	<u>\$ 11,428,322</u>	<u>\$ 558,012</u>	<u>\$ 11,986,334</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures,
and Changes in Fund Balances - Budget and Actual
Bond Redemption Debt Service Fund
Fiscal Year Ended June 30, 2016

Bond Redemption Debt Service Fund			
	Original and Final Budget Amounts	Actual	Variance with Final Budget - Positive (Negative)
Revenues:			
Taxes:			
Property taxes	\$ 50,191,800	\$ 54,266,692	\$ 4,074,892
Interest	5,000	3,518	(1,482)
Total taxes	50,196,800	54,270,210	4,073,410
Expenditures:			
Debt Service			
Principal retirement	30,030,000	30,030,000	-
Interest and fiscal charges	19,744,475	19,081,784	662,691
Total expenditures	49,774,475	49,111,784	662,691
Excess of revenues over expenditures	\$ 422,325	5,158,426	\$ 4,736,101
Fund balances - July 1, 2015		58,696,250	
Fund balances - June 30, 2016		\$ 63,854,676	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Capital Reserve Capital Projects Fund
Fiscal Year Ended June 30, 2016

Capital Reserve Capital Projects Fund				
	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Interest	\$ 30,000	\$ 30,000	\$ 152,682	\$ 122,682
Other	350,000	350,000	1,970,192	1,620,192
Total revenues	380,000	380,000	2,122,874	1,742,874
Expenditures:				
Capital outlay:				
Facility improvements	21,851,972	21,851,972	16,426,501	5,425,471
District utilization	5,119,504	5,119,504	5,721,255	(601,751)
New construction	-	3,000,000	4,113,704	(1,113,704)
Vehicles	575,000	575,000	914,597	(339,597)
Total expenditures	27,546,476	30,546,476	27,176,057	3,370,419
Excess of revenues over (under) expenditures	(27,166,476)	(30,166,476)	(25,053,183)	5,113,293
Other financing sources:				
Certificate of Participation Issuance	-	45,450,000	45,450,000	-
Premium for Certificate of Participation Issuance	-	2,971,858	2,971,858	-
Transfers in	22,049,112	7,049,112	7,049,112	-
Total other financing sources	22,049,112	55,470,970	55,470,970	-
Excess of revenues and other financing sources over (under) expenditures	\$ (5,117,364)	\$ 25,304,494	30,417,787	\$ 5,113,293
Fund balance - July 1, 2015			36,538,906	
Fund balance - June 30, 2016			\$ 66,956,693	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Schedule of Revenues, Expenditures
 and Changes in Fund Balances - Budget and Actual
 Building Fund - Capital Projects
 Fiscal Year Ended June 30, 2016

Building Fund - Capital Projects			
	Original and Final Budget Amounts	Actual	Variance with Final Budget - Positive (Negative)
Revenues:			
Interest	\$ 123,200	\$ 60,933	\$ (62,267)
Total revenues	123,200	60,933	(62,267)
Expenditures:			
Capital outlay:			
Facility improvements	29,522,610	24,333,933	5,188,677
Total expenditures	29,522,610	24,333,933	5,188,677
Excess of revenues over (under) expenditures	\$ (29,399,410)	(24,273,000)	\$ 5,126,410
Fund balance - July 1, 2015		31,975,559	
Fund balance - June 30, 2016		\$ 7,702,559	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual (Budget Basis)
Campus Activity Special Revenue Fund
Fiscal Year Ended June 30, 2016

	Campus Activity Fund			Variance with Final Budget - Positive (Negative)
	Budgeted Amounts		Actual	
	Original	Final		
Revenues:				
Interest	\$ -	\$ -	\$ 3,739	\$ 3,739
Student activities	6,895,890	6,895,890	6,652,579	(243,311)
Fundraising	3,795,073	3,795,073	3,557,499	(237,574)
Fees and dues	6,104,841	6,104,841	7,153,579	1,048,738
Donations	3,912,592	3,912,592	4,083,569	170,977
Miscellaneous	3,885,452	3,885,452	3,646,764	(238,688)
Total revenues	24,593,848	24,593,848	25,097,729	503,881
Expenditures:				
Current:				
Athletics and activities	25,540,228	26,040,228	24,985,254	1,054,974
Total expenditures	25,540,228	26,040,228	24,985,254	1,054,974
Excess of revenues over (under) expenditures	(946,380)	(1,446,380)	112,475	1,558,855
Other financing sources:				
Transfers in	900,000	900,000	845,465	(54,535)
Total other financing sources (uses)	900,000	900,000	845,465	(54,535)
Excess of revenues and other financing sources over (under) expenditures	\$ (46,380)	\$ (546,380)	957,940	\$ 1,504,320
Fund balance - July 1, 2015			10,470,382	
Fund balance - June 30, 2016			\$ 11,428,322	



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Transportation Special Revenue Fund
Fiscal Year Ended June 30, 2016

	Transportation Fund			Variance with Final Budget - Positive (Negative)
	Budgeted Amounts		Actual	
	Original	Final		
Revenues:				
Service contracts	\$ 3,506,250	\$ 3,506,250	\$ 3,681,775	\$ 175,525
State of Colorado	4,900,000	4,900,000	5,299,345	399,345
Total revenues	8,406,250	8,406,250	8,981,120	574,870
Expenditures:				
Current:				
Transportation	26,581,613	26,331,613	24,573,700	1,757,913
Total expenditures	26,581,613	26,331,613	24,573,700	1,757,913
Excess of revenues over (under) expenditures	(18,175,363)	(17,925,363)	(15,592,580)	2,332,783
Other financing sources:				
Transfers in	18,175,363	17,925,363	15,546,181	(2,379,182)
Total other financing sources (uses)	18,175,363	17,925,363	15,546,181	(2,379,182)
Excess of revenues and other financing sources over (under) expenditures	\$ -	\$ -	(46,399)	\$ (46,399)
Fund balance - July 1, 2015			604,411	
Fund balance - June 30, 2016			\$ 558,012	



Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments and schools on a cost-reimbursement basis.

Central Services Fund – This fund accounts for costs of operations to various users. Costs of operations include all direct costs plus depreciation, space rental, utilities, interest, and maintenance costs. Programs include: Copier, Printing, and Equipment Repair.

Employee Benefits Fund – This fund accounts for the self-insurance programs for dental, vision and group life.

Insurance Reserve Fund – This fund is authorized by state law to allow the District to maintain an insurance reserve for self-insurance purposes and to fund liability, workers' compensation, and property insurance premiums.

Technology Fund – This fund is used to allocate the costs for the various technology-related activities to schools and departments.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Net Position
Internal Service Funds
June 30, 2016

<u>Assets</u>	<u>Central Services Fund</u>	<u>Employee Benefits Fund</u>	<u>Insurance Reserve Fund</u>
Current assets:			
Cash	\$ 300	\$ -	\$ -
Restricted cash	-	37,000	-
Equity in pooled cash and investments	1,196,981	40,790,264	10,939,404
Accounts and other receivable	18,397	11,951	40,391
Inventories	154,224	-	-
Prepaid items	-	-	1,650,669
Total current assets	<u>1,369,902</u>	<u>40,839,215</u>	<u>12,630,464</u>
Capital assets:			
Vehicles and equipment	2,207,688	-	129,343
Less accumulated depreciation	<u>(1,319,692)</u>	<u>-</u>	<u>(129,343)</u>
Total capital assets net of accumulated depreciation	887,996	-	-
Total assets	<u>\$ 2,257,898</u>	<u>\$ 40,839,215</u>	<u>\$ 12,630,464</u>
<u>Liabilities and Net Position</u>			
Current liabilities:			
Accounts payable	\$ 85,583	\$ -	\$ 107,729
Accrued salaries, benefits, and compensated absences	67,897	2,512,981	27,706
Payroll withholding	-	24,454,514	-
Other unearned revenues	-	-	-
Estimated liability for premiums and claims	-	545,467	3,987,591
Total current liabilities	<u>153,480</u>	<u>27,512,962</u>	<u>4,123,026</u>
Non-current liabilities:			
Compensated absences	60,610	2,158	19,249
Total non-current liabilities	<u>60,610</u>	<u>2,158</u>	<u>19,249</u>
Total liabilities	<u>214,090</u>	<u>27,515,120</u>	<u>4,142,275</u>
<u>Net Position</u>			
Investment in capital assets	887,996	-	-
Restricted for:			
TABOR	1,426	11,500	19,554
Unrestricted	<u>1,154,386</u>	<u>13,312,595</u>	<u>8,468,635</u>
Total net position	<u>2,043,808</u>	<u>13,324,095</u>	<u>8,488,189</u>
Total liabilities and net position	<u>\$ 2,257,898</u>	<u>\$ 40,839,215</u>	<u>\$ 12,630,464</u>

Technology Fund	Total Governmental Activities - Internal Service Funds
\$ -	\$ 300
-	37,000
458,446	53,385,095
115,031	185,770
6,837	161,061
<u>3,729,769</u>	<u>5,380,438</u>
4,310,083	59,149,664
33,725,086	36,062,117
(20,451,508)	(21,900,543)
<u>13,273,578</u>	<u>14,161,574</u>
<u>\$ 17,583,661</u>	<u>\$ 73,311,238</u>

\$ 676,833	\$ 870,145
978,706	3,587,290
-	24,454,514
311,762	311,762
-	4,533,058
<u>1,967,301</u>	<u>33,756,769</u>
<u>759,607</u>	<u>841,624</u>
<u>759,607</u>	<u>841,624</u>
<u>2,726,908</u>	<u>34,598,393</u>
13,273,578	14,161,574
34,189	66,669
<u>1,548,986</u>	<u>24,484,602</u>
14,856,753	38,712,845
<u>\$ 17,583,661</u>	<u>\$ 73,311,238</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position
Internal Service Funds
Fiscal Year Ended June 30, 2016

	Central Services Fund	Employee Benefits Fund	Insurance Reserve Fund
Revenues:			
Insurance premiums	\$ -	\$ 5,951,528	\$ 863,503
Service contracts	3,527,982	-	44,750
Total revenues	3,527,982	5,951,528	908,253
Expenses:			
Salaries and employee benefits	944,291	122,858	555,242
Administration services	335,909	508,230	463,523
Utilities	1,949	-	-
Supplies	1,163,504	-	-
Repairs and maintenance	402,078	-	-
Depreciation	334,535	-	-
Other	25	-	-
Claim losses	-	5,805,518	1,995,492
Premiums paid	-	48,302	1,874,858
Total expenses	3,182,291	6,484,908	4,889,115
Income (loss) from operations	345,691	(533,380)	(3,980,862)
Non-operating revenues (expenses):			
Interest revenues	2,637	36,906	33,042
Interest expense	-	-	-
Gain (loss) on sale of capital assets	(14,136)	-	-
Total non-operating revenues (expenses)	(11,499)	36,906	33,042
Income (loss) before transfers	334,192	(496,474)	(3,947,820)
Transfers from the general fund	-	-	4,867,968
Transfers out to other funds	-	-	-
Change in net position	334,192	(496,474)	920,148
Net position - July 1, 2015	1,709,616	13,820,569	7,568,041
Net position - June 30, 2016	\$ 2,043,808	\$ 13,324,095	\$ 8,488,189

Technology Fund	Total Governmental Activities - Internal Service Funds
\$ -	\$ 6,815,031
15,978,708	19,551,440
<u>15,978,708</u>	<u>26,366,471</u>
12,583,012	14,205,403
2,505,353	3,813,015
35,952	37,901
1,752,830	2,916,334
5,364,305	5,766,383
4,310,538	4,645,073
3,370	3,395
-	7,801,010
-	1,923,160
<u>26,555,360</u>	<u>41,111,674</u>
<u>(10,576,652)</u>	<u>(14,745,203)</u>
-	72,585
(602)	(602)
<u>(188,018)</u>	<u>(202,154)</u>
<u>(188,620)</u>	<u>(130,171)</u>
(10,765,272)	(14,875,374)
10,120,000	14,987,968
-	-
<u>(645,272)</u>	<u>112,594</u>
15,502,025	38,600,251
<u>\$ 14,856,753</u>	<u>\$ 38,712,845</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Cash Flows
Internal Service Funds
Fiscal Year Ended June 30, 2016

	Central Services Fund	Employee Benefits Fund	Insurance Reserve Fund
Cash flows from operating activities:			
Cash received from customers	\$ 3,532,535	\$ 5,947,266	\$ 903,725
Cash paid to employees	(920,426)	(170,515)	(558,923)
Cash paid to vendors	(1,907,198)	(5,503,228)	(5,675,856)
Net cash provided by (used for) in operating activities	<u>704,911</u>	<u>273,523</u>	<u>(5,331,054)</u>
Cash flows from noncapital financing activities:			
Transfers in and (out)	-	-	4,867,968
Net cash provided by noncapital financing activities	<u>-</u>	<u>-</u>	<u>4,867,968</u>
Cash flows from capital and related financing activities:			
Purchase of capital assets	(207,079)	-	-
Interest payments	-	-	-
Net cash (used for) capital and related financing activities	<u>(207,079)</u>	<u>-</u>	<u>-</u>
Cash flows from investing activities:			
Interest received	2,637	36,906	33,042
Net cash provided by investing activities	<u>2,637</u>	<u>36,906</u>	<u>33,042</u>
Net increase (decrease) in cash and cash equivalents	500,469	310,429	(430,044)
Cash and cash equivalents - July 1, 2015	696,812	40,516,835	11,369,448
Cash and cash equivalents - June 30, 2016	<u>\$ 1,197,281</u>	<u>\$ 40,827,264</u>	<u>\$ 10,939,404</u>
Reconciliation of cash flows from operating activities:			
Income (Loss) from operations	\$ 345,691	\$ (533,380)	\$ (3,980,862)
Cash flows from operating activities:			
Depreciation	334,535	-	-
(Increase) decrease intergovernmental and other receivables	4,553	(4,262)	(4,528)
(Increase) decrease in prepaid items	-	-	10,208
Increase in other inventories	(24,906)	-	-
Increase (decrease) in accounts payable	21,174	-	(7,271)
Increase (decrease) in accrued salaries, benefits, and compensated and compensated balances	23,864	(47,658)	(3,681)
Increase in payroll withholding	-	942,109	-
Decrease in deferred revenues	-	-	-
Increase in estimated liability for premiums and claims	-	(83,286)	(1,344,920)
Net cash provided by (used for) in operating activities	<u>\$ 704,911</u>	<u>\$ 273,523</u>	<u>\$ (5,331,054)</u>
Noncash investing, capital, and financing activities:			
Disposal and write off of capital assets	\$ 14,136	\$ -	\$ -

Technology Fund	Governmental Activities - Internal Service Funds
\$ 15,947,351	\$ 26,330,877
(12,425,786)	(14,075,650)
(11,328,972)	(24,415,254)
<u>(7,807,407)</u>	<u>(12,160,027)</u>
10,120,000	14,987,968
<u>10,120,000</u>	<u>14,987,968</u>
(2,219,479)	(2,426,558)
(602)	(602)
<u>(2,220,081)</u>	<u>(2,427,160)</u>
-	72,585
-	<u>72,585</u>
92,512	473,366
365,934	52,949,029
<u>\$ 458,446</u>	<u>\$ 53,422,395</u>
\$ (10,576,652)	\$ (14,745,203)
4,310,538	4,645,073
11,668	7,431
(1,406,729)	(1,396,521)
2,488	(22,418)
(262,919)	(249,016)
157,225	129,750
-	942,109
(43,026)	(43,026)
-	(1,428,206)
<u>\$ (7,807,407)</u>	<u>\$ (12,160,027)</u>
\$ 188,018	\$ 202,154



Component Units

The component units consist of sixteen charter school administrative units: Addenbrooke Classical Academy, Collegiate Academy of Colorado, Compass Montessori - Wheatridge, Compass Montessori – Golden, Excel, Free Horizon, Golden View Classical Academy, Jefferson Academy, Lincoln Academy, Montessori Peaks, Mountain Phoenix, New America, Rocky Mountain Academy Evergreen, Rocky Mountain Deaf School, Two Roads High School and Woodrow Wilson Charter Schools. The schools have separate governing boards.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Net Position
Component Units
June 30, 2016

	Addenbrooke Classical Academy	Collegiate Academy of Colorado	Compass Montessori - Wheat Ridge	Compass Montessori - Golden	Excel Charter School	Free Horizon	Golden View Classical Academy	Jefferson Academy
Assets								
Cash	\$ 494	\$ 1,000	\$ 400	\$ 58,225	\$ 500	\$ -	\$ 472,470	\$ 1,300
Restricted cash	240,000	726,531	-	762,164	824,612	631,016	-	4,007,125
Restricted cash for TABOR	90,585	80,410	75,225	99,549	123,393	96,612	108,150	397,627
Equity in pooled cash and investments	415,399	472,341	628,534	770,136	1,545,897	1,131,451	754,150	5,640,548
Accounts receivable	-	-	-	-	-	5,134	-	-
Inventory	-	-	-	-	-	-	-	-
Capital assets								
Land and construction in progress	-	650,000	34,091	1,016,509	235,981	820,874	-	4,974,533
Depreciable assets	239,907	6,131,351	153,923	5,097,819	5,238,043	6,000,672	1,294,712	16,017,789
Accumulated depreciation	-	(2,381,739)	(31,192)	(1,785,285)	(1,875,041)	(1,032,013)	-	(2,882,291)
Total capital assets	239,907	4,399,612	156,822	4,329,043	3,598,983	5,789,533	1,294,712	18,110,031
Total assets	<u>\$ 986,385</u>	<u>\$ 5,679,894</u>	<u>\$ 860,981</u>	<u>\$ 6,019,117</u>	<u>\$ 6,093,385</u>	<u>\$ 7,653,746</u>	<u>\$ 2,629,482</u>	<u>\$ 28,156,631</u>
Deferred outflows of resources								
Loss on refunding	-	-	-	378,272	933,472	-	-	-
Cont after measurement date	105,083	125,751	135,446	153,107	183,189	154,401	120,316	533,200
Change in investment earnings	315,826	412,399	436,554	492,990	596,633	492,440	322,416	1,715,290
Change in proportionate share	1,729,879	-	317,763	447,663	77,680	594,704	2,971,194	2,003,020
Change in experience	53,317	63,803	68,723	77,683	92,946	78,340	61,046	270,534
Total deferred outflows	<u>\$ 2,204,105</u>	<u>\$ 601,953</u>	<u>\$ 958,486</u>	<u>\$ 1,549,715</u>	<u>\$ 1,883,920</u>	<u>\$ 1,319,885</u>	<u>\$ 3,474,972</u>	<u>\$ 4,522,044</u>
Liabilities								
Accounts payable	17,548	5,868	49,689	22,241	76,660	36,477	136,351	1,754,514
Accrued salaries and benefits	119,461	133,471	126,319	175,861	157,880	200,582	141,578	512,938
Unearned revenues	6,825	1,850	95,254	84,883	20,035	134,567	-	20,700
Accrued interest	-	12,185	-	111,230	27,225	14,046	-	125,748
Long term liabilities								
Due within 1 year	-	270,000	-	161,158	200,000	120,000	-	435,000
Due in more than 1 year	-	5,466,100	-	5,201,356	6,131,652	5,936,668	-	19,690,000
Net Pension liability	4,037,582	4,831,703	5,204,235	5,882,779	7,038,629	5,932,519	4,622,862	20,487,056
Total liabilities	<u>\$ 4,181,416</u>	<u>\$ 10,721,177</u>	<u>\$ 5,475,497</u>	<u>\$ 11,639,508</u>	<u>\$ 13,652,081</u>	<u>\$ 12,374,859</u>	<u>\$ 4,900,791</u>	<u>\$ 43,025,956</u>
Deferred inflows of resources								
Change in proportionate share	-	82,959	-	-	36,617	-	-	-
Change in experience	93	206	201	225	288	215	-	781
Change in assumptions	57,058	68,281	73,545	83,134	99,468	83,837	65,330	289,518
Total deferred inflows	<u>\$ 57,151</u>	<u>\$ 151,446</u>	<u>\$ 73,746</u>	<u>\$ 83,359</u>	<u>\$ 136,373</u>	<u>\$ 84,052</u>	<u>\$ 65,330</u>	<u>\$ 290,299</u>
Net Position								
Net investment in capital assets	239,907	(760,785)	156,822	(204,302)	(1,268,641)	200,676	1,294,712	204,145
Restricted for:								
Capital projects	349	-	-	-	-	-	-	1,019,756
Debt service	-	714,346	-	650,934	797,387	616,970	-	1,531,246
TABOR	90,585	80,410	75,225	99,549	123,393	96,612	108,150	397,627
Unrestricted	(1,378,918)	(4,624,747)	(3,961,823)	(4,700,216)	(5,463,288)	(4,399,538)	(264,529)	(13,790,354)
Total net position	<u>\$ (1,048,077)</u>	<u>\$ (4,590,776)</u>	<u>\$ (3,729,776)</u>	<u>\$ (4,154,035)</u>	<u>\$ (5,811,149)</u>	<u>\$ (3,485,280)</u>	<u>\$ 1,138,333</u>	<u>\$ (10,637,580)</u>

Lincoln Academy Charter School	Montessori Peaks	Mountain Phoenix	New America	Rocky Mountain Academy Evergreen	Rocky Mountain Deaf School	Two Roads High School	Woodrow Wilson Academy	Total Charter Schools
\$ 700	\$ 500	\$ 30	\$ 300	\$ 278	\$ -	\$ 500	\$ 500	\$ 537,197
784,430	863,576	1,182,318	-	565,436	-	453,159	763,724	11,804,091
152,192	121,676	134,255	77,672	101,905	65,617	94,579	161,766	1,981,213
1,949,667	794,200	799,847	499,569	894,794	337,971	527,132	5,409,943	22,571,579
-	-	-	463,607	-	68,134	35	-	536,910
-	-	-	-	-	2,923	-	456	3,379
2,743,576	1,099,229	830,000	-	79,925	92,058	258,000	1,250,849	14,085,625
6,559,700	4,815,780	5,288,184	250,703	5,146,404	12,335,946	3,758,380	5,881,138	84,210,451
(718,797)	(1,829,286)	(384,448)	(176,828)	(1,817,346)	(409,586)	-	(2,475,870)	(17,799,722)
8,584,479	4,085,723	5,733,736	73,875	3,408,983	12,018,418	4,016,380	4,656,117	80,496,354
\$ 11,471,468	\$ 5,865,675	\$ 7,850,186	\$ 1,115,023	\$ 4,971,396	\$ 12,493,063	\$ 5,091,785	\$ 10,992,506	\$ 117,930,723
142,573	673,152	-	-	91,551	-	-	-	2,219,020
235,187	207,682	198,899	77,983	153,902	119,338	138,450	207,512	2,849,446
755,038	669,672	634,994	247,954	501,612	391,662	441,167	672,928	9,099,575
703,074	406,661	816,681	286,603	50,050	114,464	469,064	306,307	11,294,807
119,329	105,373	100,917	39,566	78,087	60,549	70,247	105,287	1,445,747
\$ 1,955,201	\$ 2,062,540	\$ 1,751,491	\$ 652,106	\$ 875,202	\$ 686,013	\$ 1,118,928	\$ 1,292,034	\$ 26,908,595
50,561	6,658	14,072	41,284	11,920	11,378	40,389	129,545	2,405,155
223,166	194,704	4,683	84,252	174,211	117,718	130,824	91,454	2,589,102
38,365	8,200	84,429	-	16,920	-	3,855	22,841	538,724
106,300	57,181	123,900	-	53,895	-	23,769	21,577	677,056
145,000	180,000	90,000	-	120,000	-	30,000	160,000	1,911,158
7,057,468	6,100,000	6,793,907	-	4,622,361	-	4,590,000	5,029,441	76,618,953
8,933,027	7,979,738	7,642,236	2,996,300	5,913,364	4,688,793	5,319,670	7,973,179	109,483,672
\$ 16,553,887	\$ 14,526,481	\$ 14,753,227	\$ 3,121,836	\$ 10,912,671	\$ 4,817,889	\$ 10,138,507	\$ 13,428,037	\$ 194,223,820
75,081	-	-	129,978	31,705	-	138,850	-	495,190
340	309	278	107	243	196	192	319	3,993
127,702	112,768	107,998	42,343	83,566	64,798	75,176	112,675	1,547,197
\$ 203,123	\$ 113,077	\$ 108,276	\$ 172,428	\$ 115,514	\$ 64,994	\$ 214,218	\$ 112,994	\$ 2,046,380
2,000,813	(994,896)	(564,141)	73,875	(851,563)	12,018,418	(256,845)	(110,172)	11,178,023
-	-	-	-	-	2,571	-	-	1,022,676
678,130	806,395	1,058,418	-	511,541	-	429,390	742,147	8,536,904
152,192	121,676	134,255	77,672	101,905	65,617	94,579	161,766	1,981,213
(6,161,476)	(6,644,518)	(5,888,358)	(1,678,682)	(4,943,470)	(3,790,413)	(4,409,136)	(2,050,232)	(74,149,698)
\$ (3,330,341)	\$ (6,711,343)	\$ (5,259,826)	\$ (1,527,135)	\$ (5,181,587)	\$ 8,296,193	\$ (4,142,012)	\$ (1,256,491)	\$ (51,430,882)



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Combining Statement of Activities
 Component Units
 Fiscal year ended June 30, 2016

	Expenses	Charges For Services	Governmental Activities	General Revenues	Change in net position	Net position beginning, as restated	Net position ending
Schools							
Addenbrooke Classical Academy	\$ 4,072,555	\$ 126,530	\$ (3,946,025)	\$ 3,440,342	\$ (505,683)	\$ (542,393)	\$ (1,048,076)
Collegiate Academy of Colorado	3,085,312	174,023	(2,911,289)	3,000,032	88,743	(4,679,519)	(4,590,776)
Compass Montessori - Wheat Ridge	3,099,087	1,038,532	(2,060,555)	1,895,525	(165,030)	(3,564,746)	(3,729,776)
Compass Montessori - Golden	4,324,886	1,172,932	(3,151,954)	3,190,890	38,936	(4,192,972)	(4,154,036)
Excel Charter School	4,838,696	423,348	(4,415,348)	4,427,917	12,569	(5,823,719)	(5,811,150)
Free Horizon	4,323,658	1,071,348	(3,252,310)	2,704,576	(547,734)	(2,937,546)	(3,485,280)
Golden View Classical Academy	4,261,929	52,886	(4,209,043)	4,218,658	9,615	1,128,718	1,138,333
Jefferson Academy	14,630,242	1,026,935	(13,603,307)	14,539,726	936,419	(11,573,997)	(10,637,578)
Lincoln Academy Charter School	6,082,650	423,401	(5,659,249)	5,513,464	(145,785)	(3,184,555)	(3,330,340)
Montessori Peaks	5,067,992	921,437	(4,146,555)	3,796,169	(350,386)	(6,360,956)	(6,711,342)
Mountain Phoenix	5,384,113	898,938	(4,485,175)	4,447,887	(37,288)	(5,222,538)	(5,259,826)
New America	2,915,064	353,085	(2,561,979)	2,621,846	59,867	(1,587,003)	(1,527,136)
Rocky Mountain Academy Evergreen	4,069,852	614,428	(3,455,424)	3,320,610	(134,814)	(5,046,773)	(5,181,587)
Rocky Mountain Deaf School	2,959,089	1,504,320	(1,454,769)	797,263	(657,506)	8,953,698	8,296,192
Two Roads High School	4,248,127	141,302	(4,106,825)	3,587,431	(519,394)	(3,622,618)	(4,142,012)
Woodrow Wilson Academy	5,566,474	514,397	(5,052,077)	5,819,434	767,357	(2,023,849)	(1,256,492)
Total	\$ 78,929,726	\$ 10,457,842	\$ (68,471,884)	\$ 67,321,770	\$ (1,150,114)	\$ (50,280,768)	\$ (51,430,882)

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

All Component Units
Combining Balance Sheet
June 30, 2016

	Addenbrooke Classical Academy	Collegiate Academy of Colorado	Compass Montessori - Wheat Ridge	Compass Montessori - Golden	Excel Charter School	Free Horizon	Golden View Classical Academy
Assets:							
Cash	\$ 494	\$ 1,000	\$ 400	\$ 58,225	\$ 500	\$ -	\$ -
Deposits	240,000	-	-	-	-	-	-
Restricted Cash	90,585	806,941	75,225	861,713	948,005	727,628	108,150
Equity in pooled cash and investments	415,399	472,341	628,534	770,136	1,545,897	1,131,451	734,204
Accounts, notes, contracts, and interest receivable	-	-	-	-	-	5,134	-
Inventory	-	-	-	-	-	-	-
Total Assets	\$ 746,478	\$ 1,280,282	\$ 704,159	\$ 1,690,074	\$ 2,494,402	\$ 1,864,213	\$ 842,354
Liabilities and fund balances (deficit)							
Liabilities:							
Accounts and retainages payable	17,548	5,868	49,689	22,241	76,660	36,477	23,274
Accrued salaries, benefits, and compensated absences	119,461	133,471	126,319	175,861	157,880	200,582	141,578
Unearned revenues	6,825	1,850	95,254	84,883	20,035	134,567	-
Total Liabilities	\$ 143,834	\$ 141,189	\$ 271,262	\$ 282,985	\$ 254,575	\$ 371,626	\$ 164,852
Fund balances:							
Restricted for:							
TABOR	90,585	80,410	75,225	99,549	123,393	96,612	108,150
Debt service	-	726,531	-	762,164	824,612	631,016	-
Construction	349	-	-	-	-	-	-
Unassigned	511,710	332,152	357,672	545,376	1,291,822	764,959	569,352
Total fund balances (deficit)	602,644	1,139,093	432,897	1,407,089	2,239,827	1,492,587	677,502
Total liabilities and fund balances	\$ 746,478	\$ 1,280,282	\$ 704,159	\$ 1,690,074	\$ 2,494,402	\$ 1,864,213	\$ 842,354
Amounts reported for component unit activities in the statement of net position are different because:							
Component units total fund balance	\$ 602,644	\$ 1,139,093	\$ 432,897	\$ 1,407,089	\$ 2,239,827	\$ 1,492,587	\$ 677,502
Add: Capital assets	239,907	6,781,351	188,014	6,114,328	5,474,024	6,821,546	1,294,712
Deferred outflows - Loss on refunding	-	-	-	378,272	933,472	-	-
Deferred outflows - Cont after measurement	105,083	125,751	135,446	153,107	183,189	154,401	120,316
Deferred outflows - Change in investment earn	315,826	412,399	436,554	492,990	596,633	492,440	322,416
Deferred outflows - Change in proportion share	1,729,879	-	317,763	447,663	77,680	594,704	2,971,194
Deferred outflows - Change in experience	53,317	63,803	68,723	77,683	92,946	78,340	61,046
Component Unit - Foundation Write On	-	-	-	-	-	-	379,339
Less: Accumulated depreciation	-	(2,381,739)	(31,192)	(1,785,285)	(1,875,041)	(1,032,013)	-
Long-term liabilities	-	(5,736,100)	-	(5,362,514)	(6,331,652)	(6,056,668)	-
Accrued interest	-	(12,185)	-	(111,230)	(27,225)	(14,046)	-
Deferred inflows - Change in proportion share	-	(82,959)	-	-	(36,617)	-	-
Deferred inflows - Change in experience	(93)	(206)	(201)	(225)	(288)	(215)	-
Deferred inflows - Change in assumptions	(57,058)	(68,281)	(73,545)	(83,134)	(99,468)	(83,837)	(65,330)
Pension liability	(4,037,582)	(4,831,703)	(5,204,235)	(5,882,779)	(7,038,629)	(5,932,519)	(4,622,862)
Net position of component unit activities	\$ (1,048,077)	\$ (4,590,776)	\$ (3,729,776)	\$ (4,154,035)	\$ (5,811,149)	\$ (3,485,280)	\$ 1,138,333

Jefferson Academy	Lincoln Academy Charter School	Montessori Peaks	Mountain Phoenix	New America	Rocky Mountain Academy Evergreen	Rocky Mountain Deaf School	Two Roads High School	Woodrow Wilson Academy	Total Charter Schools
\$ 1,300	\$ 700	\$ 500	\$ 30	\$ 300	\$ 278	\$ -	\$ 500	\$ 500	\$ 64,727
-	-	-	-	-	-	-	-	-	240,000
4,404,752	936,622	985,252	1,316,573	77,672	667,341	65,617	547,738	925,490	13,545,304
5,640,548	1,949,667	794,200	799,847	499,569	894,794	337,971	527,132	5,409,943	22,551,633
-	-	-	-	463,607	-	68,134	35	-	536,910
-	-	-	-	-	-	2,923	-	456	3,379
<u>\$ 10,046,600</u>	<u>\$ 2,886,989</u>	<u>\$ 1,779,952</u>	<u>\$ 2,116,450</u>	<u>\$ 1,041,148</u>	<u>\$ 1,562,413</u>	<u>\$ 474,645</u>	<u>\$ 1,075,405</u>	<u>\$ 6,336,389</u>	<u>\$ 36,941,953</u>

1,754,514	50,561	6,658	14,072	41,284	11,920	11,378	40,389	129,545	2,292,078
512,938	223,166	194,704	4,683	84,252	174,211	117,718	130,824	91,454	2,589,102
20,700	38,365	8,200	84,429	-	16,920	-	3,855	22,841	538,724
<u>\$ 2,288,152</u>	<u>\$ 312,092</u>	<u>\$ 209,562</u>	<u>\$ 103,184</u>	<u>\$ 125,536</u>	<u>\$ 203,051</u>	<u>\$ 129,096</u>	<u>\$ 175,068</u>	<u>\$ 243,840</u>	<u>\$ 5,419,904</u>

397,627	152,192	121,676	134,255	77,672	101,905	65,617	94,579	161,766	1,981,213
1,656,994	784,430	863,576	1,182,318	-	565,436	-	453,159	763,724	9,213,960
1,019,756	-	-	-	-	-	2,571	-	-	1,022,676
4,684,071	1,638,275	585,138	696,693	837,940	692,021	277,361	352,599	5,167,059	19,304,200
7,758,448	2,574,897	1,570,390	2,013,266	915,612	1,359,362	345,549	900,337	6,092,549	31,522,049
<u>\$ 10,046,600</u>	<u>\$ 2,886,989</u>	<u>\$ 1,779,952</u>	<u>\$ 2,116,450</u>	<u>\$ 1,041,148</u>	<u>\$ 1,562,413</u>	<u>\$ 474,645</u>	<u>\$ 1,075,405</u>	<u>\$ 6,336,389</u>	<u>\$ 36,941,953</u>

\$ 7,758,448	\$ 2,574,897	\$ 1,570,390	\$ 2,013,266	\$ 915,612	\$ 1,359,362	\$ 345,549	\$ 900,337	\$ 6,092,549	\$ 31,522,049
20,992,322	9,303,276	5,915,009	6,118,184	250,703	5,226,329	12,428,005	4,016,380	7,131,986	98,296,076
-	142,573	673,152	-	-	91,551	-	-	-	2,219,020
533,200	235,187	207,682	198,899	77,983	153,902	119,338	138,450	207,512	2,849,446
1,715,290	755,038	669,672	634,994	247,954	501,612	391,662	441,167	672,928	9,099,575
2,003,020	703,074	406,661	816,681	286,603	50,050	114,464	469,064	306,307	11,294,807
270,534	119,329	105,373	100,917	39,566	78,087	60,549	70,247	105,287	1,445,747
-	-	-	-	-	-	-	-	-	379,339
(2,882,291)	(718,797)	(1,829,286)	(384,448)	(176,828)	(1,817,346)	(409,587)	-	(2,475,869)	(17,799,722)
(20,125,000)	(7,202,468)	(6,280,000)	(6,883,907)	-	(4,742,361)	-	(4,620,000)	(5,189,441)	(78,530,111)
(125,748)	(106,300)	(57,181)	(123,900)	-	(53,895)	-	(23,769)	(21,577)	(677,056)
-	(75,081)	-	-	(129,978)	(31,705)	-	(138,850)	-	(495,190)
(781)	(340)	(309)	(278)	(107)	(243)	(196)	(192)	(319)	(3,993)
(289,518)	(127,702)	(112,768)	(107,998)	(42,343)	(83,566)	(64,798)	(75,176)	(112,675)	(1,547,197)
(20,487,056)	(8,933,027)	(7,979,738)	(7,642,236)	(2,996,300)	(5,913,364)	(4,688,793)	(5,319,670)	(7,973,179)	(109,483,672)
<u>\$ (10,637,580)</u>	<u>\$ (3,330,341)</u>	<u>\$ (6,711,343)</u>	<u>\$ (5,259,826)</u>	<u>\$ (1,527,135)</u>	<u>\$ (5,181,587)</u>	<u>\$ 8,296,193</u>	<u>\$ (4,142,012)</u>	<u>\$ (1,256,491)</u>	<u>\$ (51,430,882)</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
All Component Units
Combining Statement of Revenues, Expenditures and Changes in Fund Balance (Deficit)
Fiscal Year Ended June 30, 2016

	Addenbrooke Classical Academy	Collegiate Academy of Colorado	Compass Montessori - Wheat Ridge	Compass Montessori - Golden	Excel Charter School	Free Horizon	Golden View Classical Academy
Revenues:							
Intergovernmental	\$ 3,440,342	\$ 3,000,032	\$ 1,895,525	\$ 3,190,890	\$ 4,427,917	\$ 2,704,576	\$ 4,218,658
Other revenue	126,531	171,527	974,668	764,201	405,472	1,067,276	52,886
Total revenues	<u>3,566,873</u>	<u>3,171,559</u>	<u>2,870,193</u>	<u>3,955,091</u>	<u>4,833,389</u>	<u>3,771,852</u>	<u>4,271,544</u>
Expenditures:							
Current:							
Salaries and benefits	1,936,164	1,850,520	2,066,750	2,346,387	2,747,874	2,555,404	2,060,538
Purchased services	1,060,354	495,212	447,448	793,160	816,246	539,973	1,353,917
Materials and supplies	157,387	64,345	173,289	245,029	276,862	183,281	179,587
Capital outlay	239,907	-	34,091	-	71,828	-	-
Debt service	1,377	560,200	-	463,283	648,069	456,706	-
Total other instructional programs	<u>3,395,189</u>	<u>2,970,277</u>	<u>2,721,578</u>	<u>3,847,859</u>	<u>4,560,879</u>	<u>3,735,364</u>	<u>3,594,042</u>
Excess of revenues over (under) expenditures	171,684	201,282	148,615	107,232	272,510	36,488	677,502
Other Financing Sources (uses):							
Other financing sources - capital leases	-	-	-	-	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of Revenues and other Financing Sources Over (Under) Expenditures	171,684	201,282	148,615	107,232	272,510	36,488	677,502
Fund balance (deficit) - July 1, 2015	430,960	937,811	284,282	1,299,857	1,967,317	1,456,099	-
Fund balance (deficit) - June 30, 2016	<u>\$ 602,644</u>	<u>\$ 1,139,093</u>	<u>\$ 432,897</u>	<u>\$ 1,407,089</u>	<u>\$ 2,239,827</u>	<u>\$ 1,492,587</u>	<u>\$ 677,502</u>
Amounts reported for component unit activities in the statement of activities are different because:							
Excess of Revenues and other Financing Sources Over (Under) Expenditures	\$ 171,684	\$ 201,282	\$ 148,615	\$ 107,232	\$ 272,510	\$ 36,488	\$ 677,502
Less: Depreciation expense	-	(168,463)	(4,244)	(147,827)	(174,561)	(200,600)	-
Loss on disposal of assets	-	-	-	-	-	-	-
Other sources - debt and amortization of premiums and discounts	-	(1,927)	-	-	21,758	3,611	-
Deferred outflow on refunding	-	-	-	(18,914)	(51,860)	-	-
Change in accrued interest	-	531	-	3,037	618	192	-
Pension expense	(1,167,993)	(446,108)	(650,155)	(782,542)	(707,352)	(830,309)	(1,561,814)
Component Unit - Foundation Write On	-	-	-	-	-	-	(749,379)
Add: Net capital outlay asset additions	239,907	2,496	63,864	408,731	91,704	4,072	1,294,712
Principal payment on long-term liabilities	-	255,000	-	155,467	195,000	115,000	-
Pension employer contribution expense	250,719	245,932	276,890	313,752	364,752	323,812	348,594
Change in net position of component unit activities	<u>\$ (505,683)</u>	<u>\$ 88,743</u>	<u>\$ (165,030)</u>	<u>\$ 38,936</u>	<u>\$ 12,569</u>	<u>\$ (547,734)</u>	<u>\$ 9,615</u>

Jefferson Academy	Lincoln Academy Charter School	Montessori Peaks	Mountain Phoenix	New America	Rocky Mountain Academy Evergreen	Rocky Mountain Deaf School	Two Roads High School	Woodrow Wilson Academy	Total Charter Schools
\$ 14,539,726	\$ 5,513,464	\$ 3,796,169	\$ 4,447,887	\$ 2,621,846	\$ 3,320,610	\$ 797,263	\$ 3,587,431	\$ 5,819,434	\$ 67,321,770
1,026,935	423,401	921,438	722,312	353,085	609,112	1,504,320	141,302	514,397	9,778,863
15,566,661	5,936,865	4,717,607	5,170,199	2,974,931	3,929,722	2,301,583	3,728,733	6,333,831	77,100,633
8,109,500	3,616,330	3,061,131	2,984,921	1,098,789	2,349,288	1,847,382	2,300,375	3,002,846	43,934,199
2,455,023	974,685	768,000	852,529	1,500,770	786,753	356,611	1,320,243	913,578	15,434,502
1,230,141	225,506	157,017	206,190	117,016	101,934	104,762	213,113	556,219	4,191,678
3,890,336	66,495	33,070	367,704	-	5,316	29,670	4,016,380	401,419	9,156,216
1,065,203	493,170	522,265	572,979	-	437,186	-	60,214	416,928	5,697,580
16,750,203	5,376,186	4,541,483	4,984,323	2,716,575	3,680,477	2,338,425	7,910,325	5,290,990	78,414,175
(1,183,542)	560,679	176,124	185,876	258,356	249,245	(36,842)	(4,181,592)	1,042,841	(1,313,542)
-	-	-	-	-	-	-	4,620,000	-	4,620,000
-	-	-	-	-	-	-	4,620,000	-	4,620,000
(1,183,542)	560,679	176,124	185,876	258,356	249,245	(36,842)	438,408	1,042,841	3,306,458
8,941,990	2,014,218	1,394,266	1,827,390	657,256	1,110,117	382,391	461,929	5,049,708	28,215,591
\$ 7,758,448	\$ 2,574,897	\$ 1,570,390	\$ 2,013,266	\$ 915,612	\$ 1,359,362	\$ 345,549	\$ 900,337	\$ 6,092,549	\$ 31,522,049
\$ (1,183,542)	\$ 560,679	\$ 176,124	\$ 185,876	\$ 258,356	\$ 249,245	\$ (36,842)	\$ 438,408	\$ 1,042,841	\$ 3,306,458
(618,761)	(260,750)	(169,347)	(147,339)	(35,366)	(204,325)	(409,586)	-	(333,829)	(2,874,998)
(8,920)	-	-	-	-	-	-	-	-	(8,920)
-	(2,316)	-	(7,400)	-	(9,305)	-	(4,620,000)	11,024	(4,604,555)
-	(5,280)	(33,658)	-	-	(4,818)	-	-	-	(114,530)
1,905	1,090	1,530	(8,730)	-	1,273	-	(23,769)	501	(21,822)
(2,972,065)	(1,162,182)	(952,202)	(1,105,161)	(327,862)	(588,071)	(523,988)	(621,406)	(927,371)	(15,326,581)
-	-	-	-	-	-	-	-	-	(749,379)
4,317,679	66,495	33,070	544,330	-	5,316	79,987	4,016,379	401,419	11,570,161
305,000	171,000	170,000	85,000	-	110,000	-	-	155,000	1,716,467
1,095,123	485,479	424,097	416,136	164,739	305,871	232,923	290,994	417,772	5,957,585
\$ 936,419	\$ (145,785)	\$ (350,386)	\$ (37,288)	\$ 59,867	\$ (134,814)	\$ (657,506)	\$ (519,394)	\$ 767,357	\$ (1,150,114)



State of Colorado Required Information

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Fund Conversion for State Compliance
Food Service Fund
June 30, 2016

Assets	Business-Type Activities Enterprise Funds		Governmental Special Revenue Fund
	Food Services Fund	Adjustments to Modified Accrual	
Current assets:			
Cash	\$ 1,605	\$ -	\$ 1,605
Restricted cash	-	-	-
Equity in pooled cash and investments	4,909,739	-	4,909,739
Accounts and other receivable	24,200	-	24,200
Intergovernmental receivables	1,254,237	-	1,254,237
Inventories	2,057,724	-	2,057,724
Prepaid items	41,642	-	41,642
Total current assets	8,289,147	-	8,289,147
Noncurrent assets:			
Capital assets:			
Vehicles and equipment	6,897,011	(6,897,011)	-
Less accumulated depreciation	(4,851,284)	4,851,284	-
Total capital assets, net of accumulated depreciation	2,045,727	(2,045,727)	-
Total assets	\$ 10,334,874	\$ (2,045,727)	\$ 8,289,147
Liabilities and Net Position			
Current liabilities:			
Accounts payable	\$ 301,005	\$ -	\$ 301,005
Accrued salaries, benefits, and compensated absences	823,360	-	823,360
Payroll withholding	-	-	-
Due to other funds	-	-	-
Other unearned revenues	800,326	-	800,326
Estimated liability for premiums and claims	-	-	-
Total current liabilities	1,924,691	-	1,924,691
Non-current liabilities:			
Compensated absences	121,883	(121,883)	-
Total noncurrent liabilities	121,883	(121,883)	-
Total liabilities	2,046,574	(121,883)	1,924,691
Net position:			
Net investment in capital assets	2,045,727	(2,045,727)	-
Nonspendable for:			
Inventories	-	2,057,724	2,057,724
Prepaid items	-	41,642	41,642
Restricted for:			
TABOR	330,812	-	330,812
Food services	5,911,761	(1,977,483)	3,934,278
Unrestricted	-	-	-
Total net position/fund balance	8,288,300	(1,923,844)	6,364,456
Total liabilities and net position	\$ 10,334,874	\$ (2,045,727)	\$ 8,289,147

Adjustments for capital assets and long term compensated absences are required for modified accrual.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Fund Conversion for State Compliance
Food Service Fund
Fiscal Year Ended June 30, 2016

	Business-Type Activities		Governmental Funds
	Enterprise Funds	Adjustments To Modified Accrual	Special Revenue Fund
	Food Services Fund		Food Services Fund
Operating Revenues:			
Food sales	\$ 10,471,442	\$ -	\$ 10,471,442
Insurance premiums	-	-	-
Service contracts	169,892	-	169,892
Tuition	-	-	-
Federal government	-	1,490,074	1,490,074
State of Colorado	-	12,534,881	12,534,881
Interest	-	10,380	10,380
Total operating revenues	<u>10,641,334</u>	<u>14,035,335</u>	<u>24,676,669</u>
Operating Expenses:			
Purchased food	9,311,003	-	9,311,003
USDA commodities	1,527,640	-	1,527,640
Salaries and employee benefits	10,494,330	(962)	10,493,368
Administration services	769,803	-	769,803
Utilities	354,099	-	354,099
Supplies	858,845	-	858,845
Repairs and maintenance	53,625	-	53,625
Capital outlay	-	109,576	109,576
Rent	-	-	-
Depreciation	338,484	(338,484)	-
Other	504	-	504
Claim losses	-	-	-
Premiums paid	-	-	-
Total operating expenses	<u>23,708,333</u>	<u>(229,870)</u>	<u>23,478,463</u>
Income (loss) from operations	<u>(13,066,999)</u>	<u>(229,870)</u>	<u>1,198,206</u>
Non-operating revenues (expenses):			
USDA commodities	1,490,074	(1,490,074)	-
Reimbursement from government sponsored programs	12,534,881	(12,534,881)	-
Investment income	10,380	(10,380)	-
Interest expense	-	-	-
Loss on sale of capital assets	-	-	-
Total non-operating revenues (expenses)	<u>14,035,335</u>	<u>(14,035,335)</u>	<u>-</u>
Income (loss) before transfers and capital contributions	968,336	(229,870)	1,198,206
Capital contributions	-	-	-
Transfers out to other funds	-	-	-
Transfers in from other funds	-	-	-
Transfers out to other funds (note 10)	-	-	-
Change in net position	<u>968,336</u>	<u>(229,870)</u>	<u>1,198,206</u>
Total net position/fund balance - July 1, 2015	7,319,964	(2,153,715)	5,166,249
Total net position/fund balance - June 30, 2016	<u>\$ 8,288,300</u>	<u>\$ (1,923,845)</u>	<u>\$ 6,364,455</u>

Adjustments for capital assets, long term compensated absences and reclass of revenues are required for modified accrual.



Statistical Section

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<u>Content</u>	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	116-125
Revenue Capacity These schedules contain information to help the reader assess the District's property tax revenue.	126-131
Debt Capacity These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	132-135
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	136-137
Operating Information These schedules contain staffing, key operating statistics comparisons and capital asset data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	138-142

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

Financial Trend Schedule 1
Jefferson County School District, No.R-1
Net Assets/Net Position by Component,
Last Ten Fiscal Years
(accrual basis of accounting)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Governmental Activities				
Net investment in capital assets	\$ 279,690,380	\$ 282,779,947	\$ 300,549,882	\$ 344,003,602
Restricted	137,222,692	157,681,790	149,063,262	122,592,857
Unrestricted	84,308,430	130,950,972	128,442,632	117,372,458
Total governmental activities net assets/net position	<u>\$ 501,221,502</u>	<u>\$ 571,412,709</u>	<u>\$ 578,055,776</u>	<u>\$ 583,968,917</u>
Business-type activities				
Net investment in capital assets	\$ 2,524,688	\$ 2,399,710	\$ 2,702,062	\$ 3,642,539
Restricted	758,429	799,858	781,383	747,019
Unrestricted	10,085,377	12,430,067	12,771,303	10,045,737
Total business-type activities net assets/net position	<u>\$ 13,368,494</u>	<u>\$ 15,629,635</u>	<u>\$ 16,254,748</u>	<u>\$ 14,435,295</u>
Primary government				
Net investment in capital assets	\$ 282,215,068	\$ 285,179,657	\$ 303,251,944	\$ 347,646,141
Restricted	137,981,121	158,481,648	149,844,645	123,339,876
Unrestricted	94,393,807	143,381,039	141,213,935	127,418,195
Total primary government net assets/net position	<u>\$ 514,589,996</u>	<u>\$ 587,042,344</u>	<u>\$ 594,310,524</u>	<u>\$ 598,404,212</u>

Fiscal Year

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 360,914,728	\$ 376,550,610	\$ 403,794,024	\$ 409,948,271	\$ 407,426,358	\$ 364,870,945
122,902,877	118,918,869	69,044,589	78,132,683	83,081,688	91,018,886
91,113,699	73,925,741	105,448,605	104,852,827	(1,319,700,082)	(1,291,788,213)
<u>\$ 574,931,304</u>	<u>\$ 569,395,220</u>	<u>\$ 578,287,218</u>	<u>\$ 592,933,781</u>	<u>\$ (829,192,036)</u>	<u>\$ (835,898,382)</u>
\$ 3,706,030	\$ 3,434,251	\$ 3,555,684	\$ 3,388,248	\$ 3,297,928	\$ 3,422,469
720,617	691,773	708,022	729,971	5,622,279	775,822
9,883,367	12,068,165	12,987,974	13,548,826	10,131,353	15,264,044
<u>\$ 14,310,014</u>	<u>\$ 16,194,189</u>	<u>\$ 17,251,680</u>	<u>\$ 17,667,045</u>	<u>\$ 19,051,560</u>	<u>\$ 19,462,335</u>
\$ 364,620,758	\$ 379,984,861	\$ 407,349,708	\$ 413,336,519	\$ 410,724,287	\$ 368,293,414
123,623,494	119,610,642	69,752,611	78,862,654	88,703,967	91,794,708
100,997,066	85,993,906	118,436,579	118,401,653	(1,309,568,730)	(1,276,524,169)
<u>\$ 589,241,318</u>	<u>\$ 585,589,409</u>	<u>\$ 595,538,898</u>	<u>\$ 610,600,826</u>	<u>\$ (810,140,476)</u>	<u>\$ (816,436,047)</u>

Financial Trend Schedule 2
 Jefferson County School District, No.R-1
 Changes in Net Assets/Net Position, Last Ten Fiscal Years
 (accrual basis of accounting)

	2007	2008	2009	2010	2011
Expenses *					
Governmental activities:					
School administration	\$ -	\$ -	\$ -	\$ -	\$ -
General instruction	-	-	-	-	-
Special education instruction	-	-	-	-	-
Instructional support	-	-	-	-	-
Operations and maintenance	-	-	-	-	-
Direct instruction	436,859,865	441,488,697	475,473,399	488,851,713	488,170,063
Indirect instruction	124,087,808	125,534,158	139,506,864	146,058,971	148,378,364
Transportation	19,993,110	20,201,331	21,744,799	21,105,227	20,850,913
Custodial services	25,002,154	26,277,156	27,158,925	27,460,710	26,864,799
Field services	20,441,219	21,725,526	24,507,637	23,020,164	21,763,434
Telecommunications, networking and utilities	17,523,410	18,945,386	19,361,791	21,021,606	21,974,077
Support services	18,212,328	21,950,387	23,191,961	25,970,162	25,168,348
General administration	3,127,500	2,575,859	3,328,842	4,122,191	3,909,716
District-wide	1,624,570	2,296,287	1,123,258	1,383,435	596,970
Interest expense, unallocated	37,525,398	36,810,282	34,967,047	32,332,211	28,681,991
Total governmental activities expenses	704,397,362	717,805,069	770,364,523	791,326,390	786,358,675
Business-type activities					
Food services	21,215,750	22,169,060	23,425,181	25,200,972	24,402,366
Child care	12,138,653	13,611,593	14,547,344	14,728,222	14,277,646
Property management	1,319,568	1,356,529	1,225,624	2,051,238	1,288,442
Other enterprise	-	-	-	-	-
Total business-type activities expenses	34,673,971	37,137,182	39,198,149	41,980,432	39,968,454
Total primary government expenses	\$ 739,071,333	\$ 754,942,251	\$ 809,562,672	\$ 833,306,822	\$ 826,327,129
Program Revenues					
Governmental activities:					
Charges for services:					
General administration	\$ -	\$ -	\$ -	\$ -	\$ -
General instruction	-	-	-	-	-
Special education instruction	-	-	-	-	-
Operations and maintenance	-	-	-	-	-
Direct instruction	4,847,435	4,149,185	4,323,891	5,053,827	5,148,800
Indirect instruction	30,532,826	31,273,508	30,296,343	27,065,122	28,066,756
Transportation	435,245	446,566	384,133	400,388	354,195
Field services	3,255,854	11,994,896	3,169,242	3,998,449	3,747,188
District-wide	1,993,172	1,969,309	569,173	474,589	1,358,775
Operating grants and contributions:					
General administration	-	-	-	-	-
School administration	-	-	-	-	-
General instruction	-	-	-	-	-
Special education instruction	-	-	-	-	-
Instructional support	-	-	-	-	-
Operations and maintenance	-	-	-	-	-
Direct instruction	45,512,301	43,214,748	41,273,450	49,402,008	69,228,523
Indirect instruction	7,729,655	7,350,301	7,225,032	9,914,138	13,358,689
Transportation	4,081,376	4,302,427	4,463,314	4,785,359	4,866,106
Total governmental activities program revenues	98,387,864	104,700,940	91,704,578	101,093,880	126,129,032
Business-type activities					
Charges for services:					
Food services	13,222,800	13,233,844	12,732,788	11,736,773	11,634,444
Child care	9,747,943	11,285,473	11,019,746	10,295,931	10,281,161
Property management	1,937,185	1,921,999	1,728,955	1,674,886	1,763,175
Other enterprise	-	-	-	-	-
Operating grants and contributions:					
Food services	7,414,794	7,758,304	8,735,385	10,964,421	11,709,247
Child Care	-	-	-	-	-
Capital grants and contributions:					
Food services	1,281,906	1,981,771	1,682,642	1,172,164	352,528
Property management	-	-	32,738	-	-
Other enterprise	-	-	-	-	-
Total business-type activities program revenues	33,604,628	36,181,391	35,932,254	35,844,175	35,740,555
Total primary government program revenues	\$ 131,992,492	\$ 140,882,331	\$ 127,636,832	\$ 136,938,055	\$ 161,869,587
Net (Expense)/Revenue					
Governmental activities	\$ (606,009,498)	\$ (613,104,129)	\$ (678,659,945)	\$ (690,232,510)	\$ (660,229,643)
Business-type activities	(1,069,343)	(955,791)	(3,265,895)	(6,136,257)	(4,227,899)
Total primary government net expense	\$ (607,078,841)	\$ (614,059,920)	\$ (681,925,840)	\$ (696,368,767)	\$ (664,457,542)

*Recategorized expense types starting in fiscal year 2012.

Fiscal Year

	2012*	2013	2014	2015	2016
\$	57,409,152	\$ 54,996,871	\$ 56,613,420	\$ 61,622,289	\$ 63,315,375
	408,204,654	405,528,254	410,335,528	440,423,884	433,932,814
	65,020,783	69,392,712	71,357,688	76,419,427	74,429,360
	67,648,351	64,686,916	68,774,854	93,132,858	91,727,374
	69,998,170	67,985,826	78,844,714	87,346,892	82,019,992
	-	-	-	-	-
	-	-	-	-	-
	23,703,443	24,115,123	23,177,884	27,654,266	27,781,099
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	27,898,413	27,617,388	25,908,579	25,647,057	25,347,367
	-	-	-	-	-
	25,666,711	25,135,731	24,692,063	26,445,984	19,888,625
	<u>745,549,677</u>	<u>739,458,821</u>	<u>759,704,730</u>	<u>838,692,657</u>	<u>818,442,006</u>
	22,995,136	24,588,376	24,059,390	24,335,013	23,708,332
	13,664,939	14,253,323	15,669,253	16,365,381	13,553,606
	1,276,209	1,298,134	1,653,841	1,881,209	1,643,904
	-	-	-	-	-
	<u>37,936,284</u>	<u>40,139,833</u>	<u>41,382,484</u>	<u>42,581,603</u>	<u>38,905,842</u>
\$	<u>783,485,961</u>	<u>779,598,654</u>	<u>801,087,214</u>	<u>881,274,260</u>	<u>857,347,848</u>
\$	1,152,290	\$ 1,323,748	\$ 2,669,066	\$ 906,896	\$ 931,133
	25,645,123	26,903,962	27,047,349	27,346,106	33,178,144
	4,713,718	4,932,848	3,195,644	5,435,234	6,048,054
	3,842,879	4,929,770	6,116,159	4,685,037	5,162,139
	-	-	-	-	-
	-	-	-	-	-
	1,386,407	1,974,372	2,133,779	1,979,155	2,066,642
	-	-	-	-	-
	-	-	-	-	-
	3,652,537	3,889,298	3,706,405	4,002,024	3,447,090
	861,829	-	49,851	3,883	17,761
	14,548,969	16,103,053	16,423,080	17,807,677	15,976,711
	25,408,016	24,338,028	27,343,034	26,830,057	28,050,732
	16,402,238	15,731,027	16,251,832	18,028,401	16,368,008
	797,353	165,699	7,920,034	6,609,171	1,044,100
	-	-	-	-	-
	-	-	-	-	-
	5,103,034	5,009,964	5,275,093	5,383,718	5,653,141
	<u>103,514,393</u>	<u>105,301,769</u>	<u>118,131,326</u>	<u>119,017,359</u>	<u>117,943,655</u>
	11,514,984	11,049,462	9,830,452	10,612,859	10,641,334
	9,867,724	10,630,601	11,111,356	11,417,547	6,804,445
	1,595,449	1,796,862	1,920,377	2,276,591	2,256,716
	-	-	-	-	-
	12,716,967	13,520,079	13,389,433	14,083,555	14,024,955
	-	-	-	5,526,102	5,748,802
	84,766	135,253	96,924	234,780	-
	-	-	-	-	-
	-	-	-	-	-
	<u>35,779,890</u>	<u>37,132,257</u>	<u>36,348,542</u>	<u>44,151,434</u>	<u>39,476,252</u>
\$	<u>139,294,283</u>	<u>142,434,026</u>	<u>154,479,868</u>	<u>163,168,793</u>	<u>157,419,907</u>
\$	(642,035,284)	\$ (634,157,052)	\$ (641,573,404)	\$ (719,675,298)	\$ (694,998,351)
	(2,156,394)	(3,007,576)	(5,033,942)	1,569,831	570,410
\$	<u>(644,191,678)</u>	<u>(637,164,628)</u>	<u>(646,607,346)</u>	<u>(718,105,467)</u>	<u>(694,427,941)</u>

Financial Trend Schedule 2
 Jefferson County School District, No.R-1
 Changes in Net Assets/Net Position, Last Ten Fiscal Years, continued
 (accrual basis of accounting)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
General revenues and other changes in net assets/net position					
Taxes					
Local property taxes	\$ 323,604,561	\$ 351,299,729	\$ 349,209,271	\$ 351,591,719	\$ 350,455,667
Automotive ownership taxes	29,414,761	28,858,670	26,428,023	24,730,646	23,665,288
School finance act	289,340,251	293,763,172	307,102,545	321,046,426	278,313,571
Earnings on investments	16,617,507	14,824,519	6,230,214	3,045,378	841,952
Special Item	(36,049,258)	(2,620,742)	-	-	2,000,000
Transfers (a)	(2,717,145)	(2,830,012)	(3,667,041)	(4,268,518)	(4,084,448)
Total governmental activities	<u>620,210,677</u>	<u>683,295,336</u>	<u>685,303,012</u>	<u>696,145,651</u>	<u>651,192,030</u>
Business-type activities:					
Earnings on investments	322,944	386,920	223,967	48,286	18,170
Transfers	2,717,145	2,830,012	3,667,041	4,268,518	4,084,448
Total business-type activities	<u>3,040,089</u>	<u>3,216,932</u>	<u>3,891,008</u>	<u>4,316,804</u>	<u>4,102,618</u>
Total primary government	<u>\$ 623,250,766</u>	<u>\$ 686,512,268</u>	<u>\$ 689,194,020</u>	<u>\$ 700,462,455</u>	<u>\$ 655,294,648</u>
Change in net assets/net position					
Governmental activities	\$ 14,201,179	\$ 70,191,207	\$ 6,643,067	\$ 5,913,141	\$ (9,037,613)
Business-type activities	1,970,746	2,261,141	625,113	(1,819,453)	(125,281)
Total primary government	<u>\$ 16,171,925</u>	<u>\$ 72,452,348</u>	<u>\$ 7,268,180</u>	<u>\$ 4,093,688</u>	<u>\$ (9,162,894)</u>

Fiscal Year

	2012	2013	2014	2015	2016
\$	339,051,527	\$ 345,921,281	\$ 349,115,550	\$ 355,606,853	\$ 364,385,070
	23,537,666	25,006,758	27,486,392	28,916,207	30,799,478
	279,036,998	276,148,509	284,144,134	296,285,316	292,098,015
	1,159,227	37,569	873,530	504,048	809,442
	-	-	-	-	-
	(4,040,569)	(4,065,067)	(5,399,639)	200,000	200,000
	<u>638,744,849</u>	<u>643,049,050</u>	<u>656,219,967</u>	<u>681,512,424</u>	<u>688,292,005</u>
	-	-	49,668	14,684	40,367
	4,040,569	4,065,067	5,399,639	(200,000)	(200,000)
	4,040,569	4,065,067	5,449,307	(185,316)	(159,633)
\$	<u>642,785,418</u>	<u>\$ 647,114,117</u>	<u>\$ 661,669,274</u>	<u>\$ 681,327,108</u>	<u>\$ 688,132,372</u>
\$	(3,290,435)	\$ 8,891,998	\$ 14,646,563	\$ (38,162,874)	\$ (6,706,346)
	1,884,175	1,057,491	415,365	1,384,515	410,777
\$	<u>(1,406,260)</u>	<u>\$ 9,949,489</u>	<u>\$ 15,061,928</u>	<u>\$ (36,778,359)</u>	<u>\$ (6,295,569)</u>

Financial Trend Schedule 3
 Jefferson County School District, No.R-1
 Fund Balances, Governmental Funds, Last Ten Fiscal Years
 (modified accrual basis of accounting)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
General fund				
Nonspendable	\$ -	\$ -	\$ 1,859,185	\$ 1,533,697
Restricted	-	-	16,943,784	17,249,094
Committed	-	-	15,700,000	2,000,000
Assigned	-	-	6,476,265	12,700,000
Planned 2017 one-time expenses	-	-	-	-
Unassigned	-	-	56,787,350	45,977,675
Reserved	22,281,498	24,531,395	-	-
Unreserved	83,291,265	85,945,926	-	-
Total general fund	<u>\$ 105,572,763</u>	<u>\$ 110,477,321</u>	<u>\$ 97,766,584</u>	<u>\$ 79,460,466</u>
All other governmental funds				
Nonspendable	\$ -	\$ -	\$ 374,986	\$ 377,613
Restricted	-	-	133,186,115	107,254,805
Committed	-	-	-	-
Assigned	-	-	8,128,793	9,024,564
Reserved	270,407,102	194,021,205	-	-
Unreserved, reported in:				
Special revenue funds	6,881,402	6,574,094	-	-
Total all other governmental funds	<u>\$ 277,288,504</u>	<u>\$ 200,595,299</u>	<u>\$ 141,689,894</u>	<u>\$ 116,656,982</u>

a) In fiscal year 2009, the District adopted GASB Statement changing the titles and classifications of fund balances.

Fiscal Year

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$	1,533,815	\$ 1,159,891	\$ 982,570	\$ 942,951	\$ 1,023,267	\$ 964,265
	15,932,358	15,839,341	15,756,129	16,494,681	17,041,991	17,756,207
	2,000,000	2,000,000	2,000,000	2,000,000	220,000	220,000
	13,300,000	13,860,000	11,500,000	9,600,000	10,000,000	14,500,000
	-	-	-	-	-	15,822,072
	21,994,915	3,195,321	19,727,866	32,260,251	43,475,863	76,419,654
	-	-	-	-	-	-
	-	-	-	-	-	-
	<u>\$ 54,761,088</u>	<u>\$ 36,054,553</u>	<u>\$ 49,966,565</u>	<u>\$ 61,297,883</u>	<u>\$ 71,761,121</u>	<u>\$ 125,682,198</u>
\$	410,265	\$ 895,860	\$ 1,058,751	\$ 909,314	\$ 1,000,168	\$ 953,103
	108,862,085	106,895,470	169,532,657	147,439,129	98,783,448	81,337,848
	-	-	20,833,322	16,731,273	36,503,429	66,893,007
	9,760,257	9,426,449	9,344,242	9,620,670	9,458,866	10,400,102
	-	-	-	-	-	-
	-	-	-	-	-	-
	<u>\$ 119,032,607</u>	<u>\$ 117,217,779</u>	<u>\$ 200,768,972</u>	<u>\$ 174,700,386</u>	<u>\$ 145,745,911</u>	<u>\$ 159,584,060</u>

Financial Trend Schedule 4
 Jefferson County School District, No.R-1
 Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years
 (modified accrual basis of accounting)

	Fiscal Year			
	2007	2008	2009	2010
Revenues				
Taxes	\$ 356,019,175	\$ 376,039,826	\$ 375,892,943	\$ 374,594,521
Intergovernmental	346,663,583	348,630,647	360,064,341	385,147,930
Interest	16,617,508	14,824,519	6,230,214	3,045,377
Other	41,217,685	43,162,248	41,339,653	39,671,470
Total revenues	<u>760,517,951</u>	<u>782,657,240</u>	<u>783,527,151</u>	<u>802,459,298</u>
Expenditures				
School administration	-	-	-	-
General instruction	-	-	-	-
Special education instruction	-	-	-	-
Instructional support	-	-	-	-
Operation and maintenance	-	-	-	-
Direct instruction	392,101,766	410,321,635	421,454,600	435,488,836
Indirect instruction	119,231,799	128,922,159	136,721,737	139,563,450
Transportation	18,898,149	21,046,842	21,630,426	20,801,433
Custodial services	24,942,750	27,375,447	26,858,804	27,170,968
Field services	18,584,068	19,260,767	21,002,692	19,400,040
Telecommunications, networking and utilities	17,218,062	19,441,113	19,036,775	20,786,072
Support services	17,755,527	19,506,311	22,895,006	22,814,261
General administration	3,135,039	2,666,852	3,348,044	4,119,005
Districtwide	735,878	1,380,883	980,999	827,863
Capital outlay	129,343,041	109,400,964	87,808,282	50,355,185
Debt service	-	-	-	-
Principal	39,885,000	42,600,000	44,810,000	51,600,000
Interest	37,562,972	38,479,744	35,439,587	30,498,774
Total expenditures	<u>819,394,051</u>	<u>840,402,717</u>	<u>841,986,952</u>	<u>823,425,887</u>
Excess of revenues over (under) expenditures	(58,876,100)	(57,745,477)	(58,459,801)	(20,966,589)
Other financing sources (uses)				
Certificates of participation proceeds	38,670,000	-	-	-
Certificate of Participation issuance	-	-	-	-
Payments to refunded certificates of participation escrow agent	-	-	-	-
Premium from COP issuance	-	-	-	-
Arbitrage expenses	-	-	-	-
General obligation bond proceeds	66,800,000	35,890,000	-	233,400,000
Payment to refunded escrow agent	-	(37,762,766)	-	(278,158,016)
Premium from bonds	7,030,291	2,139,650	-	35,855,493
Transfers out	(30,287,445)	(33,097,312)	(35,484,341)	(43,179,718)
Transfers in	19,208,000	21,408,000	22,328,000	29,709,800
Total other financing sources (uses)	<u>101,420,846</u>	<u>(11,422,428)</u>	<u>(13,156,341)</u>	<u>(22,372,441)</u>
Special Item: Supplemental Retirement Contribution	(36,049,258)	(2,620,742)	-	-
Net change in fund balances	<u>\$ 6,495,488</u>	<u>\$ (71,788,647)</u>	<u>\$ (71,616,142)</u>	<u>\$ (43,339,030)</u>
Debt service as a percentage of noncapital expenditures	11.1%	11.1%	10.6%	10.6%

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 375,134,147	\$ 360,296,394	\$ 374,687,742	\$ 378,048,173	\$ 380,599,789	\$ 404,560,724
365,766,889	345,156,765	340,256,614	358,175,604	372,350,762	361,029,972
841,952	1,156,276	37,569	776,697	478,408	733,117
41,292,003	42,070,227	44,315,203	48,291,123	47,781,409	54,214,629
<u>783,034,991</u>	<u>748,679,662</u>	<u>759,297,128</u>	<u>785,291,597</u>	<u>801,210,368</u>	<u>820,538,442</u>
-	47,311,834	46,137,612	47,722,016	47,559,947	50,360,162
-	354,467,295	356,803,464	360,680,650	355,751,698	359,332,908
-	65,517,724	68,713,508	70,387,243	68,085,954	68,966,033
-	68,187,899	64,140,368	68,286,176	84,015,992	84,890,534
-	66,662,982	64,358,499	73,348,304	73,709,330	68,842,837
431,750,029	-	-	-	-	-
142,607,586	-	-	-	-	-
20,483,317	20,812,436	21,786,813	22,286,274	24,282,575	24,914,870
26,426,741	-	-	-	-	-
16,980,978	-	-	-	-	-
21,461,102	-	-	-	-	-
19,468,562	-	-	-	-	-
3,828,233	28,525,989	28,427,746	29,420,652	23,813,835	25,479,589
785,525	-	-	-	-	-
29,121,654	27,359,625	34,662,226	55,002,104	73,515,424	51,509,990
52,285,000	51,505,000	52,955,000	28,395,000	29,495,000	32,265,000
28,832,069	25,778,672	24,156,542	24,704,907	22,788,423	19,851,183
<u>794,030,796</u>	<u>756,129,456</u>	<u>762,141,778</u>	<u>780,233,326</u>	<u>803,018,178</u>	<u>786,413,106</u>
(10,995,805)	(7,449,794)	(2,844,650)	5,058,271	(1,807,810)	34,125,336
-	-	-	-	29,180,000	-
-	-	-	-	-	45,450,000
-	-	-	-	(30,485,732)	-
-	-	-	-	-	2,971,858
-	-	-	-	-	-
-	-	168,540,000	-	40,345,000	-
-	-	(83,415,163)	-	(40,937,195)	-
-	-	31,296,785	-	-	-
(37,165,333)	(46,468,984)	(51,448,042)	(55,823,437)	(69,854,455)	(38,228,726)
23,837,385	33,397,415	35,334,275	36,027,898	55,068,955	23,440,758
<u>(13,327,948)</u>	<u>(13,071,569)</u>	<u>100,307,855</u>	<u>(19,795,539)</u>	<u>(16,683,427)</u>	<u>33,633,890</u>
2,000,000	-	-	-	-	-
<u>\$ (22,323,753)</u>	<u>\$ (20,521,363)</u>	<u>\$ 97,463,205</u>	<u>\$ (14,737,268)</u>	<u>\$ (18,491,237)</u>	<u>\$ 67,759,226</u>
10.6%	10.6%	10.6%	7.3%	7.0%	7.7%

Revenue Capacity Schedule 5
 Jefferson County School District, No.R-1
 Assessed Value and Estimated Actual Value of Taxable Property,
 Last Ten Fiscal Years
 (in thousands of dollars)

Fiscal Year Ended June 30,	Residential Property (1)	Commercial Property (1)	Industrial Property (1)	Agriculture Property (1)	Natural Resources (1)
2007	3,989,081	1,953,258	502,370	26,349	8,503
2008	4,270,101	2,174,353	564,280	30,685	8,986
2009	4,308,594	2,178,628	586,701	31,576	6,701
2010	4,238,350	2,249,807	606,931	33,911	5,255
2011	4,251,217	2,191,182	598,493	31,958	2,429
2012	4,088,469	2,025,114	554,366	32,869	3,328
2013	4,105,825	1,985,242	561,340	33,785	3,660
2014	4,123,082	2,024,122	554,163	33,948	4,281
2015	4,155,617	2,030,792	558,960	34,535	5,317
2016	5,053,143	2,158,609	585,936	36,956	6,062

Source: (1) - Jefferson County Assessor annual Abstracts of Assessments
 (2) - Jefferson County Assessor Certification of Value to Jefferson County School District

Note: Assessed value as per official notice from Jefferson County Assessor. (Colorado Revised Statutes 39-1-104, 39-1-105).

<u>Public Utilities (1)</u>	<u>Total Taxable Assessed Value (1)</u>	<u>Total Direct Tax Rate</u>	<u>Estimated Actual Taxable Value (2)</u>	<u>Assessed Value as a Percentage of Actual Value</u>
230,513	6,710,074	49.03	58,481,141	11.48
242,326	7,290,731	48.12	62,853,282	11.60
244,200	7,356,400	48.28	63,428,368	11.60
271,355	7,405,609	48.15	63,105,199	11.74
277,320	7,352,599	48.21	63,080,682	11.66
293,460	6,997,606	48.72	60,998,376	11.47
297,197	6,987,049	50.62	60,780,934	11.50
316,639	7,056,234	50.37	61,043,655	11.56
325,732	7,110,953	50.17	61,468,510	11.57
337,378	8,178,084	47.49	73,501,703	11.13

Revenue Capacity Schedule 6
 Jefferson County School District, No.R-1
 Direct and Overlapping Property Tax Rates,
 Last Ten Fiscal Years
 (rate per \$1,000 of assessed value)

Fiscal Year	School District Rates			Overlapping Rates	
	General Fund	Debt Service Fund	Total	Jefferson County	Broomfield County
2007	37.78	11.25	49.03	24.35	27.23
2008	36.87	11.25	48.12	24.35	27.23
2009	37.03	11.25	48.28	24.35	27.23
2010	36.90	11.25	48.15	24.35	27.23
2011	36.96	11.25	48.21	24.35	27.23
2012	37.47	11.25	48.72	24.35	26.72
2013	43.13	7.49	50.62	24.35	26.72
2014	42.88	7.49	50.37	25.85	26.72
2015	42.68	7.49	50.17	25.85	26.72
2016	40.74	6.75	47.49	24.21	26.72

Source: Jefferson County and Broomfield Assessor annual Abstracts of Assessments

Note: The District's property tax rate may be increased only by a majority vote of the county's residents. Rates for debt service are set based on each year's requirements for bonds authorized by a majority vote of the county's residents.
 The Special Revenue Fund and the Capital Project Funds have been included in the General Fund.

Revenue Capacity Schedule 7
 Jefferson County School District, No.R-1
 Principal Property Tax Payers
 Most Recent Full Calendar Year and Nine Years Ago

Taxpayer	2015			2006		
	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value
Public Service Co of Colorado	\$ 198,295,599	1	2.42 %	\$ 122,210,600	2	1.82 %
MillerCoors LLC/Coors Brewing Company	104,155,261	2	1.27	124,225,770	1	1.85
Qwest Corp	62,484,200	3	0.76	52,876,200	4	0.79
Colorado Mills Mall Limited Partnership	31,320,000	4	0.38	45,675,000	5	0.68
Martin Marietta Corporation	30,547,318	5	0.37			
Ball Metal Beverage Container Corp	30,015,870	6	0.37			
Belmar Commercial Owner LP	26,809,572	7	0.33	18,559,900	9	0.28
Lockheed Martin Corporation	20,652,930	8	0.25	68,827,040	3	1.03
Plains End LLC	20,466,700	9	0.25	12,620,700	10	0.19
Westmoor LLC	17,681,300	10	0.22	39,121,980	6	0.58
Denver West Office				27,021,110	7	0.40
Southwest Denver Land LLC				22,263,160	8	0.33
Total	<u>\$ 542,428,750</u>		<u>6.62 %</u>	<u>\$ 533,401,460</u>		<u>7.95 %</u>

Source: Jefferson County



Revenue Capacity Schedule 8
 Jefferson County School District, No.R-1
 Property Tax Levies and Collections
 Last Ten Fiscal Periods

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collected	(1) Total Tax Collections	% of Total Tax Collected to Tax Levy
2007	\$ 328,515,387	\$ 314,407,449	95.7	\$ 11,733,893	\$ 326,141,342	99.3
2008	349,794,736	331,199,301	94.7	15,536,805	346,736,106	99.1
2009	353,658,743	333,495,499	94.3	15,482,126	348,977,625	98.7
2010	354,066,586	332,813,015	94.0	16,555,364	349,368,379	98.7
2011	352,393,439	332,186,581	94.0	18,746,027	350,932,608	99.6
2012	343,143,485	320,929,279	94.0	15,378,979	336,308,258	98.0
2013	351,754,785	333,000,851	94.7	16,290,293	349,291,144	99.3
2014	353,214,798	336,584,984	95.3	13,640,227	350,225,211	99.2
2015	354,248,674	334,475,473	94.4	16,862,479	351,337,952	99.2
2016	386,006,577	381,122,906	98.8	2,850,569	383,973,475	99.5

Notes: (1) Includes General, Special Revenue, Capital Projects, and Debt Service Funds

Assessments : Jefferson County assesses and collects all District property taxes charging a collection fee of .5 percent of the gross taxes collected.

Taxes Due: General property taxes are due January 1 of each year. The first half is due on and becomes delinquent after the last day of February and the second half is due on June 15 and becomes delinquent after July 31. If the entire amount of the tax is paid at one time on or before April 30, no interest will be charged on the first half.

Delinquent Taxes and Tax Sales: Delinquent general property taxes are advertised and subject to distraint, seizure, and sale after delinquent dates. When real estate is sold for taxes, the tax, plus interest, advertising, and certificate fees, draw interest from the date of the sale.

Delinquent Taxes Outstanding: The District's delinquent tax payments are not received based upon tax year; therefore, delinquent taxes outstanding by tax year are not readily available. After the sale, real estate may be redeemed at any time within three years from the date of sale or at any time before a tax deed is issued.

Debt Capacity Schedule 9
 Jefferson County School District, No.R-1
 Ratios of Outstanding Debt by Type,
 Last Ten Fiscal Periods

Governmental Activities				
Fiscal Year	General Obligation Bonds	Certificates of Participation	Capital Leases	Total Primary Government
2007	\$ 715,084,297	\$ 44,854,500	\$ 156,530	\$ 760,095,327
2008	672,901,212	42,582,500	-	715,483,712
2009	630,515,736	40,639,310	-	671,155,046
2010	576,827,793	34,174,778	-	611,002,571
2011	523,928,367	32,830,246	-	556,758,613
2012	471,878,553	31,420,714	-	503,299,267
2013	560,441,507	30,155,000	-	590,596,507
2014	526,628,634	28,580,000	-	555,208,634
2015	492,857,215	29,180,000	-	522,037,215
2016	457,333,066	75,366,858	-	532,699,924

Note: Details regarding the District's outstanding debt can be found in the notes to statements. General obligation bonds and certificates of participation are both repaid from property tax revenue.

(a) See schedule 5 for taxable property value data.

Ratio of Net Debt to Assessed Value (a)	Net Debt Per Capita	Population	Percentage of Personal Income
11.33%	\$ 1,416	536,748	3.0
9.81%	1,329	538,371	2.7
9.12%	1,235	543,278	2.4
8.25%	1,116	547,728	2.1
7.57%	1,042	534,543	1.9
7.11%	936	537,487	2.2
8.45%	1,080	546,653	2.1
7.87%	1,010	549,643	2.1
7.34%	934	558,896	2.1
6.51%	943	565,106	1.7

Debt Capacity Schedule 10
 Jefferson County School District, No.R-1
 Ratios of Net General Bonded Debt Outstanding and Legal Debt Margin
 Last Ten Fiscal Periods

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
General bonded debt outstanding				
General obligation debt	\$693,618,979	\$651,955,000	\$609,570,000	\$553,715,000
Percentage of estimated property value (a)	1.19%	1.04%	0.96%	0.88%
Per capita (b)	1,292	1,211	1,122	1,011
Less: Amounts set aside to repay general debt	<u>(58,083,150)</u>	<u>(63,022,587)</u>	<u>(68,924,667)</u>	<u>(68,230,744)</u>
Total net debt applicable to debt limit	635,535,829	588,932,413	540,645,333	485,484,256
Legal debt limit (c)	1,340,113,353	1,453,903,886	1,464,620,756	1,470,834,296
Legal debt margin (d)	<u>\$704,577,524</u>	<u>\$864,971,473</u>	<u>\$923,975,424</u>	<u>\$985,350,040</u>
Legal debt margin as a percentage of the debt limit	52.58%	59.49%	63.09%	66.99%

- Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.
- (a) Property value data can be found in Schedule 5: Taxable Assessed and Estimated Full Value of Property.
- (b) Population data can be found in Schedule 9: Ratios of Outstanding Debt by Type.
- (c) Colorado Revised Statute 22-42-104 limits the District's available borrowing to no more than 20% of the assessed value of property.
- (d) The legal debt margin is the District's available borrowing authority calculated by subtracting the net debt applicable to the legal debt from the debt limit.

<u>Fiscal Year</u>					
<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$502,790,000	\$452,710,000	\$500,785,000	\$473,965,000	\$447,370,000	\$417,340,000
0.80%	0.74%	0.82%	0.78%	0.73%	0.57%
941	842	916	862	800	739
<u>(72,341,627)</u>	<u>(76,032,525)</u>	<u>(53,644,274)</u>	<u>(54,882,086)</u>	<u>(59,372,593)</u>	<u>(62,973,258)</u>
430,448,373	376,677,475	447,140,726	419,082,914	387,997,407	354,366,742
1,461,910,139	1,408,606,084	1,389,895,624	1,402,508,676	1,412,333,992	1,625,735,787
<u>\$1,031,461,766</u>	<u>\$1,031,928,609</u>	<u>\$942,754,898</u>	<u>\$984,412,410</u>	<u>1,023,660,242</u>	<u>1,272,250,462</u>
70.56%	73.26%	67.83%	70.19%	72.48%	78.26%

Demographic and Economic Information Schedule 11
 Jefferson County School District, No.R-1
 Demographic and Economic Statistics
 Last Ten Calendar Years

Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2006	536,748	\$ 23,445,309	\$ 43,680	39	84,790	4.2
2007	538,371	24,810,381	46,084	39	86,200	3.9
2008	543,278	25,471,483	46,885	40	84,796	4.7
2009	547,728	26,617,700	48,597	40	84,948	7.5
2010	534,543	27,695,071	51,811	40	84,618	8.6
2011	537,487	28,941,349	53,846	40	84,329	7.8
2012	546,653	25,459,586	46,496	41	85,542	7.0
2013	549,643	26,574,716	48,349	41	86,009	6.3
2014	558,896	26,709,882	47,790	41	86,574	4.6
2015	565,106	31,434,450	55,626	41	86,731	3.5

Sources: Jefferson County

Demographic and Economic Information Schedule 12
 Jefferson County School District, No.R-1
 Principal Employers
 Current Year and Nine Years Ago

Employer	2016			2007		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Lockheed Martin Space Systems	4,700	1	1.51 %	5,500	2	2.67 %
St. Anthony Hospital	2,800	2	0.90			
Lutheran Medical Center	2,460	3	0.79	2,500	3	1.22
Terumo BCT	2,220	4	0.71			
MillerCoors Brewing Company	2,080	5	0.67	1,900	4	0.93
National Renewable Energy Laboratory	1,690	6	0.54			
CoorsTek	1,300	7	0.42	1,200	7	0.59
FirstBank Holding Co. of Colorado	1,270	8	0.41			
Ball Corporation	1,220	9	0.39	1,000	8	0.49
HomeAdvisor	950	10	0.31			
Denver Federal Center				6,000	1	2.92
King Soopers				1,600	5	0.78
Gambro Companies				1,500	6	0.73
Safeway				1,150	9	0.56
Retail Home Improvement Center				935	10	0.46

Source: Jefferson Economic Council

Note: Numbers reflect employees in Jefferson County only. State/local government agencies not included.

Operating Information Schedule 13
 Jefferson County School District, No.R-1
 Full-time Equivalent District Employees by Category without Hourly FTE's
 Fiscal Years 2007 to 2009

Employee Category	2007	2008	2009
Educational services			
Chief academic officer	1	1	1
Community superintendents	4	4	4
Executive director	5	6	6
Principals	141	141	141
Assistant principals	128	136	140
Teachers/Resource Teachers	4,693	4,713	4,767
Counselors	128	134	132
Library media specialists	118	130	130
Social workers	66	63	63
Secretaries	378	380	380
Campus supervisors	65	65	66
Directors/assistant directors	49	48	18
Physical/occupational/speech therapists	163	163	163
Psychologists	76	80	71
Nurses	30	32	34
Technicians/specialists classified	81	45	40
Childcare specialists classified	182	203	183
Managers	0	1	1
Coordinators	15	17	21
Other	16	7	48
Total educational services	6,338	6,369	6,406
Support services			
Chief financial officer	1	1	1
Chief information officer	1	2	0
Executive director	11	9	10
Assistant superintendent	0	0	0
Directors/assistant directors	40	41	37
Supervisor	7	7	4
Manager	41	42	43
Technical specialist - administrative	65	65	64
Coordinator level/consultant	34	33	26
Technicians/specialists classified	159	150	153
Secretaries	19	19	19
Custodians	494	497	510
Trades technicians	209	213	209
Food service managers	128	122	120
Food service hourly worker	134	138	145
Security officer/alarm monitor	16	18	18
Bus drivers	220	227	221
Other	52	73	76
Total support services and human resources	1,632	1,657	1,655
Districtwide leadership			
Superintendent	1	1	1
Chief operating officer	1	1	1
Executive director	2	3	2
Administrative assistant to superintendent/BOE	3	5	4
Coordinator level/consultant	0	1	1
Manager	6	4	5
Secretaries	2	1	0
Technicians/specialists classified	1	0	0
Other	2	6	7
Total districtwide	17	22	21
Grand total	7,987	8,048	8,083

Source: Jefferson County Schools employee management analysis.

Note: Staffing information for fiscal year 2010 and forward is provided on the next page due to a

Operating Information Schedule 13
 Jefferson County School District, No.R-1
 Full-time Equivalent District Employees by Category with Hourly FTE's
 Last Seven Fiscal Years

Employee Category	As of June 30						
	2010	2011	2012	2013	2014	2015	2016
Administrative services							
Superintendent	1	1	1	1	0	1	1
Chief Academic Officer	1	1	1	1	0	0	0
Chief Operating Officer	2	1	1	1	0	0	0
Chief Information Officer	1	1	1	1	0	0	0
Chief Technology Officer	0	1	1	1	1	0	0
Chief Financial Officer	1	1	1	1	0	0	0
Chief Officer	0	0	0	0	5	8	9
Executive Director	19	19	18	19	18	11	11
Principal	135	142	140	143	142	142	134
Director/Assistant Director	56	57	49	46	63	69	74
Assistant Principal	138	128	129	124	131	131	129
Community Superintendent	4	4	4	4	0	0	0
Manager/Supervisor	44	47	48	52	63	62	63
Technical Specialist	83	88	87	84	95	111	112
Resource Specialist	0	0	0	0	1	1	1
Coordinator - Administrative	11	11	14	12	10	14	17
Administrator	7	7	9	15	11	14	16
Food Service Coordinator	7	7	7	8	8	8	7
Administrative Assistant	10	10	9	9	9	13	14
Investigator	2	2	2	2	2	2	2
Total administrative services	522	528	522	524	559	587	590
Licensed services							
Dean	0	0	0	0	0	2	12
Teacher	4,439	4,442	4,360	4,401	4,372	4,341	4,316
Counselor	142	143	142	143	143	154	154
Teacher Librarian	129	135	119	118	116	114	111
Coordinator	27	27	23	22	17	18	14
Resource Teachers	92	113	87	70	72	87	125
Instructional Coach	141	140	129	130	129	130	126
Physical Therapists	14	12	11	12	12	12	12
Occupational Therapists	33	32	31	29	29	26	29
Nurse	35	40	40	41	48	49	48
Psychologist	69	70	70	67	60	48	52
Social Worker	60	57	59	64	70	75	80
Audiologist	4	4	4	5	5	5	5
Speech Therapist	116	117	118	120	117	115	119
Certificated - Hourly	26	15	18	17	19	18	22
Total licensed services	5,327	5,347	5,211	5,239	5,209	5,194	5,225
Support services							
Director/Assistant Director - Preschool	42	45	47	44	49	50	52
Supervisor	0	0	0	0	1	1	1
Technical Specialist/Coordinator Classified	5	7	7	9	8	8	10
Accountant	3	2	2	2	2	1	1
Accounts Receivable	0	0	0	0	0	1	0
Specialist/Technicians - Classified	344	344	332	321	309	312	329
Buyer/Buyer Assistant	6	6	5	5	5	4	5
Transportation Trainer	5	5	5	5	5	5	5
Group Leader	17	16	15	18	14	15	15
School Secretary	348	336	329	328	331	329	329
Secretary/Clerk	35	33	26	28	32	30	36
Paraprofessional/Para-Educator	1,106	1,053	1,087	1,125	1,098	1,127	1,136
Special Interpreter/Tutor	82	56	62	67	64	62	72
Clinic Aides	84	80	80	84	79	83	82
Trade Technician	184	174	167	166	163	167	174
Food Equipment Repair Assistant	2	2	2	2	2	2	2
Bus Driver	225	218	221	235	234	219	225
Printing Equipment Operator	3	2	2	2	2	2	2
Custodian	491	450	442	452	456	453	446
Campus Supervisor	67	63	64	66	66	67	70
Security Officer/Alarm Monitors	18	18	18	19	17	20	19
Food Service/Satellite Manager	126	121	118	117	123	119	117
Food Service Hourly Worker	185	160	165	167	157	150	146
Warehouse Worker	14	15	14	14	14	15	14
Classified Hourly	200	202	182	172	181	164	192
Total Support Services	3,592	3,408	3,392	3,448	3,412	3,406	3,480
Grand total	9,441	9,284	9,125	9,211	9,180	9,187	9,295

Source: Jefferson County Schools employee management analysis.
 Note: Staffing information prior to 2010 is not available at this level of detail.

Operating Information Schedule 14
 Jefferson County School District, No.R-1
 Operating Statistics
 Last Ten Fiscal Years

Fiscal Year	Expenditures (1)	Enrollment (2)	Cost per Pupil	Percentage Change	Teaching Staff (3)	Pupil Teacher Ratio	Graduation Rate (2)	Percent of Free and Reduced Students in the Lunch Program
2007	\$ 582,524,925	80,279	\$ 7,256	2.60%	4,510	17.80	76.1	35.54
2008	625,381,812	79,931	7,824	7.82%	4,528	17.65	77.1	36.02
2009	654,203,800	79,691	8,209	4.92%	4,564	17.46	81.3	39.85
2010	670,045,146	79,750	8,402	2.35%	4,439	17.97	78.1	42.95
2011	639,282,379	79,067	8,085	-3.77%	4,442	17.80	79.1	45.99
2012	612,608,734	78,210	7,833	-3.12%	4,360	17.94	81.4	50.68
2013	617,955,694	78,534	7,869	0.46%	4,401	17.84	81.5	55.85
2014	633,048,988	78,417	8,073	2.60%	4,372	17.94	82.9	52.00
2015	647,540,353	78,492	8,250	2.19%	4,341	18.08	82.9	52.00
2016	630,595,087	77,699	8,116	-1.62%	4,316	18.00	*	52.00

(1) Expenses and transfers from Statement of Revenues, Expenditures and Changes in Fund Balance for General Fund.

(2) Enrollment data report

(3) From the Jefferson County Schools employee management analysis 4th quarter report. Full time equivalent teaching staff only.

*Not available

Operating Information Schedule 15
 Jefferson County School District, No.R-1
 School Building Information
 Last Ten Fiscal Years

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Elementary/Pre-K campuses	104	104	103	103	101	101	99	99	99	100
Total square feet	4,366,672	4,406,573	4,430,062	4,682,782	4,616,761	4,592,792	4,582,688	4,583,299	4,579,989	4,746,203
Total program capacity	42,052	43,475	44,330	51,047	50,711	48,670	43,088	43,408	43,408	43,013
Enrollment	39,023	40,532	40,053	40,947	40,874	40,274	40,774	40,670	40,652	40,617
Middle school campuses	20	20	19	19	19	19	19	19	19	17
Total square feet	2,125,023	2,150,314	2,176,013	2,037,237	2,037,237	2,037,237	2,037,237	2,037,237	2,037,237	1,817,299
Total program capacity	15,062	15,626	15,812	16,410	16,410	15,943	15,786	15,786	15,786	15,786
Enrollment	11,811	11,537	11,209	10,770	10,755	10,686	10,720	10,757	10,745	10,060
High school campuses	17	17	17	17	17	17	17	17	17	17
Total square feet	3,334,138	3,523,481	3,595,258	3,692,357	3,692,357	3,692,357	3,692,597	3,692,597	3,692,597	3,724,284
Total program capacity	26,759	27,796	28,680	30,063	30,063	30,019	29,764	29,764	29,764	29,835
Enrollment	25,042	24,623	24,108	23,939	23,384	23,219	22,958	22,959	22,935	23,589
Option schools/Districtwide	11	11	13	15	15	15	15	15	15	17
Total square feet	894,106	894,106	894,106	900,062	900,062	923,062	928,709	930,932	907,020	956,482
Total program capacity					5,711	5,817	5,868	5,868	5,868	6,344
Enrollment	4,403	3,239	4,321	4,094	4,054	4,031	3,801	4,031	4,160	4,033
Charter schools	12	13	13	13	14	14	15	16	16	17
Enrollment	4,511	4,865	4,952	5,198	5,551	6,119	7,008	7,592	8,082	9,032
Support facilities										
Total square feet	419,518	419,518	419,518	468,413	534,434	491,806	485,210	493,488	493,488	493,488

Sources: Jefferson County Schools Enrollment Data
 Jefferson County Schools Facilities Conditions Assessment Report

Operating Information Schedule 16
 Jefferson County School District, No.R-1
 Certificated staff Data - Number of certificated staff by salary level with average salaries
 Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Non-Degree Vocational</u>	<u>Bachelor's Degree</u>	<u>Master's or Higher Level Degree</u>	<u>Salary Ranges</u>	<u>Average Salary</u>
2007	17	2926	2,938	\$31,162 to 87,659	\$ 53,100
2008	17	2885	2,925	32,408 to 91,165	55,400
2009	17	2574	3,034	33,283 to 93,626	57,200
2010	18	2446	3,210	33,616 to 94,562	59,000
2011	17	2263	3,289	33,616 to 94,562	60,100
2012	17	2030	3,269	32,608 to 91,725	58,500
2013	16	1986	3,318	32,934 to 92,642	58,100
2014	17	2109	3,173	33,616 to 94,562	57,900
2015	16	1417	3,877	38,000 to 91,787	57,800
2016	16	1518	3,834	38,000 to 91,819	57,400

Source: Jefferson County Schools human resources and budget departments.

Note: Licensed staff includes teachers, library media specialists, counselors, psychologists, nurses, occupational therapists, physical therapists and other specialists. The data shown is by head count of employees within each level.

Single Audit

The Single Audit Act Amendments of 1996 mandate independent financial and compliance audits of federal award programs. In addition to the required independent auditor's reports, the schedule of expenditures of federal awards and summary of findings and questioned costs are provided to support the requirements for compliance with OMB Circular A-133.



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Single Audit

Fiscal Year Ended June 30, 2016

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**Schedule of Expenditures
of Federal Awards**

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Expenditures of Federal Awards
Expenditures July 1, 2015 through June 30, 2016

Federal Grantor/Pass-through Grantor/Program Title	Federal CFDA Number	Pass-through Entity Identifying Number	Expenditures
<u>U.S. Department of Agriculture</u>			
Passed through Colorado Department of Human Services:			
Donated commodities: June 30, 2016	10.555	51 2008008000 4010	\$ 1,490,074
Passed through Colorado Department of Education:			
National school breakfast program June 30, 2016	10.553	4553	2,418,148
National school lunch program June 30, 2016	10.555	4555	9,340,151
Summer food service program for children June 30, 2016	10.559	4559	162,488
Child nutrition cluster subtotal			<u>11,920,787</u>
Agency subtotal			<u>13,410,861</u>
Fresh Fruit and Vegetable Program	10.582	4582	238,727
<u>U.S. Department of Transportation</u>			
Passed through Colorado Department of Transportation:			
Highway Planning and Construction	20.205	7205	61,501
<u>U. S. Department of Education</u>			
Direct:			
Title VII - Indian education-formula grants to LEA and tribal schools	84.060a	4060	108,756
Title V Part D Teacher Incentive Fund	84.374	5374	<u>2,264,679</u>
Total direct			2,373,435
Passed through Colorado Department of Education:			
Individuals with disabilities education act-part B/Increasing Achievement	84.027	4027/5027	15,245,127
Individuals with disabilities education act-preschool services	84.173	4173	<u>339,918</u>
Special education cluster subtotal			15,585,045
Adult education-state administered basic grant program	84.002	5002/6002	137,585
Title I grants to local education agencies	84.010	4010/5010/7010	11,188,791
Twenty-First century community learning	84.287	5287	901,038
McKinney Homeless - education for children and youth	84.196	5196	25,699
Public charter schools start-up	84.282	5282	507,514
Title I-G - Advanced Placement for Disadvantaged Students	84.330	5330	16,366
Colorado Graduation Pathways	84.360	5360	67,379
Title III - English language learners	84.365	4365	440,724
Title II - A - Teacher Quality	84.367	4367	2,058,078
Race to the Top - School Readiness	84.412	5412	55,490
Race to the Top - Phase 3	84.413	4413	165,330
Passed through Colorado Community College and Occupational: Educational			
Vocational and applied technology education-basic state grants	84.048a	4048	405,355
Passed through Colorado Department of Human Services:			
Rehabilitation services - vocational rehabilitation grants to states (SWAP)	84.126	5126	<u>716,163</u>
Agency subtotal			<u>34,643,992</u>
<u>U.S. Department of Health and Human Services</u>			
Passed through Jefferson County Human Services			
Temporary Assistance for Needy Families (TANF)	93.558	8558	59,177
<u>Corporation for National and Community Service</u>			
Passed through Colorado Department of Local Affairs:			
AmeriCorp	94.006	7006	60,756
<u>U.S. Department of Homeland Security</u>			
Passed through Colorado Department of Public Safety:			
Disaster Grants Public Assistance (FEMA)	97.036	9036	180,202
Total expenditures of federal awards			<u>\$ 48,655,217</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1

Notes to Schedule of Expenditures of Federal Awards

June 30, 2016

(1) General

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) presents the activity of all federal award programs of the Jefferson County School District, No. R-1, Colorado (the District). The District's reporting entity is defined in note (1) to the District's basic financial statements.

(2) Basis of Accounting

The accompanying Schedule is presented using the modified accrual basis of accounting for governmental funds and the accrual basis of accounting for proprietary funds, which is described in note (1)(D) to the District's basic financial statements. The Federal financial reports that are submitted to the grantors are prepared on the cash basis and may not agree to this schedule.

(3) Noncash Programs

Commodities donated to the District by the U. S. Department of Agriculture (USDA) of \$1,490,074 are valued based on the USDA's Donated Commodity Price List. These are shown as part of the National School Lunch program (10.555).

(4) Indirect Costs

The District has elected to not use the 10 percent de Minimis indirect cost rate as allowed under Uniform Guidance.

(5) Reconciliation to basic financial statements

Federal awards received directly from federal agencies as well as federal awards passed through other governmental agencies are included on the Schedule.

The following analysis reconciles amounts in the accompanying Statement to the District's basic financial statements of the governmental funds for the year ended June 30, 2016.

Reconciliation of Expenditures

Schedule of Expenditures of Federal Awards

Total federal expenditures	\$ 48,655,217
Less: USDA *	<u>(13,410,673)</u>
	<u>\$ 35,244,544</u>

Grants Fund

Total expenditures from basic financial statements	\$ 43,866,017
Less: Nonfederal grants expenditures	<u>(8,621,473)</u>
	<u>\$ 35,244,544</u>

* The activities relating to USDA are included in the Food Services Enterprise Fund.





**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Education
Jefferson County School District, No. R-1
Jefferson County, Colorado

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Jefferson County School District, No. R-1 (the District), as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated November 15, 2016.

We did not audit the financial statements of Golden View Classical Academy, a component unit of the District, which represents 4 percent and 8 percent, respectively, of the assets and deferred outflows of resources and revenues of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose report thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for Golden View Classical Academy in the aggregate discretely presented component units, is based solely on the report of other auditors. The financial statements of Golden View Classical Academy were not audited in accordance with *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

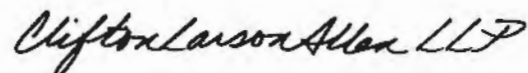
Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



CliftonLarsonAllen LLP

Greenwood Village, Colorado
November 15, 2016



**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE
REQUIRED BY THE UNIFORM GUIDANCE**

Board of Education
Jefferson County School District, No. R-1
Jefferson County, Colorado

Report on Compliance for Each Major Federal Program

We have audited Jefferson County School District, No. R-1's (the District) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2016. The District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each Major Federal Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2016.

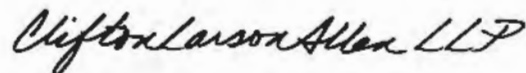
Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



CliftonLarsonAllen LLP

Greenwood Village, Colorado
November 15, 2016

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Findings and Questioned Costs
Fiscal year ended June 30, 2016

SECTION I – Summary of Auditors’ Results

Financial Statements

Type of auditors’ report issued: UNMODIFIED

Internal control over financial reporting:

- Material weakness(es) identified: NO
- Significant deficiency(ies) identified that are not considered to be material weakness: NONE REPORTED

Noncompliance material to financial statements noted: NO

Federal Awards

Internal Control over major federal programs:

- Material weakness(es) identified: NO
- Significant deficiency(ies) identified that are not considered to be material weakness(es): NONE REPORTED

Type of auditor’s report issued on compliance for major federal programs: UNMODIFIED

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a): NO

Identification of major federal programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.027	Special Education Cluster
84.173	Special Education Cluster
84.374	Title V Part D Teachers Incentive Fund

Dollar threshold used to distinguish between Type A and Type B programs: \$1,459,656

Auditee qualified as a low-risk auditee? YES

Section II – Financial Statement Findings

Our audit did not disclose any matters required to be reported in accordance with Government Auditing Standards.

Section III – Findings and Questioned Costs – Major Federal Programs

Our audit did not disclose any matters required to be reported in accordance with 2 CFR 200.516(a).

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Prior Year Findings and Questioned Costs
Fiscal year ended June 30, 2016

Section IV – Prior Year Findings

2015-001

US DEPARTMENT OF AGRICULTURE

Passed through Colorado Department of Education

School Breakfast Program, CFDA # 10.553

National School Lunch Program, CFDA # 10.555

Summer Food Service Program for Children, CFDA # 10.559

Summary: Per 7 CFR 245.6(c) Determination of eligibility, the local education agency must determine household eligibility for free or reduced price meals either through direct certification or the application process at or about the beginning of the school year.

During our testing over forty students, we noted one instance in which a student was receiving free and reduced lunch benefits in error. The District determines a child is eligible through direct application for the program or through the Colorado Department of Education's (CDE) Direct Certification match list. A student enrolled at the District had the same name as a student on the CDE match list but a different student identification number. The student enrolled at the District was not eligible to receive benefits.

Status: Implemented procedures to match students to the Direct Certification match list based on more than one criterion, such as name and date of birth, which eliminates the possibility of an ineligible student receiving benefits in error.

Colorado Department of Education
Auditor's Electronic Financial Data
Integrity Check Figures

The Auditor's Electronic Financial Data Integrity Check Figures is a fiscal year report of each fund according to the provisions of section 22-44-204(3), Colorado Revised Statutes (C.R.S.), concerning the use of the Financial Policies and Procedures Handbook adopted by the State Board of Education. C.R.S. 29-1-603



Colorado Department of Education
Auditors Integrity Report

District: 1420 - JEFFERSON COUNTY R-1
 Fiscal Year 2015-16
 Colorado School District/BOCES

Revenues, Expenditures, & Fund Balance by Fund

Fund Type & Number	Beg Fund Balance & Prior Per Adj (6880*)	1000 - 5999 Total Revenues & Other Sources	10001-0999 Total Expenditures & Other Uses	6700-6799 & Prior Per Adj (6880*) Ending Fund Balance
				=
Governmental	+			
10 General Fund	71,761,120	646,287,439	592,366,362	125,682,198
18 Risk Mgmt Sub-Fund of General Fund	0	0	0	0
19 Colorado Preschool Program Fund	0	0	0	0
Sub- Total	71,761,120	646,287,439	592,366,362	125,682,198
11 Charter School Fund	28,215,595	81,720,633	78,414,178	31,522,050
20,26-29 Special Revenue Fund	0	0	0	0
21 Food Service Spec Revenue Fund	5,166,249	24,676,669	23,478,462	6,364,456
22 Govt Designated-Purpose Grants Fund	7,460,403	45,489,412	43,866,017	9,083,798
23 Pupil Activity Special Revenue Fund	10,470,381	25,943,195	24,985,254	11,428,322
24 Full Day Kindergarten Mill Levy Override	0	0	0	0
25 Transportation Fund	604,413	24,527,300	24,573,701	558,012
31 Bond Redemption Fund	58,696,250	54,270,209	49,111,784	63,854,676
39 Certificate of Participation (COP) Debt Serv	0	0	0	0
41 Building Fund	31,975,559	60,933	24,333,933	7,702,559
42 Special Building Fund	0	0	0	0
43 Capital Reserve Capital Projects Fund	36,538,907	57,593,844	27,176,058	66,956,693
Totals	250,888,878	960,569,635	888,305,749	323,152,764
Proprietary				
50 Other Enterprise Funds	11,731,594	14,639,950	15,197,509	11,174,035
64 (63) Risk-Related Activity Fund	7,568,042	5,622,534	4,702,386	8,488,189
60,65-69 Other Internal Service Funds	31,032,210	11,451,163	12,258,718	30,224,656
Totals	50,331,846	31,713,647	32,158,613	49,886,880
Fiduciary				
70 Other Trust and Agency Funds	0	0	0	0
72 Private Purpose Trust Fund	0	0	0	0
73 Agency Fund	0	0	0	0
74 Pupil Activity Agency Fund	0	0	0	0
79 GASB 34:Permanent Fund	0	0	0	0
85 Foundations	0	0	0	0
Totals	0	0	0	0

FINAL

*If you have a prior period adjustment in any fund (Balance Sheet 6880), the amount of your priorperiod adjustment is added into both your ending and beginning fund balances on this report.
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